



**BOARD OF GOVERNORS**  
**Approved Minutes of the Meeting (Open Session) held on**  
**Tuesday, October 18, 2022, 3:00 p.m.**  
**Videoconference**

**MEMBERS PRESENT:**

Cheryl Fraser (Meeting Chair), Paul Beesley, Scott Brison, Level Chan, Glen Dexter, Cassandra Dorrington, Jonathon Frontain, Angeline Gillis, Ahsan Habib, Kristan Hines, Joyce Hoeven, Shona Kinley, Murray Lyu, Jay MacIsaac, Merle MacIsaac, Carolan McLarney, Aparna Mohan, Deep Saini, Devarsh Sood, Louise Spiteri, Caroline Zayid

**MEMBERS REGRETS:**

Anne Campbell, Robert (Bob) Hanf (Board Chair), Catherine MacPherson, Arvin Ramlakhan

**NON-MEMBERS PRESENT:**

Alice Aiken (Vice President Research & Innovation), Frank Harvey (Provost & Vice President Academic), Matt Hebb (Vice President Government & Global Relations), John Hope (General Counsel & University Secretary), Gitta Kulczycki (Vice President Finance & Administration), Cheryl MacDonald (Associate Secretary, Board of Governors), Judith Ng'ethe (Associate Secretary Senate)

**GUESTS:**

Bob Mann (Manager, Discipline & Appeals), Laurel Munroe (Director Communications and Public Relations), Matt Proctor (Assistant Vice President Communications Marketing & Creative Services), David Westwood (DFA Observer)

**1. Approval of Agenda**

The agenda was approved as presented.

**2. Consent Agenda**

All items were adopted by consent.

**2.1 Minutes of Meeting of June 28, 2022**

**THAT the minutes of the meeting of June 28, 2022 be approved as presented.**

**Approved by CONSENT.**

**3. Business Arising from the Minutes**

There was no business noted.

**4. Chair's Report**

On behalf of the Board, C. Fraser welcomed new members Shona Kinley and Caroline Zayid. C. Fraser recognized the achievements of students graduating this fall, and noted that the upcoming convocation ceremonies will be held in person.

C. Fraser referred Board members to the Report of the Executive Committee in the meeting materials and the motions approved on behalf of the Board, effective September 28, 2022. The motions are as follows:

## **External Debt Plan – Halifax Thermal Plant**

**BE IT RESOLVED THAT the Board Executive Committee, on behalf of the Board of Governors, and on the recommendation of the Finance, Audit, Investment and Risk Committee, authorize and direct the President and the Vice-President, Finance and Administration to borrowing of up to \$20.1 million, for funding the construction of the Halifax Thermal Plant. The financings are to commence October 2022 with a fixed interest rate, and with terms not exceeding 25 years. Financing is to be arranged in accordance with the Document Execution/Contract Signing Authority Policy, and the aforementioned officers are to take all such actions to execute and deliver such agreements, instruments and documents in writing and to do all such acts and things in their opinion as may be necessary or desirable in the name and on behalf of the University or otherwise to give effect to this Resolution.**

## **Asset Transfer Agreement with Dalhousie Medical Research Foundation**

**THAT the Board Executive Committee, on behalf of the Board of Governors, and on the recommendation of the Finance, Audit, Investment and Risk Committee, approve the execution of the Asset Transfer Agreement with Dalhousie Medical Research Foundation to transfer the assets of Dalhousie Medical Research Foundation to Dalhousie.**

C. Fraser highlighted the excellent and informative orientation sessions offered this fall and thanked new and returning Board members and members of the senior administrative team for their participation.

### **5. President's Report**

D. Saini welcomed new and returning Board members and highlighted several items from his written report included in the meeting materials. He shared the news that Dalhousie University and CUPE Local 3912 were not successful in reaching a tentative agreement at the bargaining table and reported that CUPE Local 3912 has announced its members will be on strike as of 12:01am Wednesday, October 19. An overview of Dalhousie's proposal will be published to the website and a webpage will be created to communicate strike-related information and answer questions from the Dalhousie community.

D. Saini reported on his current trip to India. India has been identified as a priority country for future growth of student enrolment, and the focus of this mission is to explore opportunities for research and academic collaboration, joint programming, and the possibility of establishing a physical presence in the country. He expressed thanks to Matt Hebb, Vice-President Government and Global Relations, and Balakrishnan Prithiviraj, Assistant Vice-President Global Relations, for their hard work in establishing strong relationships with various partners in India over the past year.

Following the report, D. Saini responded to a question related to the University's response to the unsanctioned street party that occurred earlier this month, and spoke to continued engagement with multiple stakeholders to find solutions to this complex issue. F. Harvey spoke to the multi-stakeholder collaborative framework designed to bring together stakeholders from different sectors to address this issue. Additional efforts include exploring the possibility of offering University-sanctioned programming, discussions with other Universities across the country on their response to similar events, and continued collaboration with Halifax Regional Municipality and the Halifax Regional Police to explore possible options designed to curtail similar events in the future.

### **6. Dalhousie Student Union President's Report**

A. Mohan reported on various DSU projects and initiatives. She reported that the student-led food security initiatives the Loaded Ladle and the DSU Farmers' Market continue to be well attended and noted that use of the DSU Food Bank has increased by 30-40% since the start of the pandemic. The DSU plans to partner with the Dalhousie Alumni Association on the Giving Tuesday campaign to raise funds for students in need of affordable, accessible, nutritious food.

A. Mohan provided an update on Orientation Week, which was well received and offered more than 24 events over the course of 4 days for new and returning students. She spoke to the continued advocacy and community engagement

by the DSU Executive, highlighting several events and initiatives including engagement in the response to the unsanctioned street parties.

A. Mohan reported that the DSU reaffirmed its solidarity with CUPE Local 3912 by a vote passed by DSU Council. She noted that she and the other student Board members abstained from both the discussion and the vote.

There were no questions following the report.

## **7. Items for Information**

### **7.1 Governance Report Implementation Plan**

B. Mann provided an overview of the initial approach to considering the recommendations contained within the Report on the external review of Dalhousie University's governance ("Report"). The Bicameral Governance Working Group (BGWG), one of the Report's recommendations, has been implemented, and its terms of reference were approved by the Board Governance & Human Resources Committee. The BGGWG, cochaired by the Chair of the Board Governance & Human Resources Committee and the Chair of the Senate Planning and Governance Committee, will be responsible for reviewing the Report's recommendations, soliciting feedback from various University stakeholders, developing a set of implementation principles, creating and proposing an implementation strategy, and managing the implementation plan for as long as considered necessary.

B. Mann reviewed the draft principles to guide the BGGWG's approach to the process and reviewed the triaging methodology for the Report's recommendations according to practical considerations including time, complexity, and contentiousness.

Responding to a question related to the impact the implementation of certain recommendations may have, B. Mann noted this feedback will be incorporated as part of the triaging methodology.

### **7.2 Board Standing Committee Reports**

C. Fraser referred members to the Committee reports contained within the meeting materials. C. Dorrington spoke to the annual Environmental Health and Safety Office (EHS) report received by the Finance, Audit, Investment and Risk Committee, and highlighted the tremendous work of Jerry Aguinaga, Executive Director of the Environmental Health and Safety Office (EHS), and his team in leading the University's response to the pandemic.

## **8. In Camera Session**

The Board moved to the *in camera* session.

## **9. Adjournment**

The meeting adjourned at 5:45 p.m.