

Item: Board of Governors Minutes, June 2011

Call Number: Board of Governors fonds, UA-1

Additional Notes:

This document is a compilation of Board of Governors minutes, staff matters and miscellaneous documents for June 2011. The documents have been ordered chronologically and made OCR for ease of searching. The original documents and additional documents for this year which have not yet been digitized can be found in the Dalhousie University Board of Governors fonds (UA-1) at the Dalhousie University Archives and Special Collections.

The original materials and additional materials which have not been digitized can be found in the Dalhousie University Archives and Special Collections using the call number referenced above.

In most cases, copyright is held by Dalhousie University. Some materials may be in the public domain or have copyright held by another party. It is your responsibility to ensure that you use all library materials in accordance with the Copyright Act of Canada. Please contact the Copyright Office if you have questions about copyright, fair dealing, and the public domain.



BOARD OF GOVERNORS

**Approved Minutes of the Meeting (Open Session)
held on Tuesday, June 21, 2011 at 3:00 p.m.
Coburg Board Room, Mona Campbell Building**

MEMBERS PRESENT: Jim Spatz (Chair), Michelle Awad, Nancy Barkhouse, William (Bill) Black, Joyce Carter, Wadih Fares, Lloyd Fraser, Lynn Irving, Max Ma, George McLellan, Chris Saulnier, Chris Smith, Larry Stordy, Gail Tomblin- Murphy, Tom Traves, Jim Wilson and Susan Brousseau (University Secretary)

NON-MEMBERS PRESENT: Catherine Bagnell-Styles (Assistant VP Communications & Marketing), Ken Burt (VP Finance and Administration), Darrell Cochrane (University Controller, Financial Services), Floyd Dykeman (VP External), Sonya Fraser (External Audit Partner, Ernst & Young), Ian Nason (Assistant VP Financial Services), Susan Robertson (Director, Budget & Financial Analysis), Katherine Sheehan (Assistant VP Human Resources), Susan Spence Wach (Associate VP Academic Programs), Anthony Stewart (DFA Observer), Heather Sutherland (Housing & Conference Services) and Carolyn Watters (VP Academic and Provost)

REGRETS: Jay Abbass, John Baxter, Fred Fountain, Dustin Griffin, Nancy MacCready-Williams, Stan Spavold, Bonnie Neuman (VP Student Services) and Martha Crago (VP Research Services)

1. Approval of the Agenda

Moved by M. Awad, seconded by W. Fares:

THAT the agenda be approved as presented.

The motion CARRIED.

2. Presentation of Environmental Health & Safety Award

J. Spatz, Chair of the Board, and T. Traves, President, presented the 2011 Environmental Health and Safety Award to Greg MacNutt of the Faculty of Medicine for his ongoing commitment to environmental health and safety issues both within his own Faculty and in the broader University community.

3. Consent Agenda

No requests were received to move items from the Consent Agenda to the Regular Agenda.

Moved by N. Barkhouse, seconded by C. Smith:

THAT items 3.1-3.7 be approved by consent.

3.1 Approval of Minutes of the Meeting of April 19th, 2011

Motion: **THAT** the minutes of the meeting held on April 19th, 2011 be approved as presented.

Approved by *Consent*.

3.2 Board of Governors Appointments/Reappointments

Motion1: **THAT** the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the nominations of Michelle Awad and Stan Spavold for recommendation to the Governor in Council for reappointment to the Board of Governors of Dalhousie University for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

Motion 2: **THAT** the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the nomination of Candace Thomas for recommendation to the Governor-in-Council for appointment to the Board of Governors of Dalhousie University for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

Motion 3: **THAT** the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Wadih Fares and Chris Smith to the Board of Governors of Dalhousie University for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

Motion 4: **THAT** the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Gail Tomblin Murphy to the Board of Governors of Dalhousie University for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

Motion 5: **THAT** the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointment of Jim Wilson to the Board of Governors of Dalhousie University for a two-year term from July 1, 2011 to June 30, 2013, the appointment of Barrie Black to the Board of Governors for a two-year term from July 1, 2011 to June 30, 2013, and the appointment of Aubrey Palmeter to the Board of Governors of Dalhousie University for a three-year term from July 1, 2011 to June 30, 2014

Approved by *Consent*.

3.3 Appointment of Board Officers and Committee Members

Motion 1: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of the following Officers of the Board of Governors of Dalhousie University for a one-year term from July 1, 2011 to June 30, 2012:

Chair	Jim Spatz
Vice-Chair	Bill Black
Honorary Secretary	Nancy MacCready-Williams
Honorary Treasurer	Lawrence Stordy
President	Tom Traves

Approved by *Consent*.

Motion 2: THAT the Board of Governors, on the recommendation of the Governance Committee, approve the appointment of the following Chairs of the Board Standing Committees for a one-year term from July 1, 2011 to June 30, 2012:

Academic Affairs and Research Committee	Bill Black
Audit Committee	Chris Smith
Executive Committee	Jim Spatz
Governance and Nominating Committee	Lawrence Stordy
Human Resources Committee	Nancy MacCready-Williams
Investment Committee	Stan Spavold
Operations Committee	Wadih Fares
Steering Committee	Jim Spatz
Student Experience Committee	Jim Wilson

Approved by *Consent*.

Motion 3: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of members to the Board Standing Committees for a one-year term from July 1, 2011 to June 30, 2012 as presented on the attached list dated June 21, 2011.

Approved by *Consent*.

3.4 Pension Trust Fund and Retirees Trust Fund Members

Motion: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the reappointments of Stan Spavold, Chris Smith and Paul Conrod as members of the Pension Trust Fund and the Retirees Trust Fund for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

3.5 Senate Honorary Degrees Committee- Board Representatives

Motion: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointments of Michelle Awad and Chris Smith as the Board's representatives on the Senate Honorary Degrees Committee for a three-year term from July 1, 2011 to June 30, 2014.

Approved by *Consent*.

3.6 Appointment of Ombudsperson/ Assistant Ombudsperson

Motion: **THAT the Board of Governors approve the reappointment of Ms. Nicole Adams as Ombudsperson for 2011-12 and the appointment of Mr. Ernie Chan as Assistant Ombudsperson for 2011-12.**

Approved by *Consent*.

3.7 Appointment of Auditors for 2011-12

Motion: **THAT the Board of Governors, on the recommendation of the Audit Committee, approve the appointment of Ernst & Young as auditors of the University for the year ending March 31, 2012.**

Approved by *Consent*.

4. Business Arising from the Minutes

J. Spatz reported on the meeting of the Board Executive Committee held on May 12, 2011, following the decision of the Board at its meeting on April 19, 2011 to postpone the matter of proposed tuition fee increases for Law, Medicine and Dentistry. After significant discussion, the Committee, acting on behalf of the Board of Governors, approved tuition fees in Law, Medicine and Dentistry (including MD/MSc Oral and Maxillofacial Surgery) to increase by 6%, 10% and 14% respectively, effective in the fall term 2011. The Committee also considered and approved a Yarmouth-Dalhousie Undergraduate Nursing Society Annual Fee and an increase in the Dalhousie Medical Student Society Annual Fee; both fees will be implemented in the 2011-12 academic year and were proposed and supported by students in these programs.

The motions approved are as follows:

Motion 1: **THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2011-12 tuition fees as presented in Appendix A, page 5 of the Interim Budget Advisory Committee (BAC) Report and incorporating the following adjustments:**

a) tuition fees in LLB, MD and DDS, (including MD/MSc Oral and Maxillofacial Surgery) programs to increase by 6%, 10% and 14% respectively effective in the fall term 2011.

Motion 2: **THAT the Executive Committee, on behalf of the Board of Governors, approve a Yarmouth - Dalhousie Undergraduate Nursing Society Annual Fee of \$40.00 per full-time student to be implemented beginning in the 2011-12 academic year, applicable to undergraduate nursing students in the Yarmouth Nursing Program only.**

Motion 3: **THAT the Executive Committee, on behalf of the Board of Governors, approve a \$4.00 increase per full-time student, from \$55.00 to \$59.00, in the Dalhousie Medical Student**

Society Annual Fee, to be implemented beginning in the 2011-12 academic year and applicable to all Dalhousie medical students.

C. Smith asked to hear from C. Saulnier on the approval of the professional fees in Dentistry, Medicine and Law following the Board's last meeting in April and the student consultation issue that was raised with respect to this item. Mr. Saulnier responded that he feels there is a lot that can be done to improve the process and to improve consultation, but he also recognizes the pressure that the University was under in terms of the tight timelines this year. He offered the view that the University should not only advise students what will happen, but also consider feedback from the students; this means allowing time for consideration and feedback. He noted that the meetings with the University had been cordial and that there has been good exchange on these issues that will be instructive in the future.

M. Awad requested information on the meetings that were held with students in the interim between the April Board meeting and the approval by the Executive Committee on May 12th. Ian Nason, Assistant Vice-President Financial Services, provided a verbal report on the meetings held with student representatives in the three Faculties.

5. Chair's Report

J. Spatz welcomed new student Board member, Max Ma, and the new Dalhousie Faculty Association Observer for 2011-12, DFA President Anthony Stewart. He noted also the recent resignations of Board members Robert Chisholm and Sarah MacDonald. Dr. Spatz recognized Board member Wadih Fares who was recently named Atlantic Business Magazine's "Atlantic Canada CEO of the Year".

Dr. Spatz thanked retiring Board member Nancy Barkhouse for her service to the Board and the University and, on behalf of the Board, presented her with a token of appreciation.

6. President's Report

T. Traves reported on a number of items, including the following:

- The opening of discussions with the provincial government on the proposed merger with the Nova Scotia Agricultural College. The Board will continue to receive briefings on this matter as plans develop over the next number of months and he anticipates that arrangements for moving forward will be in place by the end of the year.
- An upcoming meeting of University, government and student representatives to begin discussions on government operating grant funding. It is unclear at this point whether these discussions will result in a multi-year agreement (along the lines of the three-year Memorandum of Understanding that expired this past year), or a one-year agreement for 2012-13.
- The decision of the American accrediting body to remove the probationary status assigned in 2009 to Dalhousie's undergraduate medical program. While Dalhousie's program remained accredited throughout the probationary period, it is now accredited for the full normal cycle of review. Dr. Traves noted the tremendous effort of Dean Tom Marrie and many faculty, students and staff in the Faculty of Medicine that has led to significant positive changes in the undergraduate medical education curriculum.

- The launch earlier in the day of the Life Sciences Research Centre, the new state-of-the-art facility for scientific research and technology transfer.
- The recent presentation to Dalhousie of an Energy Star award for leadership and excellence in promoting Energy Star products and initiatives. Dalhousie was one of 10 organizations to receive the award and Dr. Traves congratulated Rochelle Owen, Director of the Office of Sustainability, for her work in promoting increased consideration of energy efficient products, services and practices on campus.
- Recent enrolment data for 2011-12 which indicates that overall student registration is higher than at the same point last year. It is still too early to accurately predict student numbers for the coming year, but the patterns emerging in terms of the various components of the University's enrolment are generally quite positive at this point.
- An update on progress on the objectives under the University's Strategic Plan. Dr. Traves reported that of the 28 initiatives outlined in the Plan, 12 are fully completed, five are substantially complete and 11 are on track to meet the deadlines indicated. He noted that while progress on the Plan is good, the University needs to move forward more effectively on strategic management and on a greater degree of alignment between the University's activities and its strategic plan.

Dr. Traves outlined his personal priorities for the next year as: 1) continuing the focus on improving student enrolment numbers; 2) containing costs while still encouraging innovation at Dalhousie; and 3) focusing on strategically aligned management.

Following his report, Dr. Traves responded to several questions with respect to reported progress on several of the strategic objectives. There was also some discussion of whether Dalhousie has some elasticity in terms of its enrolment numbers and whether there is capacity to grow – i.e. is Dalhousie big enough or will there be continued pressure to grow in terms of off-setting financial challenges. Following his report, Dr. Traves thanked Board members for their commitment to and support of the University over the past year.

7. Dalhousie Student Union President's Report

C. Saulnier presented his written report and noted several events in the planning stages for fall 2011-12, including the International Student Orientation which has been scheduled this year to allow international students to participate in this event as well as the DSU's orientation immediately following; the DSU proposed this change in response to feedback received from international students during a consultation meeting with the Board Student Experience Committee earlier this year. He noted that the DSU remains concerned about the increase in international student tuition fees for 2011-12 while there are also cuts to the funding for student employment on campus. He noted his continuing concern that international students have expressed the view that some of the services proposed to be introduced as a result of the increased tuition fees are not services that they want or need.

Items for Decision

8.1 2010-2011 Operating Budget Report

W. Fares, Chair of the Operations Committee, reported on the results for the 2010-11 year. He noted that the University ended the year with an overall operating surplus of \$7.1 million which was largely generated from higher than anticipated tuition revenue (resulting from higher than expected enrolment), a favourable variance in interest income, lower than anticipated fuel prices and consumption, and compensation costs that were lower than budget due to lower than actual pension contributions. These positive variances were partially offset by several unfavourable variances, including a decision in the fall to over-expend by \$833,000 in the area of student assistance. The surplus has been appropriated at year-end and will be available on a one-time only basis to meet budget pressures and maintain strategic initiatives investments in 2011-12 and beyond.

8.2 2010-2011 Audited Financial Statements

C. Smith, Chair of the Audit Committee, introduced the motion and thanked Ernst & Young and University staff for their work with the Committee.

Moved by C. Smith, seconded by J. Wilson:

THAT the Board of Governors, on the recommendation of the Audit Committee, approve the audited Financial Statements of the University for the year ended March 31, 2011.

The motion CARRIED.

8.3 2011-2012 Budget Approval

W. Fares introduced the motion for approval of the 2011-12 operating budget, which was developed based on the recommendations and assumptions contained in Report LXVI of the Budget Advisory Committee. Mr. Fares reported that the budget is, once again, a balanced budget with revenue and expenditures each of \$325.7 million. Highlights of the budget on the revenue side include a decrease in the provincial operating grant of \$6.8 million, an increase in the Nova Scotia student bursary program funding of \$0.7 million, and a projected increase in tuition revenue of \$11.8 million (resulting from a predicted enrolment increase in 2011-12 of 175 students, together with the favourable enrolment experience in 2010-11). On the expenditure side, budget increases reflect an increase of \$1.15 million in student assistance (including \$700,000 for the provincial bursary program); \$7.4 million for faculty and staff compensation adjustments (including employee benefits and pension contributions); \$7.2 million for Strategic Initiatives expenditures (including \$3.2 million to be allocated to one-time high priority projects); and an increase of \$714,000 to cover anticipated increases in utilities costs. It should be noted that the increase in strategic initiatives funding is about half the average increase in this area since the program began in 2003-04, recognizing the various financial challenges the University will continue to face in 2011-12.

In order to balance the budget and maintain the strategic initiatives fund at the desired level, a budget reduction of 3.5% for all Faculty and other units is required (totaling \$8.4 million).

K. Burt, I. Nason and T. Traves responded to several questions from Board members regarding specific budget lines. There was also some discussion of the treatment of the operating surplus and whether discretionary decisions of this nature should be brought forward for discussion by the Board (i.e. whether the surplus is appropriated at year-end or whether it is brought into the operating budget for the new year). It was also suggested that it would be helpful to have a discussion of long-term financial planning and modelling.

Moved by W. Fares, seconded by M. Awad:

THAT, the Board of Governors, on the recommendation of the Operations Committee, approve the 2011-2012 Operating Budget with revenues and expenditures each of \$325,710,000.

The motion CARRIED.

8.4 School of Nursing Funding Agreement Approval

W. Fares and K. Burt introduced the motion and responded to several questions from Board members.

Moved by W. Fares, seconded by J. Wilson:

THAT the Board of Governors, on the recommendation of the Operations Committee, approve as presented a six-year funding agreement with the Nova Scotia Department of Health and Wellness for an additional 50 seats in the Bachelor of Nursing program.

The motion CARRIED.

8.5 HRM - Dalhousie Land Swap Approval

This item was moved to the *in camera* session as indicated in the revised agenda circulated prior to the meeting.

8.6 University Food Services Agreement

W. Fares introduced the matter and referred members to the background information provided in the agenda package.

Moved by W. Fares, seconded by M. Awad:

THAT the Board of Governors, on the recommendation of the Operations Committee, approve the Food Service Contract with Aramark Canada Ltd. to provide food services to the Dalhousie campus for a five year commitment beginning July 1, 2011.

The motion CARRIED.

9. Dalhousie Alumni Association Report

J. Wilson, alumni representative and incoming President of the Dalhousie Alumni Association, provided an overview of the activities of the DAA during 2010-11 and its initiatives for the coming year, including a continuing focus on engaging new alumni, a mentoring pilot project, defining procedures for establishing alumni chapters, and planning for Homecoming in October (following a very successful re-introduction of this event last fall). Mr. Wilson noted that the DAA Board is

composed of a highly engaged group of alumni and he has been pleased to see a significant number of new volunteers step forward to work on a variety of initiatives.

10. Board Standing Committees: Annual Reports

J. Spatz noted that the annual reports of the Standing Committees were distributed in the agenda package. There were no questions on the reports and these were received for information.

IN CAMERA SESSION

The Board moved to an *in camera* session.

Adjournment

The meeting adjourned at 6:00 p.m.



BOARD OF GOVERNORS

2011-2012 Standing Committee Membership

Executive Committee:

Composition: No more than twelve members of the Board, including the Board Chair, the Vice-Chair, the Honorary Secretary, the Honorary Treasurer, the University President, the Chair of the University Senate, the President of the Dalhousie Student Union, the Chairs of the following Board Committees: Academic Affairs & Research, Human Resources, Operations, and Student Experience. Additional members can be added from time to time as needed.

Members: Jim Spatz, Chair
Bill Black (Vice-Chair; Chair, Academic Affairs and Research Committee)
Nancy MacCready-Williams (Honorary Secretary; Chair, Human Resources)
Larry Stordy (Honorary Treasurer)
Tom Traves (President)
Lloyd Fraser (Chair of Senate)
Chris Saulnier (President of Dalhousie Student Union)
Wadih Fares (Chair, Operations Committee)
Jim Wilson, (Chair, Student Experience Committee)

Non-Voting: Susan Brousseau (University Secretary)

Steering Committee:

Composition: Not less than five members of the Board, including the Board Chair, Vice-Chair, Honorary Secretary, Honorary Treasurer and President. Additional members can be added as needed. The Vice-Presidents meet as part of the Steering Committee on a regular basis.

Members: Jim Spatz, Chair
Bill Black (Vice-Chair)
Nancy MacCready-Williams (Honorary Secretary)
Larry Stordy (Honorary Treasurer)
Tom Traves (President)
Ken Burt (VP Finance & Administration)
Martha Crago (VP Research)
Floyd Dykeman (VP External)
Bonnie Neuman (VP Student Services)
Carolyn Watters (VP Academic & Provost)

Non-voting: Susan Brousseau (University Secretary)

Academic Affairs & Research Committee:

Composition: Not less than six members of the Board, including the Chair of Senate, a Senate Board member, and a Student Board member; *ex officio* members are the Board Chair and President.

- Members: Bill Black, Chair
 Barrie Black (External Board member)
 Joyce Carter (External Board member)
 Lloyd Fraser (Chair of Senate)
 Nancy MacCready-Williams (External Board member)
 John Baxter (Senate Board member)
 Dustin Griffin (Student Board member)
 Max Ma (Student Board member)
- Ex officio: Jim Spatz (Board Chair)
 Tom Traves (President)
- Non-voting: Martha Crago (VP Research)
 Carolyn Watters (VP Academic & Provost)
 Susan Spence Wach (Associate VP Academic Programs)
 Susan Brousseau (University Secretary)

Audit Committee:

Composition: Not less than five members including members of the Board and members of the general public; *ex officio* members are the Board Chair and President. The Committee Chair shall be an External Board member.

- Members: Chris Smith, Chair
 Jay Abbass (External Board member)
 Joyce Carter (General Public)
 Larry Stordy (External Board member)
 Louise Upton (General Public)
- Ex officio: Jim Spatz (Board Chair)
 Tom Traves (President)
- Non-voting: Ken Burt (VP Finance & Administration)
 Ian Nason (Assistant VP Financial Services)
 Darrell Cochrane (Controller)
 Margaret Sterns (Director of Internal Audit Services)
 Sonya Fraser (External Audit Partner)
 Susan Brousseau (University Secretary)

Governance and Nominating Committee:

Composition: Board Chair, Board Vice-Chair, President and three additional members of the Board.

- | | |
|----------|---|
| Members: | Larry Stordy, Chair
Jim Spatz (Board Chair)
Tom Traves (President)
Bill Black (Board Vice Chair)
George MacLellan (External Board member) |
|----------|---|

	Lloyd Fraser (Chair of Senate)
--	---------------------------------

Human Resources Committee:

Composition: Not less than four external members of the Board; ex officio members are the Board Chair and President. Membership may include members of the general public who are not Board members.

Members:	Nancy MacCready-Williams, Chair Michelle Awad (External Board member) Sarah MacDonald (External Board member) Jim Wilson (External Board member) Bill Black (External Board Member) Larry Stordy (External Board Member)
Ex officio:	Jim Spatz (Board Chair) Tom Traves (President)
Non-voting:	Ken Burt (VP Finance & Administration) Carolyn Watters (VP Academic & Provost) Katherine Sheehan Assistant VP Human Resources) Susan Brousseau (University Secretary)

Investment Committee:

Composition: Not less than three members of the Board, one nominee of Senate, at least one member not otherwise affiliated with the University; ex officio members are the Board Chair, President and Vice-President Finance and Administration.

Members:	Stan Spavold, Chair George McLellan (External Board member) Chris Smith (External Board member) Iraj Fooladi (Senate nominee) Paul Conrod (General Public)
Ex officio:	Jim Spatz (Board Chair) Tom Traves (President) Ken Burt (VP Finance & Administration)
Non-voting:	Ian Nason (Assistant VP Financial Services) Colin Spinney (Treasurer) Robert Mitchell (Investment Consultant) Susan Brousseau (University Secretary)

Operations Committee:

Composition: Not less than five members of the Board; ex officio members are the Board Chair and President. Membership may include members of the general public who are not Board members.

Members:	Wadih Fares (Chair) Jay Abbass (External Board member) Michelle Awad (External Board member) Lynn Irving (External Board member) Aubrey Palmeter (External Board member) Chris Saulnier (Student Board member) Candace Thomas (External Board member)
Ex officio:	Jim Spatz (Board Chair) Tom Traves (President)
Non-voting:	Ken Burt (VP Finance & Administration) Floyd Dykeman (VP External) Ian Nason (Assistant VP Financial Services) Jeff Lamb (Assistant VP Facilities Management) Susan Robertson (Director, Budgets & Financial Analysis) Susan Brousseau (University Secretary)
Student Experience Committee:	
Composition: Not less than five members of the Board, at least two of whom are Student Board members; ex officio members are the Board Chair and President. Membership may include members of the general public who are not Board members.	
Members:	Jim Wilson (External Board member) (Chair) Barrie Black (External Board member) Aubrey Palmeter (External Board member) Gail Tomblin Murphy (Senate Board member) Dustin Griffin (Student Board member) Max Ma (Student Board member) Chris Saulnier (Student Board member)
Ex officio:	Jim Spatz (Board Chair) Tom Traves (President)
Non-voting:	Bonnie Neuman (VP Student Services) Susan Brousseau (University Secretary)
Resources:	Heather Sutherland (Assistant Vice President, Ancillary Services) Meri Kim Oliver (Assistant Vice-President, Student Academic Success) Marc Braithwaite (Executive Director, Student Wellness Services) Verity Turpin (Director of Director of Student Services (Finance and Administration)) Jeff Lamb (Assistant VP Facilities Management)

Other Committees/Bodies (members appointed by Board of Governors)

<u>Pension Trust Fund (PTF):</u>	
Composition: Not less than three members of the Board of Governors, one nominee of Senate, one nominee of the Dalhousie Faculty Association, at least one member not otherwise affiliated with the University, the President and the Vice-President Finance and Administration.	
Members:	Term:
Span Spavold, Chair (Board of Governors) George McLellan (Board of Governors) Chris Smith (Board of Governors) Iraj Fooladi (Senate) Ron Pink (Dalhousie Faculty Association) Paul Conrod (General Public) Tom Traves (President) Ken Burt (Vice-President, Finance & Administration)	July 1, 2011 – June 30, 2014 July 1, 2009 – June 30, 2012 July 1, 2011 - June 30, 2014 July 1, 2009 – June 30, 2012 June 22, 2010 – June 30, 2012 July 1, 2011 – June 30, 2014 <i>Ex officio</i> <i>Ex officio</i>
<u>Retirees Trust Fund (RTF):</u>	
Composition: Not less than three members of the Board of Governors, one nominee of Senate, one nominee of the Dalhousie Faculty Association, at least one member not otherwise affiliated with the University, the President and the Vice-President Finance and Administration.	
Members:	Term:
Stan Spavold, Chair (Board of Governors) George McLellan (Board of Governors) Chris Smith (Board of Governors) Iraj Fooladi (Senate) Ron Pink (Dalhousie Faculty Association) David Cameron (Retiree) Paul Conrod (General Public) Tom Traves (President) Ken Burt (Vice-President, Finance & Administration)	July 1, 2011 – June 30, 2014 July 1, 2009 – June 30, 2012 July 1, 2011 – June 30, 2014 July 1, 2009 – June 30, 2012 June 22, 2010 – June 30, 2012 July 1, 2009 – June 30, 2012 July 1, 2011 – June 30, 2014 <i>Ex officio</i> <i>Ex officio</i>
Senate Honorary Degrees Committee:	
Michelle Awad Chris Smith	July 1, 2011 – June 30, 2014 July 1, 2011 – June 30, 2014
Pension Advisory Committee:	
Teri Troy	April 19, 2011 – June 30, 2012
Dalhousie University Foundation:	
Larry Stordy Tom Traves	June 2, 2010 – June 1, 2013 June 2, 2010 – June 1, 2013