



## Board of Governors

Approved Minutes of the Meeting held on  
Tuesday, April 19, 2016  
3:00 – 6:00 p.m.  
University Hall, Macdonald Building

**MEMBERS PRESENT:** Larry Stordy (Chair), Ian Bezanson, Wadih Fares, Richard Florizone, Jody Forsyth, Rebecca Haworth, Kevin Hewitt, Laurie Jennings, Naiomi Metallic, Daniel Nicholson, Audrey Palmeter, Sherry Porter, Anthony Saikali, Paula Simon, Candace Thomas, Gail Tomblin Murphy, Michele Williams

**NON-MEMBERS PRESENT:** Martha Crago (Vice-President Research), Ian Nason (Vice-President Finance and Administration), Carolyn Watters (Provost and Vice-President Academic), Susan Brousseau (University Secretary)

**REGRETS:** Michelle Awad, Joyce Carter, Cassandra Dorrington, Peter Fardy (Vice President Advancement), Elaine Gibson, Bob Hanf, Courtney Larkin, Lori MacLean, Anne McLellan, Rob Sobey

**GUESTS:** Stephen Hartlen (Industry Liaison and Innovation), David Mensink (DFA Representative), Andrea Power (Associate Secretary, Senate), Jasmine Walsh (Acting AVP Human Resources), Norma Williams (Executive Director, Diversity & Inclusiveness)

### 1. Approval of Agenda

Moved by L. Jennings, seconded by M. Williams:

**THAT the agenda for April 19, 2016 be approved as presented.**

**The motion CARRIED.**

### 2. Presentation of Environmental Health and Safety Award

This item was deferred.

### 3. Consent Agenda

#### 3.1 Approval of Minutes of Meeting of February 9, 2016

**THAT the minutes of the meeting held on February 9, 2016 be approved as presented.**

**Approved by CONSENT.**

#### 3.2 Board of Governors Appointments 2016-17

Motion 1: **THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the nominations of Joyce Carter, Bob Hanf, Laurie Jennings and Larry Stordy for recommendation to the Governors in Council for reappointment to the Board of Governors of Dalhousie University for a three-year term from July 1, 2016 to June 30, 2019.**

**Approved by CONSENT.**

**Motion 2: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of Robert Richardson to the Board of Governors of Dalhousie University for a three-year term from July 1, 2016 to June 30, 2019.**

**Approved by CONSENT.**

**Motion 3: THAT the Board of Governors, on the recommendation of the Governance and Nominating Committee, approve the appointment of Kathleen Reid as a Student Board member on the Board of Governors for a one-year term from May 1, 2016 to April 30, 2017, and the appointment of Kati George-Jim as a Student Board member on the Board of Governors for a two-year term from May 1, 2016 to April 30, 2018.**

**Approved by CONSENT.**

### **3.3 Interim Spending Authority**

**Motion: THAT in order to allow the continued operation of the University until such time as the 2016-2017 operating budget is given final approval, it is recommended that the Board of Governors authorize expenditures of up to 25% of the 2015-16 approved operating budget amounts. The President or his designate, in consultation with the Executive Committee of the Board, is authorized to approve expenditures in excess of 25% in special cases to permit orderly management of the University.**

**Approved by CONSENT.**

### **4. Business Arising from the Minutes**

There was no business arising from the minutes.

### **5. Chair's Report**

L. Stordy welcomed incoming Student Board members Kathleen Reid and Kati George-Jim. He acknowledged retiring Student Board members Daniel Nicholson and Rebecca Haworth. He spoke briefly to the Board of Governors awards that were presented at the Impact Awards and on the upcoming Spring Convocations. He then thanked D. Nicholson and R. Haworth, retiring student representatives.

### **6. President's Report**

R. Florizone highlighted the key points from his written report, including entrepreneurship, infrastructure, and advancement. He spoke to the MIT Regional Entrepreneurship Accelerator Program (REAP) and the Federal Government's Post-Secondary Infrastructure fund. He introduced Norma Williams, Executive Director of Diversity and Inclusiveness to the Board.

Discussion and questions following the report focused on student enrolment and recruitment, including recruitment efforts for students outside of Ontario. Dr. Florizone and C. Watters noted that the focus is on FASS students through the creation of scholarships, the framing of FASS programs in different ways, and workshops for students and parents with expressed interest across the country. Other efforts include a broadened International focus to open up new markets.

## 7. Dalhousie Student Union President's Report

D. Nicholson verbally presented the Dalhousie Student Union's Annual Report, highlighting the main sections, including the federal election vote campaign, the increased student representation on the Senate floor, the new Ombudsperson position, the Safer Campuses Act, the continuing SUB renovations, and the sexual harassment phone line that was launched this year. He spoke to student engagement on the tuition fee increases, stating that the overwhelming response from students was that the increases will create a less accessible system and perpetuate disadvantage.

## 8. Items for Discussion

### 8.1 Budget Advisory Committee Final Report LIII (and Report on Student Fee Consultations)

C. Watters gave a presentation on the Budget Advisory Committee (BAC) Final Report and on the Student Fee Consultations. She highlighted the key points, providing an update from her previous presentation on the BAC Draft Report, emphasizing transparency and the requirement that the budget must be balanced. She spoke to the Student Fee Consultations, outlining the major themes raised by the students. Dr. Watters also spoke to the operating budget in light of Dalhousie's strategic priorities and noted that the BAC was mindful of the pressures across the country on the arts and social sciences. She spoke to both the general tuition fee increase and the additional increases in Engineering, Pharmacy, and Agriculture and outlined the purpose of the tuition resets in those three programs.

Discussion and questions following the presentation focused on the tuition fee increases. With respect to this, there was discussion regarding academic innovation, student enrolment, increasing costs of services, and the broader political context. It was noted that this is a topic that is important for students and universities to work together on in order to address concerns with the government. It was further noted that there has been progress with the federal government, but not provincially.

## 9. Items for Decision

### Operations Committee

#### 9.1 2016-17 Student Fee Proposals

##### 9.1.1 Tuition and Facilities Renewal Fees

A. Palmetter introduced the item and presented the two motions. There was a discussion on the first motion pertaining to tuition and international fees. In consideration of the motion, there was discussion with respect to access to education, government relations, and student education and well-being. The Board discussed both the general increase and the additional increases for Engineering, Pharmacy, and Agriculture. There was further discussion of the BAC Report regarding the consideration of multi-year tuition fee projections in the future.

Moved by Aubrey Palmetter, seconded by C. Thomas:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2016-17 tuition fees as presented in the attached tuition fee schedule including:**

- a) **A 3% general tuition fee increase applied to tuition fees for all programs and the international differential fee effective April 2016.**
- b) **In addition to the general increase, a further increase of 3.3% be applied to undergraduate courses taught by the Faculty of Engineering each year for a three year period.**

- c) In addition to the general increase, a further increase of 4% be applied to undergraduate courses taught by the School of Pharmacy each year for a three year period.
- d) In addition to the general increase, a further increase of 5.8% be applied to undergraduate courses taught on the Agricultural campus each year for a three year period.

The motion CARRIED.

Moved by A. Palmetter, seconded by I. Bezanson:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve a 3% increase in the auxiliary fee for facilities renewal to \$84.35 per term for full time students effective April 2016.**

The motion CARRIED.

### 9.1.2 Auxiliary Fees

A. Palmetter introduced the item and presented the motion. In discussion of the motion, there was a question pertaining to the increase in the Dentistry Auxiliary fee. It was noted the students will own this equipment for use in practice. It was further noted that the Dean has met with the students to review the auxiliary fees and explain the seemingly large increase.

Moved by A. Palmetter, seconded by M. Williams:

**THAT the Board of Governors on the recommendation of the Operations Committee approve the following Auxiliary fee changes for 2016-17.**

The motion CARRIED.

### 9.1.3 Student Services Fee

A. Palmetter introduced the item and presented the motion.

Moved by A. Palmetter, seconded by L. Jennings:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2016-17 Student Services fees as follows:**

**The Student Services fees for all Halifax campus students be increased by:**

- \$4.50 per term for a full-time student,
- \$3.00 for a full-time summer student, and
- \$1.25 for part-time students in fall, winter and summer terms.

**The Student Services fees for professional faculties on the Halifax campus be increased by \$9.00 students in Medicine and Dentistry.**

**The Student Services fees for the Agriculture campus students be increased by:**

- \$4.05 per term for a full-time student,
- \$2.55 for a full-time summer student, and
- \$0.80 for part-time students in fall, winter and summer terms.

The motion CARRIED.

#### 9.1.4 Residence and Food Service Fees

A. Palmetter introduced the item and presented the motion.

Moved by A. Palmetter, seconded by L. Jennings:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2016-17 residence room and meal plan rate schedule as presented.**

The motion CARRIED.

#### 9.1.5 Student Fee Proposals

A. Palmetter introduced the item and presented the three motions.

Moved by A. Palmetter, seconded by I. Beznason:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the implementation of a new Get Real society fee of \$0.35 per full-time student, per semester and \$0.25 per part-time student, per semester on the Halifax campus.**

The motion CARRIED.

Moved by A. Palmetter, seconded by I. Bezanson:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the implementation of an increase to the World University Services Canada (WUSC) fee of \$0.25 per full-time student, per semester on the Halifax campus.**

The motion CARRIED.

Moved by A. Palmetter, seconded by I. Bezanson:

**BE IT RESOLVED THAT the Board of Governors, on the recommendation of the Operations Committee, approve the implementation of an increase to the Dalhousie Agricultural Student Association fee of \$1.49 per full-time student and \$0.73 per part-time student, per semester on the Truro campus.**

The motion CARRIED.

#### 9.1.6 Metro Transit U-Pass Fee Increase

A. Palmetter introduced the item and presented the motion.

Moved by A. Palmetter, seconded by D. Nicholson:

**THAT the Board of Governors, on the recommendation of the Operations Committee, approve the 2016-17 U-Pass fee of \$153.40 for full-time (fall/winter) students (pro-rated to \$76.70 for the winter and summer terms), effective for the Fall term 2016.**

The motion CARRIED.

## Capital Projects and Facilities

### 9.2 Agricultural Campus Thermal Energy Project (Board 2 Approval)

W. Fares, Chair of the Capital Projects and Facilities Committee introduced the item and presented the motion. He provided a brief background and outlined the risks, resource implications and funding plan, noting that the COMFIT program requires project completion by June 2018. In consideration of the motion, there was a brief discussion with respect to the resource implications and funding after 20 years.

Moved by W. Fares, seconded by S. Porter:

**THAT the Board of Governors, on the recommendation of the Capital Projects & Facilities Committee, approve the expenditure of a sum not to exceed \$24.2M for the construction and commissioning of a 968 kW Biomass Co-generation facility and hot water line conversion at the Agriculture Campus (Board 2 Approval).**

**The motion CARRIED.**

## 10. Items for Information

### 10.1 Board Standing Committee Reports

L. Stordy referred members to the committee reports in the materials. W. Fares, Chair of the Capital Projects and Facilities Committee noted that the Gorsebrook land has been finalized and that the completion date for the fitness project is anticipated to be Summer or Fall 2018.

There was a question regarding student representation on the Board Capital Projects & Facilities Committee.

## 11. In Camera Session

The Board moved to an *in camera* session.

## 12. Adjournment

The meeting adjourned at

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Lawrence Stordy, Chair

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Joyce Carter, Honorary Secretary