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Item: Board of Governors Minutes, October 1987

Call Number: Board of Governors Fonds UA-1, 55.10 and 55.11

#### Additional Notes:

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#### Minutes

#### JOINT STATUTORY COMMITTEE MEETING

October 16, 1987

Members of the Board of Governors: Mr. James S. Cowan

Dr. Donna M. Curry
Mrs. Betty Flinn
Mr. George C. Piercey
Mr. Allan C. Shaw
Mrs. Peggy Weld

Members of Senate:

Dr. A.D. Cohen Dr. Gordon Duff Dr. W.E. Jones

Professor Miriam Stewart

Dr. J. Philip Welch

President Clark chaired the meeting.

87:01.

#### Minutes

The minutes of the joint statutory committee meeting held on 16 October 1986 were approved upon motion (Jones/Welch).

87:02.

# <u>Current Status of Linkage between the Board of Governors and Senate</u>

Members expressed the general view that the current system of linkage (through representatives or observers of each body sitting on the corresponding committee of the other body) was working satisfactorily.

87:03.

# President's Council

The relevant minute excerpt from the Senate meeting of 14 July 1986 was distributed at the meeting. At that time, it was agreed upon motion "that the President's Council should meet with the incoming President to discuss its role and future".

Discussion focused on the mandate, terms of office, representativeness and reporting mechanisms. There was agreement that the President's Council served a separate and useful role as advisory to the President, when called at his discretion. This body was viewed to have a different mandate than the "Six and Six Committee".

#### 87:04.

# 1987 and Beyond: A Report on the Second Cycle of Academic Planning at Dalhousie

The Chair of Senate reviewed the status of the recommendations approved and/or amended by Senate. A final revised document would be forwarded to members of the Board of Governors in November. The President's recommendation that a portion of the Board meeting scheduled for January be devoted to discussion of the planning process was viewed positively. A question concerning the underfunding of the library was raised by Ms. Curry. Mr. Jones noted that the library had been established as a high priority. Members were informed of the plan to move to a two-year cycle in order to articulate with the financial planning cycle and to decrease workload associated with the process.

#### 87:05.

# Proposed Statutory and Constitutional Changes

Mr. Jones explained the rationale for the proposed changes. The results of the vote by Senate members would be provided to the President, as illustrative of Senate's opinion on the changes. The possibility that this could serve as an invitation to open up the whole Act was considered. However, as this was one of the last universities to have faculty members on the Board of Governors, the view was expressed that it was important to proceed, while attempting to minimize the risk of a major "overhaul". Members of the Board present expressed their support for having academic staff members on the Board of Governors. The numbers proposed was considered to be appropriate.

# 87:06.

# Joint Event for the Board of Governors and Senate

The initial event, which focused on discussion of the Royal Commission Report on Post Secondary Education, was viewed to have been successful. Accordingly, there was a consensus that a joint meeting on a suitable topic should be arranged during the current academic year. This would be combined with a social event. Discussion on a suitable topic and timing of the event will take place in the near future. The results of the eminent National Forum on Post Secondary Education was suggested as one option.

#### 87:07.

# Fund Raising

Ms. Curry explained that the annual fund raising of the alumni was proceeding quickly, that networking was essential and that volunteers should be recognized for their valuable contribution. Members of the Board expressed serious concern about recent cutbacks in the funding of the Alumni Office, the result of a request by Senate that the funding of the Alumni, Development and Public Relations Offices be reviewed. They were particularly concerned that the Annual Fund, organized through the Alumni Office, would suffer at a time when it was becoming of significant size through the efforts of that office. Members of Senate commended those involved with the alumni for interesting initiatives, such as communications with parents of first year students. The "bridge building" with the business community through the Capital Campaign was another sign of progress. The general cutbacks in diverse sectors of the university were acknowledged.

87:08.

## Adjournment

The meeting adjourned at 5:15 P.M.

# EXECUTIVE COMMITTEE BOARD OF GOVERNORS

OFFICIAL BINDER COPY

#### DALHOUSIE UNIVERSITY

#### **AGENDA**

Tuesday, October 20, 1987 4:00 p.m. Council Room, 15th Floor, Tupper Building (All Board members are welcome to attend)

1. Minutes of the Meeting of the Executive Committee of April 21, 1987 (previously circulated)

Minutes of the Special Meeting of the Executive Committee of September 25, 1987 (enclosed)

- 2. Approval of Agenda
- 3. Board Matters
  - (a) Nomination of Mount Saint Vincent Representative to Board
  - (b) Board representative on Senate Committee on Academic Administration
- 4. Reports of Standing Committees
  - (a) Finance and Budget
  - (b) Buildings and Grounds
  - (c) Staff Relations Report on Staff Changes (enclosed)
- 5. Preliminary report on enrolment
- 6. Report on maintenance of the University's physical plant
- 7. Report on Joint Statutory Meeting
- 8. Campaign for Dalhousie
- 9. President's Report
- 10. Other Business

#### Enclosed:

Minutes of the Board meeting of September 15, 1987

University Affairs - October 1987

Minutes of a Meeting of the Executive Committee of the Board of Governors held on Tuesday October 20, 1987 at 4:00 pm. in the Council Room, Tupper Building

Dalhousie University Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson Chairperson

Dr. Howard C. Clark
President

Mr. George Cooper

Mr. James S. Cowan
Dr. Donna Curry

Honorary Secretary

Mrs. Betty Flinn
Mrs. Shirlee Medjuck
Mr. George Piercey
Vice-Chairperson

Mr. Allan Shaw
Honorary Treasurer

Also present were Ms. Mary Clancy, Ms. Bernadette Macdonald, Dr. Albro Mackeen, Mr. George Thompson, Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. Alasdair M. Sinclair (Vice-President, Academic & Research); Dr. Robert S. Rodger (Observer for Senate); Professor David Lewis (Observer for D.F.A.); Mr. William H. Lord (Director, Physical Plant & Planning); and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Ms. Cherry Ferguson, Mrs. Jean Harrington and Mr. Sherman Zwicker.

## Minutes

The minutes of the meeting of April 21, 1987 and of the special meeting of the Executive held on September 25, 1987 had been previously circulated. These minutes were approved.

# Agenda

A report from the Audit Committee was added to the agenda and is reported on below.

# Board Matters

Representative of Mount Saint Vincent University
Approval was given to the appointment of Ms. Mary Clancy as a representative of Mount Saint Vincent University to the Board.

Representative on Senate Committee on Academic Administration
The appointment of Mrs. Linda Fraser as Board representative on the
Senate Committee on Academic Administration was approved.

# Reports of Standing Committees

#### Finance and Budget Committee

Mr. Piercey advised this committee would meet in early November at which time a report would be made to the Board.

#### Buildings and Grounds Committee

Mr. Cowan reported that the new women's residence, Eliza Ritchie Hall, had been formally opened earlier this afternoon. He further reported that all projects presently under way were on budget and on time.

## Staff Relations Committee

A list of staff changes had been circulated with the agenda. Mr. Shaw noted a few items of interest and one minor correction. The report on staff changes was then approved.

Executive Committee of the Board October 20, 1987 Page Two

#### Audit Committee

On the recommendation of the Committee it was agreed

That the Board of Governors approve the reappointment of Peat Marwick as auditors for the University for the fiscal year ending March 31, 1988, at a fee of \$49,500.

#### Enrolment

A report on enrolment was circulated at the meeting and a copy is attached to these minutes as Appendix A. Dr. Sinclair pointed out that while the numbers were changing from week to week, these preliminary figures showed an increase of 1.5% in overall enrolment for 1987, with full-time enrolment up 3% over 1986. However the number of visa and part-time students had declined again this year. Members expressed concern about the latter situation and it was agreed the administration should assess the pattern of enrolment in part-time programmes and that there should be further discussion on this matter at a future Board meeting.

# Physical Plant

Mr. William H. Lord gave an informative commentary on recent organizational and operational changes within the Division of Physical Plant and Planning, and noted major problems to be faced in the maintenance of university buildings and grounds. He then answered questions raised by members. Copies of Mr. Lord's presentation were circulated to members at the meeting and a copy is enclosed with these minutes for those who were not present.

Mr. Cooper introduced a motion to replace the parking lot between Coburg Road and the Chemistry building with landscaping in order to enhance this area of the campus. It was pointed out that the University was required by a City by-law and the D.F.A. collective agreement to provide a certain number of parking spaces on campus and Mr. Cooper withdrew his motion after several members indicated they could not vote in favour of it. The President stated the problem of parking would be taken into consideration in the long-term plan now being prepared for the campus.

# Joint Statutory Meeting

A meeting of the Statutory Joint Board/Senate Committee (Six and Six) had taken place last Friday. Matters discussed included the future role of the President's Council, the work of Senate in academic planning, a possible joint Board/Senate event, and fund raising. A written report will be circulated to members.

# $\frac{\texttt{President's}}{\texttt{Report}}$

This report was circulated at the meeting and a copy is attached to these minutes as Appendix B. Dr. Clark commented on items contained in the report.

# Campaign For Dalhousie

The Campaign was launched in the Toronto area in late September. A detailed report on the Campaign is expected to be made at the November Board meeting.

Executive Committee of the Board October 20, 1987 Page Three

Executive Committee Meetings As some Board members seem to be uncertain about whether or not they can attend meetings of the Executive Committee, Mrs. Flinn urged that at the November meeting all members be made aware they are welcome to attend and to participate in meetings of the Executive.

Adjournment

The meeting adjourned at 5:15 p.m.

mo Cem

Donna M. Curry Honorary Secretary W. Struan Robertson Chairperson