



BOARD OF GOVERNORS

Approved Minutes of the Meeting (Open Session) held on Tuesday, June 28, 2016 at 3:00 p.m. University Hall, Macdonald Building

MEMBERS PRESENT: Larry Stordy (Chair), Michelle Awad, Cassandra Dorrington, Bob Hanf, Kevin Hewitt, Laurie Jennings, Courtney Larkin, Anne McLellan, Naiomi Metallic, Audrey Palmeter, Sherry Porter, Kathleen Reid, Anthony Saikali, Paula Simon, Candace Thomas, Gail Tomblin Murphy, Michele Williams

NON-MEMBERS PRESENT: Peter Fardy (Vice President Advancement), Ian Nason (Vice-President Finance and Administration), Carolyn Watters (Provost and Vice-President Academic), Susan Brousseau (University Secretary)

REGRETS: Ian Bezanson, Joyce Carter, Wadih Fares, Richard Florizone, Jody Forsyth, Kati George-Jim, Elaine Gibson, Lori MacLean, Rob Sobey, Martha Crago (Vice-President Research)

GUESTS: Stephen Hartlen (AVP Industry Relations, Industry Liaison and Innovation), Matt Hebb (AVP Government Relations), Andrea Power (Associate Secretary, Senate), Lauren Rehman (DFA Observer), Jasmine Walsh (Acting AVP Human Resources)

1. Approval of Agenda

L. Stordy noted that Item 8.4 *IDEA Building – Board 2 Approval* was now moved to the *in camera* session of the agenda.

Moved by B. Hanf, seconded by Michelle Awad:

THAT the agenda for June 28, 2016 be approved as presented.

CARRIED.

2. Consent Agenda

2.1 Minutes of Meeting of April 19, 2016

THAT the minutes of the meeting held on April 19, 2016 be approved as presented.

Approved by CONSENT.

2.2 Board of Governors Appointments/Reappointments 2016-17

Motion 1: **THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Aubrey Palmeter to the Board of Governors of Dalhousie University for a three-year term from July 1, 2016 to June 30, 2019.**

Approved by CONSENT.

Motion 2: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of Sara Austin to the Board of Governors of Dalhousie University for a one-year term from July 1, 2016 to June 30, 2017.

Approved by CONSENT.

2.3 Appointment of Board Vice-Chair, Committee Chairs & Committee Members

Motion 1: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of Candace Thomas as Vice-Chair of the Board of Governors for a one-year term from July 1, 2016 to June 30, 2017.

Approved by CONSENT.

Motion 2: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of the following Chairs of the Board Standing Committees, effective July 1, 2016.

Academic & Student Affairs	Robert (Bob) Hanf
Audit, Finance, Investment & Risk	Joyce Carter
Capital Projects and Facilities	Wadih Fares
Community Affairs	Sherry Porter
Executive	Larry Stordy
Governance & Human Resources	Candace Thomas

Approved by CONSENT.

Motion 3: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointments of members to the Board Standing Committees as presented in the list dated June 14, 2016.

Approved by CONSENT.

2.4 Appointment of PTF and RTF Trustees

Motion 1: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Aubrey Palmeter as a trustee of the Pension Trust Fund and the Retirees Trust Fund for a three-year term from July 1, 2016 to June 30, 2019.

Motion 2: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Ronald Pink as a trustee of the Pension Trust Fund and the Retirees Trust Fund for a two-year term from July 1, 2016 to June 30, 2018.

Approved by CONSENT.

2.5 Board Appointments of University Committees

Motion: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of Larry Stordy as a Board of Governors representative of the Senate Honorary Degrees Committee for a three-year term from July 1, 2016 to June 30, 2019.

Approved by CONSENT.

2.6 Appointment of External Auditors for 2016-17

Motion: **THAT the Board of Governors, on the recommendation of the Audit Committee, approve the appointment of KPMG as auditors of the University for the year ending March 31, 2017.**

Approved by CONSENT.

2.7 Senior Administrative Appointments Policy – New Classification

Motion: **THAT the Board of Governors, on the recommendation of the Human Resources Committee, approve the new senior administrative position classification of Senior Assistant Vice-Provost, such position to be an administrative appointment without term reporting to the Vice-Provost, with appointments to such positions to be approved by the Provost.**

Approved by CONSENT.

3. Business Arising from the Minutes

There was no business arising from the minutes.

4. Chair's Report

L. Stordy welcomed incoming student Board members Kathleen Reid and Kati George-Jim. He also welcomed Dr. Laurene Rehman, new DFA President who will serve as the DFA Observer for 2016-17. Mr. Stordy congratulated Board member Dr. Gail Tomblin Murphy on receiving the Dr. John Savage Memorial Award for faculty leadership in global health; Dr. Martha Crago, Vice-President Research, on her recent appointment to the Federal Science Review Panel; and President Richard Florizone on being named one of Atlantic Business Magazine's Top 50 CEOs. He noted that President Florizone is currently in France with the U15 presidents. Mr. Stordy congratulated Kathleen Reid and Anthony Saikali on receiving their degrees at the spring convocation. He also spoke to the success of the national Canadian University Boards Association (CUBA) conference that Dalhousie recently co-hosted in April 2016.

At the conclusion of his report, Mr. Stordy acknowledged and thanked retiring Board members Lori MacLean, Naomi Metallic, Rob Sobey and Anthony Saikali for their service to the Board.

5. President's Report

L. Stordy noted that Dr. Florizone was not present at the meeting due to his meetings in France and referred members to his written report. There were no questions.

6. Strategic Direction – Year End Progress Report

C. Watters presented the Strategic Direction year-end progress report, noting that 2016 marks the middle of the four-year timeframe of the strategic plan. She noted that there has been significant progress on the four "R's" (retention, research, returns to society and respect), as evidenced through the five key strategic areas: teaching and learning, research, partnerships and reputation, infrastructure and support, and service. C. Watters outlined the areas of progress on the four-year plan, highlighted the work that has been done with respect to each of the five areas, and spoke briefly to best practices.

7. Dalhousie Student Union President's Report

K. Reid spoke briefly to her written report, highlighting the key work and priorities of the DSU over the past several months, including progress on the Student Union Building (SUB) renovations, the recent Canadian University Queer Services Conference hosted at Dalhousie, the status of the DSU Sexual Assault & Harassment Phone Line, activities for Pride Week at Dal, planning for the fall Orientation for new students, the SUB Wellness Room, progress on the new Ombudsperson Position, the DSU Equity and Accessibility Office, and collaboration with the Dalhousie Agricultural Students Association.

8. Items for Decision

Administrative/Financial Matters

8.1 2015-2016 Operating Budget

L. Stordy noted that the 2015-2016 operating budget was attached to the meeting package for information. The results were reviewed by the Operations Committee at their meeting earlier in June.

8.2 2015-2016 Audited Financial Statements

L. Jennings, on behalf of Joyce Carter, Chair of the Audit Committee, presented the financial statements, noting that the audit process proceeded smoothly in the view of both Management and the external auditors. There were no questions on the report.

Moved by L. Jennings, seconded by M. Awad:

THAT the Board of Governors, on the recommendation of the Audit Committee, approve the audited Financial Statements of the University for the year ended March 31, 2016.

CARRIED.

8.3 2016-2017 Operating Budget Report

M. Awad, Chair of the Operations Committee, presented the proposed 2016-2017 operating budget for approval, noting the review and discussion that took place at the Operations Committee before approving a motion to recommend the balanced budget to the Board.

Moved by M. Awad, seconded by C. Dorrington:

THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2016-2017 Operating Budget with revenues and expenditures each of \$404,392,000.

CARRIED.

9. Items for Information

9.1 Board Standing Committee Annual Reports

L. Stordy noted the annual reports of the Board standing committees in the meeting package. He invited the chairs present to offer any comments on the reports or the work of their respective committees this year.

C. Thomas, chair of the Governance & Nominating Committee, spoke briefly to the new structure of Board standing committees, noting that this structure complements and aligns with the University's strategic direction. She acknowledged and thanked Committee members and Susan Brousseau, University Secretary, on their work on this review this year. She reported that the new structure comes into effect on July 1, 2016, with implementation to commence over the summer.

A. Palmeter spoke briefly to the Investment Committee report and S. Porter, chair of the Human Resources Committee, acknowledged and thanked Jasmine Walsh, Acting AVP Human Resources, for her support of the Committee and her work over the past year, particularly around diversity and equity planning initiatives.

9.2 Dalhousie Report to Donors

P. Fardy spoke briefly the report circulated. He acknowledged and thanked K. Reid for her collaboration with his team to develop a case for attracting philanthropic support for the area of student retention and success; he is optimistic that that these efforts will be successful. Mr. Fardy responded to several brief questions following his report.

10. In Camera Session

The Board moved to an *in camera* session.

11. Adjournment

The meeting adjourned at 5:35 p.m.

Lawrence Stordy, Chair

Joyce Carter, Honorary Secretary