

Item: Board of Governors Minutes, November 1996
Call Number: Board of Governors Fonds UA-1, 55.6

Additional Notes:

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Agenda
Board of Governors
Dalhousie University
Tuesday, November 19, 1996 (4:00p.m.)
University Hall, Macdonald Building

1. Approval of Agenda
2. Minutes of Board meeting of September 17, 1996 (enclosure)
3. Chairman's Report
4. President's Report (to be distributed at the meeting)

Items for decision

5. Nominating Committee recommendations (enclosure) (Cowan)
 - a) Appointment of Senate representative to the Board
 - b) Appointment of Senate representative to the Student Relations and Residence Committee
6. Appointment to Board of Directors, Halifax Student Housing Society (Traves)
7. Dalhousie/TUNS Amalgamation (Traves)
 - a) Proposed terms of reference of TUNS Colleges and its Board
 - b) Proposed submission re Provincial Legislation on Dal/TUNS Amalgamation (enclosure)

8. **Presentation & Discussion**
Dr. William F. Birdsall, University Librarian
An overview of challenges, opportunities, plans and accomplishments

Informal discussion/Coffee break

Items for discussion

9. New Building for Faculty of Arts and Social Sciences - Proposed Planning Committees (Traves)
10. Revised critical challenges for the Board of Governors (enclosure) (Traves)

Items for information

11. Report from the Buildings and Grounds Committee (enclosure) (Matheson)
12. Dalhousie University Foundation Second Annual Report : Fiscal year ending March 31, 1996 (enclosure) (Fountain)
13. Capital Campaign update (Risley)
14. Information exchange
15. Adjournment



Minutes of a meeting of the Board of Governors held on November 19, 1996 at 4:00 p.m. in University Hall.

Present:

Mr. Allan C. Shaw

Chairperson

Mrs. Diane Bell

Mr. Curtis Cartmill

Mr. Gerald Clarke

Prof. Joan Conrod

Mr. James S. Cowan

Vice-Chairperson

Mr. Fred S. Fountain

Mrs. Patricia Harris

Ms. Margaret Langley

Dr. Frank Lovely

Ms. Bernadette Macdonald

Mr. Brad MacKay

Hon. Jacqueline Matheson

Dr. John O'Brien

Mr. Hugh Pierce

Mr. Ted Rhodes

Mrs. Patricia Roscoe

Mr. Kenneth Rowe

Dr. Colin Stuttard

Mr. Peter Stuart

Dr. Tom Traves

President

Mrs. Carol D. Young

Honorary Secretary

Regrets were received from Ms. Nancy Anderson, Sir Graham Day, Mr. Murray Coolican, Dr. Elaine Gordon, Dr. Daurene Lewis, Mr. George W. MacDonald, Mr. Eric A. McKee, Mrs. Ann Petley-Jones, and Mr. John Risley.

Also present were: Dr. Deborah Hobson (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Ms. Dale Godsoe (Vice-President, Development & Alumni Affairs); Mr. Brian C. Crocker (University Secretary & Legal Counsel); Dr. E. Jane Fee (President, Dalhousie Faculty Association); Ms. Julia Eastman (Executive Coordinator, Dalhousie/TUNS Amalgamation); Mrs. Charlotte Sutherland (Director, Development Office); Mr. W. H. Lord (Director, Physical Plant & Planning); Ms. Michelle Gallant (Director, Public Relations); Ms. Mary Somers (Editor, "Dalhousie News"); and Ms. Joann Griffin (Secretary).

The Chairperson called the meeting to order at 4:05 p.m. and welcomed Dr. John O'Brien and Mr. Hugh Pierce who were attending their first meeting of the Board of Governors.

Approval of agenda

Board members approved the agenda as distributed along with the addition of two more recommendations from the Nominating Committee regarding an appointment to the Investment Committee, and the appointment of a new student representative to the Board of Governors.

Minutes of Board meeting of September 17, 1996

Following an amendment to the minutes of the September 17, 1996 Board of Governors meeting to note that Dr. Gordon's name should be included among those who had conveyed regrets for the meeting, it was moved by Ms. Langley and seconded by Mrs. Harris that the minutes be approved. The motion carried.

Chairman's Report

Mr. Shaw commented that as a direct result of feedback from the Board workshop last month the Chairman's Report was a new item that, along with an Information Exchange, would become regular items for all Board meetings. He noted that a regular feature of the Chairman's Report would be a summation of the Officers of the Board meeting that is held about ten days before each Board meeting. His report contained the following information. The Officers function primarily as a steering committee which meets with the President and Vice-Presidents on a monthly basis from September to June. At those meetings the agenda for upcoming Board meetings is finalized and the associated information that Board members will require in order to make sound decisions is identified. At every Officers meeting Staff Matters, which contain information on all appointments and reappointments of full-time 50% or greater faculty members, all recommendations by the President for promotion and tenure, and all appointments of Chairpersons, Heads and Directors of Departments, are reviewed. This past month the review of Staff Matters dealt largely with junior faculty moving from probationary to tenure track appointments. Board members were reminded that appointments at the Decanal, Vice-Presidential and the Presidential level come to the full Board for approval.

At the most recent Officers meeting the major item discussed is also a major item for today's meeting of the Board, namely the Dalhousie/TUNS amalgamation. Officers also reviewed the Dalhousie University Foundation 2nd Annual Report and agreed it should go to the full Board for information; and they also briefly discussed the feedback that all Board members had received on the workshop held in October. He observed that Officers had been pleased to learn from the Association of Atlantic Universities' preliminary enrolment survey that our enrolments are up slightly which we think is partly because of our new entrance scholarship policy. He then thanked all Board members who had taken the time to respond to the Auditor General's survey of university boards and encouraged those who had not yet responded to do so at the earliest opportunity.

The Chairperson concluded his report with mention of The Honourable Mr. Justice Joe Ghiz whose untimely death is a loss that is being felt far and wide. He commented that Mr. Ghiz will be greatly missed by us all and that we were fortunate indeed to have him as a part of the Dalhousie community both as an outstanding student and as Dean of our Law School.

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President's Report

The President suggested, and it was agreed, that given the full agenda for this meeting and the fact that all the matters he wished to comment on appeared on the agenda he would make his remarks as we came to each of those items.

Items for decision

Nominating Committee Recommendations

Mr. Cowan moved and Mr. MacKay seconded the following four motions that were made on the recommendation of the Nominating Committee:

That Dr. John T. O'Brien be appointed as a Senate representative to the Board of Governors for the period October 1996 to June, 1999.

That Professor Teresa Scassa be appointed as Senate's nominee to serve on the Student Relations and Residence Committee for the period October 1996 to June 30, 1998.

That Mrs. Patricia Harris be appointed to the Investment Committee for the period November 1996 to June 30, 1998.

That Mr. Hugh Pierce be appointed to replace Mr. John Killam as a student representative on the Board of Governors effective immediately until April 30, 1997.

The motions carried.

Appointment to Board of Directors, Halifax Student Housing Society

The President explained that the University owns an apartment building on Wellington Street known as Peter Green Hall and leases it to the Halifax Student Housing Society which operates the building. He noted that essentially it is a student housing cooperative that serves, in particular, the needs of married students, and that as part of the arrangement the Board of Governors appoints three members of the Society's Board of Directors. He noted that two of the current members, Ms. Jose Marshall of Student Accounts and Ms. Deborah Lusby of Housing and Conference Services have asked to step down and that Mr. Stan Dalrymple of Financial Services and Mr. Patrick MacIsaac of Housing and Conference Services have indicated their willingness to serve on the Society's Board of Directors. He noted that the third and continuing Board of Governors appointee is Mr. David Ness of Ancillary Services.

Dr. Traves moved and Ms. Langley seconded a motion that Mr. Stan Dalrymple and Mr. Patrick MasIsaac be appointed to replace Ms. Jose Marshall and Ms. Deborah Lusby as representatives of the Dalhousie University Board of Governors on the Board of Directors of the Halifax Student Housing Society. The motion carried.

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Dalhousie/TUNS Amalgamation

It was noted that the Proposed Terms of Reference of the TUNS College and its Board dated November 15, 1996, and the Proposed submission re Provincial Legislation on the Dalhousie/TUNS Amalgamation dated November 15, 1996, along with Amalgamation Bulletin No. 7 which described in some detail the future structure and leadership of the amalgamated University had been sent to all Board Members by courier on November 15, 1996.

Dr. Traves then proceeded to situate both the terms of reference of the TUNS College and its Board and the legislation in the larger context of where we are with the amalgamation planning during which he noted the last several weeks have been a period of intense, yet rewarding, activity with the shape of the amalgamated university now clearly discernible. He noted they have also been preoccupied with the setting of the Terms of Reference for the TUNS College Academic Council and now have most of the essential elements sorted out and expect the remaining details to be finalized shortly after which they will be shared with the Dalhousie and the TUNS Senates.

a) Proposed Terms of Reference of the TUNS College and its Board

With respect to the proposed Terms of Reference of the TUNS College and its Board, he drew attention to the fact that all appointments to that Board would be subject to final approval by the Dalhousie Board of Governors. He commented that the Terms of Reference for the TUNS College and its Board create an effective working relationship for the management of the College and of the University, and he encouraged Board members to approve them.

In response to a question about the size of the TUNS College Board, Dr. Rhodes explained that its size resulted from a need to take care of quite a few different internal and external constituencies, and that the proposed Board is smaller than the current TUNS Board of Governors.

Dr. Traves moved and Mr. Clarke seconded a motion THAT the Board of Governors approve the proposed terms of reference of the TUNS College and its Board dated November 15, 1996 which terms were approved by the TUNS Board of Governors on November 15, 1996. The motion carried.

b) Proposed Submission re Provincial Legislation on the Dalhousie/TUNS Amalgamation

With respect to the draft proposal to the Nova Scotia Government dated November 15, 1996 regarding An Act to Amalgamate the Governors of Dalhousie College and University, and the Technical University of Nova Scotia as Dalhousie University, he explained that the document was

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still evolving with another meeting of the three lawyers involved scheduled for 5:00 p.m. this evening. He noted the proposed legislation has been through a series of reviews in various quarters and that government has been paying a lot of attention to it in recent days. He commented that the document had been widely circulated at both universities and comments were solicited. In particular, he noted comments were sought from the Senate, the Dalhousie Faculty Association and all other unions. He then reviewed and commented upon the November 15, 1996 draft in some detail during which he noted recent changes that have been made to the document.

In response to an inquiry from Dr. Stuttard, Dr. Traves indicated that he thought we were very close to being able to present the draft of the proposed legislation to government if the meeting of the three lawyers later in the day was successful. That being so, he indicated his understanding was that the Government would likely present the proposed Act to the Legislature on November 21 for first reading. He stressed that this is not our legislation, that it is the government's although consultations and input from us have been extensive. Therefore, he noted that whatever the Board of Governors approves will be a recommendation to Government, as we are in an advisory capacity only, and that Government will take our document and create their own during the course of which we can probably expect to see many sections and clauses moved around.

Mr. Cowan observed that the TUNS Board had approved, in principle, the November 15 draft legislation on the understanding that if there were major changes their Executive Committee would be consulted and could determine whether or not to accept or reject the revised proposal.

Mrs. Roscoe inquired why architecture was not mentioned in the preamble to the legislation and it was explained that Government has expressed some concern about that being included because there was no such specific reference contained in the Amalgamation Agreement.

With respect to the exemption from Section 71 of the Labour Standards Code, Dr. Traves noted this is important for a number of procedural and substantive reasons as in an amalgamation there may be no just cause for dismissal of an employee but there may be redundancy. He explained that this statement, which has implications that go beyond amalgamation, has been included in other Government legislation to bring about amalgamations and the Government is insisting that our legislation include that which has been imposed on those groups. He commented that we have prepared a document for our employees about this which will in effect mean we will be self restrained by our own internal policy that will restrict us from using this exemption beyond what is required by amalgamation. Dr. Stuttard suggested that the exemption from the Labour Standards Code should not be included in the language we put forward of what the legislation should look like and that if Government insists it be included, let them be the ones to do so.

Professor Conrod inquired if the approximately \$2.5 million TUNS operating deficit would become part of what we refer to as our problem debt, and Dr. Traves responded that we will have to make other arrangements to take care of that debt.

Dr. Stuttard offered congratulations to the President and the Officers of the Board on the successful strategy in bringing the merger with TUNS to the point of draft legislation. He reported that Senate yesterday overwhelmingly gave its approval of the November 15, 1996 draft legislation document, and noted that, as agreed, Dr. Traves had brought forward modified words for section 3(5). He recommended that, if not too late, the following minor grammatical changes be made consistent with text coming from a university: Item 3 (4) delete "be" and "of" and the "d" of "comprised"; and 8 (2) (b) move "changed" to come before "collective". He then observed that the amalgamation process since last May had been a valuable lesson in the art of politics and he viewed the past few months as part of the life-long learning that he hoped would long continue at Dalhousie.

He then, however, expressed regret with some aspects of the amalgamation process particularly that the President and Officers of the Board had been unable to convince the President and Board of TUNS, that this Board, on recommendation of the Dalhousie Senate, would abide by the original terms of the agreement to amalgamate without the need for statutory compulsion. He expressed the view that to ask the provincial government to legislate the establishment of specific internal academic structures at Dalhousie is a mistake and that Dalhousie has never before invited a provincial government to intrude into its internal governance to the extent reflected in clauses 3(2) to 3(5) of the draft legislation. He commented that whether this intrusion will serve as a precedent for the imposition of politically-motivated changes to higher education in Nova Scotia in the future remains to be seen, but he believed we were giving up a significant part of our autonomy, paradoxically, at a time when government financial support is decreasing. He indicated that he understood TUNS had a different perspective that might come, at least in part, from their own history as their academic structure had been prescribed by government when TUNS was created in 1967. He commented that Provincial Statutes pertaining to the academic structure of Dalhousie all have the character of enabling legislation, not prescriptive legislation.

He concluded by noting that in keeping with his views on the need for Dalhousie and other academic institutions to retain autonomy from Government, he would vote against approval of the draft legislation.

Ms. Macdonald recommended, and it was agreed, that the words "in principle" be added as a friendly amendment to the proposed motion that was before all Board members regarding the legislation. Dr. Traves moved and Mr. Cartmill seconded the following amended motion: THAT the Board of Governors approve, in principle, the proposed submission re provincial legislation on the Dalhousie/TUNS Amalgamation dated November 15, 1996 which submission was approved in principle by the TUNS Board on November 15, 1996. The motion carried with one dissenter.

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Presentation and Discussion : Dr. William F. Birdsall, University Librarian

The Chairperson welcomed Dr. Birdsall who has been University Librarian at Dalhousie since 1981 and thanked him for his willingness to provide an overview of the challenges, opportunities, plans and accomplishments of the University's Libraries.

Dr. Birdsall then gave a succinct presentation which began with comments on the transformation process they have been undergoing in the Library. He also noted the mission statement of the Dalhousie University Libraries is to play a central role in the promotion of learning by providing expert and innovative access to information and the world's knowledge along with providing high quality services and collections to a wide range of users within and outside the University. He then briefly reviewed the budget (total \$7,143,035), staffing (total 115 F.T.E.), holdings (volumes 961,406, microforms 271,251, maps 86,419, music scores 9,461, archives 1,850 linear feet, current journals 6,632) and services (informational transactions 90,018, interlibrary loans 44,000, circulation 361,000) within the library.

He spoke of the philosophical, managerial and economic challenges they are confronting. He illustrated the economic challenge by noting in one area alone - the cost of chemistry journals has risen from approximately \$65,000 to \$250,000 between 1980 and 1996 which has resulted in a decline of titles from just under 300 to approximately 125 titles. He drew attention to the fact that over the past ten years journal costs have increased 115% and books 55%, and therefore they are forced to spend significantly more money for less material. He concluded by explaining the Libraries strategy in terms of management information, electronic current awareness services, Novanet resource sharing/document delivery, electronic journals, interlibrary cooperation and external funding.

Dr. Traves congratulated Dr. Birdsall on his efforts to determine priorities and find solutions to their many challenges, and he acknowledged that the Library - being the heart of the academic and research enterprise of the institution - is of profound importance.

Informal discussion/coffee break

At this point the meeting recessed for informal discussion over coffee. The Chairperson noted that over time we would look forward to receiving feedback on the value of having such a break at each Board meeting.

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Items for discussion

New building for Faculty of Arts and Social Sciences - Proposed Planning Committees

It was noted that information on the proposed planning committees for the new building for the Faculty of Arts and Social Sciences was sent to all Board members by courier on November 15, 1996. It was noted that the Planning Committee for the new building will report to the Board of Governors through the President and will have three subcommittees on specific issues related to the design and use of the building. The terms of reference and membership for the three subcommittees known as the Arts and Social Sciences Advisory Subcommittee, the Teaching Facilities Subcommittee, and the Accessibility and Environmental Subcommittee were contained in the information sent to all Board members. Dr. Traves explained that he was quite open to the creation of additional subcommittees if necessary but at this point nothing further had emerged as being required. He noted that the whole planning process is intended to be quite consultative. He also noted that we are moving along with our fundraising efforts for the building with \$3.8 million in hand in addition to the \$6 million from the Province.

The following responses to questions were noted during the brief discussion. It is anticipated that the various committees will be ready to begin their tasks within a month. A process which will include extensive consultation with groups will be developed to determine who moves where, and we will be assessing the impact of those moves, as well as that of amalgamation, on major campus planning. "A Collective Vision - A Campus Plan for Dalhousie University" prepared in July 1991 is being revisited and the proposed site for the new building, which is the parking lot across from the Arts Centre, is in keeping with that plan.

Revised critical challenges for the Board of Governors

It was noted that revised critical challenges for the Board of Governors which reflected the discussion at the September 17 Board of Governors meeting had been conveyed to all Board members in their material for this meeting. Dr. Traves observed that the revised critical challenges are useful as a guide, but now with amalgamation we have an opportunity to look more substantively at where we are headed as a University. He commented that he and Dr. Hobson are planning to hold a series of focus group meetings that will result in a much more profound and serious discussion of the critical challenges that are before us.

Under the fourth critical challenge, Institutional Financial Health, it was agreed that "and other fundraising programs" should be added to the statement "to enthusiastically support and participate in the Capital Campaign".

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Items for information

Report from the Buildings and Grounds Committee

Board members had received a report from the Buildings and Grounds Committee in advance of the meeting which provided an update on the Department of Physical Plant and Planning's major activities over the summer and fall. Judge Matheson indicated there was nothing that need be added to the report at this time.

Dalhousie University Foundation Second Annual Report : Fiscal year ending March 31, 1996

Mr. Fountain observed that donations of \$129,750 had been received by the Dalhousie University Foundation during the fiscal year ending March 31, 1996. He noted they were pleased that Dr. Traves' appointment to the Foundation Board had now been approved, and he observed that the Foundation is proving to be a useful vehicle for fundraising purposes albeit within certain limitations. He commented that last spring's Federal Budget created a situation whereby the Foundation's attractiveness may have been somewhat diminished. He allowed that remained to be seen, but within that context the Foundation is making progress.

Capital Campaign Update

In Mr. Risley's absence, Ms. Godsoe reported briefly on the Capital Campaign during which she noted the first priority for the Capital Campaign is to put together a fast expansion of the Campaign over the next six months and to pull together a plan for 1997 and 1998. She noted the Atlantic Canada Campaign is moving along and they will be adding more canvassers for the corporate component. She commented that over the next year they will go national with the campaign and she announced that Mr. Derek Brown has agreed to head up the National Corporate Campaign in Toronto. She drew attention to the amazing success Mr. Risley has had in Vancouver as a result of three visits there which resulted in donations of \$130,000 from eleven people. She commented that over the next month, along with Mr. Straitton and his team, she would be putting together a plan for the rest of 1997 which will focus on completing Atlantic Canada, getting important cultivation under way in Toronto, and continuing to work with Mr. Rand in Vancouver.

She concluded by noting there are other fundraising campaigns and, in particular, drew attention to the Grad Class Challenge. She noted the 1996 Class is well ahead at this point of the previous year's challenge, and that Mr. Cartmill will be taking on the 1997 challenge.

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Information exchange

Mrs. Roscoe informed Board members that the Student Relations and Residence Committee is broadening its efforts this year to take a look at what the total student experience is at Dalhousie. She encouraged Board members to let her know if there was any particular aspect of the student experience that they would like to have more information about. She said the committee hopes to make a good start on this effort over the year, and that, over time, it will have a series of different focuses.

Mr. Cartmill informed Board members that the Dalhousie Student Union had put together a Board of Governors homepage so they actually have an official page on the web with information about Board minutes, their Board caucus report to the Student Council, and information on the Student Awards that the Board of Governors award each year. The locator for the Dalhousie Student Union Board of Governors home page is "<http://is.2dal.ca/~cartmill/bog>".

Adjournment

There being no further business the meeting adjourned at 6:05 p.m.

Mrs. Carol D. Young
Honorary Secretary

Mr. Allan C. Shaw
Chairperson

Nominating Committee Recommendations

The Nominating Committee of the Board of Governors is pleased to present the following recommendations for Board approval:

1. That **Dr. John T. O'Brien**, Chairperson of the Department of History, Dalhousie University be appointed as a Senate representative to the Board of Governors for the period October 1996 to June 30, 1999.
2. That **Professor Teresa Scassa**, Faculty of Law, Dalhousie University, be appointed as Senate's nominee to serve on the Student Relations and Residence Committee for the period October 1996 to June 30, 1998.

BUILDINGS AND GROUNDS COMMITTEE

REPORT BY THE CHAIR

NOVEMBER 1996

The following brief report has been prepared to provide an update on the Department of Physical Plant and Planning's major activities over the summer and fall.

1. Sir Charles Tupper Building

You may recall that the original budget for the Tupper Building upgrade did not include Floors 3 and 4. However, funding for these two floors was finally approved last April and work began immediately thereafter to bring them up to the standard of the rest of the building. The project is now substantially complete with occupants of the offices and laboratories on the third floor having already moved back in. Fourth floor occupants will have completed their move back by November 8, 1996.

2. Killam Library - Upgrade

This project is now very close to completion. Air quality and distribution have been much improved and we have received many positive comments from staff and users. Most of the lighting retrofit is also complete and, as anticipated, we have already experienced significant savings. In June, for example, energy consumption was reduced by 125,000 kwh, equating to a cost saving of \$8,700. One of the more dramatic and visible aspects of the Killam Library project was the successful installation of the glass and steel roof. A "Second Cup" cafe has been opened, while the restoration of the courtyard (including planters and reflecting pool), and the installation of a wheelchair ramp are also complete. As a result, the Killam Courtyard has quickly become the people-oriented space it was originally intended to be.

In addition to the above-noted work, we are taking this opportunity to respond to recommendations from our insurers by installing a sprinkler system throughout the Library. This additional project will continue into the next fiscal year.

3. Harvey's Restaurant

This project is now complete with the first meals having been served on Thursday, September 12, 1996. Landscaping and the provision of a new pathway leading from Alumni Crescent to the LSC are currently underway. The restaurant, which seats 85, is a major addition to the

array of facilities operated by the Dalhousie Food Services Group. Subsequent to the completion of the restaurant, a major leak was discovered adjacent to it and below grade. This leak, which was due to deterioration of the expansion joints, has now been repaired at an unbudgeted cost of \$40,000.

4. Dunn Steam Tunnel

A major project carried out over the summer involved the excavation of a tunnel leading from the Chemistry Building to the Dunn Building. Badly corroded steam and condensate lines were replaced with new piping. The tunnel will also carry communications lines between the two buildings. Funding for this \$175,000 project was provided from the special Deferred Maintenance grant of \$800,000 approved by the Board last year.

5. "Code Blue" Project

The DSU's commitment to contribute \$1.3 million to the Capital Campaign included a proviso that some of the funds be used to enhance safety on campus. Following consultation between representatives of Physical Plant and Planning (including Security) and DSU, a decision was taken to install a number of emergency communications devices (proprietary name, "Code Blue") in strategic locations across campus. These devices consist of 9' tall steel columns, each of which is equipped with a powerful strobe light and a direct telephone link to the Security Department. Both are activated by the single push of a button. Seven of these devices were installed this fall. It is expected that another eight may be installed next year. Cost per device (installed) is around \$10,000.

6. Henry Street Houses

You may recall that it had been our intention to link four houses, 1250, 1258, 1260 and 1266 Henry Street, to provide a student residence. Subsequent soil tests showed that the ground was unstable and would not support this development. After much thought as to what might be done with the houses, including consideration of a proposal by a private individual to move them to another location, the Officers of the Board decided for safety and economic reasons to demolish them. This took place on Saturday, August 24 without incident although the demolition received a fair amount of attention in the media. The area, which has been landscaped, will provide parking for an additional 40 vehicles.

7. School of Business

The ventilation system for the three large caserooms and two small seminar rooms in SOBA was totally replaced this summer. In addition, a general facelift of the whole area was carried out. A new lectern, with "state of the art" A/V controls, was built and installed in Room 102.

Major leaks following Hurricane Hortense revealed that the deterioration of the tower brickwork was more severe than had originally been suspected. As a result, it was decided to proceed immediately with repairs to the east wall (where damage was most severe). This phase of the work will cost \$150,000 and is estimated to be complete by mid-December.

Respectfully submitted,

W.H. Lord, P. Eng.

Board of Governors
Dalhousie University
Tuesday, November 19, 1996
MOTIONS TO BE PROPOSED

Item No. BE IT RESOLVED:

5. Nominating Committee recommendations

a) Appointment of Senate representative to the Board

That, on the recommendation of the Nominating Committee, Dr. John T. O'Brien be appointed as a Senate representative to the Board of Governors for the period October 1996 to June 30, 1999.

b) Appointment of Senate representative to the Student Relations and Residence Committee

That, on the recommendation of the Nominating Committee, Professor Teresa Scassa be appointed as Senate's nominee to serve on the Student Relations and Residence Committee for the period October 1996 to June 30, 1998.

c) Appointment to Investment Committee

That, on the recommendation of the Nominating Committee, Mrs. Patricia Harris be appointed to the Investment Committee for the period November 1996 to June 30, 1998.

d) Appointment of Student representative to the Board

That, on the recommendation of the Nominating Committee, Mr. Hugh Pierce be appointed to replace Mr. John Killam as a student representative on the Board of Governor effective immediately until April 30, 1997.

6. Appointment to Board of Directors, Halifax Student Housing Society

That Mr. Stan Dalrymple and Mr. Patrick MacIsaac be appointed to replace Ms. Jose Marshall and Ms. Deborah Lusby as representatives of the Dalhousie University Board of Governors on the Board of Directors of the Halifax Student Housing Society.

7. Dalhousie/TUNS Amalgamation

a) Proposed Terms of Reference of TUNS College and its Board

That the Board of Governors approve the proposed terms of reference of the TUNS College and its Board dated November 15, 1996 which terms were approved by the TUNS Board of Governors on November 15, 1996.

b) Proposed submission re Provincial Legislation on Dal/TUNS Amalgamation

That the Board of Governors approve the proposed submission re provincial legislation on the Dal/TUNS Amalgamation dated November 15, 1996 which submission was approved by the TUNS Board of Governors on November 15, 1996.