

Item: Board of Governors Minutes, December 1997

Call Number: Board of Governors Fonds UA-1, BOG 160 November 1997 and BOG
December 1997

Additional Notes:

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NB: PLEASE NOTE THE CHANGE OF LOCATION FOR THE MEETING

**BOARD OF GOVERNORS
AGENDA
December 16, 1997 , 4:00 p.m. - 6:00 p.m.
Board Room, A&A Building**

1. Approval of Agenda
2. Approval of Minutes of Board of Governors meeting on November 18, 1997 (enclosure)

Items for decision

3. Policies & Procedures Manual - Senior Academic Appointments & Reappointments (enclosure) Traves
4. Strategic directions (enclosure) Traves
5. Naming of meeting rooms in the A&A Traves

Items for discussion

6. Key Public Research Initiatives Traves
7. New academic building - DalTech Traves
8. Update on fund raising Godsoe

Presentation

9. Service to students McKee

In Camera

10. Selection of an architect Traves

A Holiday Reception will be held immediately following the meeting.



Minutes of the Board of Governors held on December 16, 1997 at 4:00 p.m. in the former Senate & Board Room, Arts and Administration Building.

Present:

Mr. James Cowan

Chair

Dr. Tom Traves

President

Mr. Christopher Adams

Ms. Nancy Anderson

Ms. Diane Bell

Mr. Murray Coolican

Hon. Secretary

Mr. Gerald Clarke

Ms. Karen Cramm

Mr. Andrew Eisenhauer

Mr. John Flemming

Ms. Patricia Harris

Ms. Bernadette Macdonald

Hon. Jacqueline Matheson

Ms. Marie Mullally

Dr. John O'Brien

Ms. Ann Petley-Jones

Vice-Chair

Ms. Patricia Roscoe

Mr. Kenneth Rowe

Prof. Phillip Saunders

Dr. Colin Stuttard

Mr. Peter Stuart

Also, present were: Dr. Dale Godsoe (Vice-President, Development & Alumni Affairs), Dr. Warwick Kimmins (Acting Vice-President, Academic & Research), Mr. Eric McKee (Vice-President, Student Services); Dr. Robert Fournier (Associate Vice-President, Research & International Relations); Ms. Julia Eastman (Coordinator, Policy Development); Mr. Brian Christie (Executive Director, Institutional Affairs); Ms. Michelle Gallant (Director, Public Relations), Mr. W.H. Lord (Director, Facilities Management), Ms. Lynne Sheridan (Director, Alumni Affairs), Mr. William Straitton (Director, Capital Ideas Campaign); and Ms. Sharlene Drake (Secretary).

Other guests included: Ms. Mary Ann Daye (Director, Annual Giving), Ms. Shawna Burgess (Development Officer), Ms. Nancy Farmer (Development Officer), Ms. Wendy McGuinness (Public Relations Officer). Regrets were received from: Mr. Allan Shaw, Mr. George MacDonald & Mr. John Risley.

The Chair called the meeting to order at 4:05 p.m.

Approval of Agenda

Board Members agreed to accept the agenda with the deferral of item #7 -New academic building (DalTech).

Minutes of the Board of Governors Meeting of November 18, 1997

Ms. Roscoe moved and Ms. Bell seconded a motion that the minutes of the meeting of November 18, 1997 be approved as amended. The amendments included the request by Dr. Stuttard to include the following statements in the paragraph titled "Executive Committee decision to distribute extraordinary one-time provincial grant to employees, Page 4: 'The Executive Committee agreed with the recommendation. Dr. Stuttard asked whether the Officers of the Board considered the possibility that employees would see this as an attempted bribe for their goodwill during negotiations, or that such payment would be contrary to the spirit, if not the letter, of collective bargaining. He also asked why there was no consultation with employees; and enquired whether Board Members had seen the DFA Dialogue of October 1997.'"

Also, the correct spelling of Mr. Stewart McInnes' name was noted. The motion carried.

Board of Governors

December 16, 1997

Page 2

Report of the Chair

Mr. Cowan noted the passing of Dr. Gordon Archibald who had served as Chair of the Board of Governors and a long time member of the Board and the Alumni Association. Dr. Archibald continued to contribute to the work of the University following his retirement. Mr. Cowan expressed, on behalf of the Board of Governors, appreciation of his life, his contributions to the community and, in particular, to Dalhousie University. He expressed condolences on behalf of the Board to the family and noted that Dr. Archibald's daughter, Dr. Anne Archibald Fraser, was recently appointed as an Associate member of the Board.

Report of the President

Dr. Traves noted with the regret the resignation of Dr. Ted Rhodes as Principal of DalTech, effective January 31, 1998. Dr. Rhodes has made a tremendous contribution not only to DalTech but to the process of amalgamation in which he was a critical "architect". He exhibited strong leadership and courage in the amalgamation process and his leadership at TUNS, prior to amalgamation, was sterling and he made a great impact, and was widely regarded by his colleagues. Dr. Traves expressed his gratitude, on behalf of the University community, for his enormous contribution and wished him well. Dr. Rhodes indicated that he felt privileged to have worked at TUNS and at DalTech, acknowledged that the University is at a pivotal point and felt it was an appropriate time for him to retire. He expressed his thanks to Dr. Andrew Eisenhauer and to Mr. John Flemming, former Board Chairs at TUNS, for their support during his term as a President and Principal. Mr. Flemming and Dr. Eisenhauer both thanked Dr. Rhodes for leading TUNS through some trying waters to a successful amalgamation.

Dr. Traves reported that the renovations to the Board and Senate Room and adjacent cloak room were undertaken with funds provided through the unallocated Annual Fund. The rooms will be named later in the meeting.

Dalhousie's impact on the province and its role as the comprehensive university creates opportunities but also imposes responsibilities, one of which is the recent decision of the School of Social Work to offer their program in Cape Breton. Dr. Traves reported that this was a response to demand in the area and will be offered as a combination distance and onsite education program, using facilities at the University College of Cape Breton. The program is fully enrolled and the first classes will begin in January 1998.

During the last week, Dr. Traves received word or made announcements regarding the following: (1) the establishment of the new research centre and masters degree in biomedical engineering was formally announced. This was based on the grant of \$1.2M from the Whitaker Foundation; (2) a large Nova Scotia corporation has reported an interest in funding an Industrial Chair at the University and he anticipates being able to formally make this announcement in the near future; (3) the Dalhousie Medical Research Foundation received word of a donation to the Molly Fund of \$2.2M to support research. Approximately \$200K will go to support cancer research and the \$2M will be used to provide matching money for the Canada Foundation for Innovation grants which means that it will receive matching funds from the federal government for health research; an additional \$1M will soon be announced in support of a Chair in the Faculty of Medicine; (4) and a Japanese corporation recently donated \$200K in support for teaching and research in electronic commerce.

Policies & Procedures Manual - Senior Academic appointments Reappointments

This document, formerly known as the University Governance Document, was approved by Senate at its meeting on November 24, 1997. Dr. Traves thanked Dr. Stuttard and others for their assistance in drafting the document. Dr. Traves moved and Dr. Stuttard seconded a motion THAT based on the recommendation of the Senate, the Board of Governors approve the acceptance of the "Dalhousie University Administrative Appointments: Policy and Procedures Concerning Appointment, Review and Reappointment of Senior Administrators" document. The motion carried.

Strategic Directions

This document was reviewed by the Board at its meeting on September 16, 1997 and subsequently considered and passed by Senate at its meeting on November 24, 1997. Dr. Traves indicated that the document was meant to be a first step - an analysis of the situation faced by the University. With the acknowledgement that there are insufficient resources to properly address all of the issues, this will serve to motivate the internal and external communities in new and innovative ways to increase the revenue sources available to the University.

Dr. Traves moved and Dr. Stuttard seconded a motion THAT the Board accept the Strategic Directions for Dalhousie University document dated December 2, 1997 as a useful general statement to guide Dalhousie's future development. The motion carried.

Naming of Meeting Rooms in the A&A Building

Dr. Traves reported that the rooms, formerly known as the Senate and Board Room and the adjacent cloak room had recently been refurbished into much needed meeting space. The furnishings were funded by gifts from the Unallocated Annual Fund. Given the history of George Munro and Lord Dalhousie as benefactors to the University, Dr. Traves noted that it was appropriate that the rooms be named after these two gentlemen.

Dr. Traves moved and Ms. Cramm seconded a motion THAT the former Senate and Board Room in the Arts and Administration Building and the adjoining cloakroom, which have been renovated to serve as a board room and a meeting room, be renamed. The former Senate and Board Room will henceforth be known as the Lord Dalhousie Room and the new meeting room will be known as the George Munro Room. The motion carried.

Key Public Research Initiatives

Dr. Traves introduced Michelle Gallant, Director of Public Relations, who reported that the Public Relations Office is conducting a survey to determine how Dalhousie University is viewed externally in the corporate, private, and public sectors. The results of this survey will help to identify perceptions and expectations of Dalhousie, evaluate the credibility of the proposed strategic directions and determine how an individual's affiliations with Dalhousie impact on his or her perceptions and expectations of the University. This will also provide an opportunity for Dalhousie to advance its institutional goals. Dalhousie needs support for its endeavours and external participation in this support network is vital.

New Academic Building - DalTech

This item was deferred to a future meeting.

Update on Fundraising

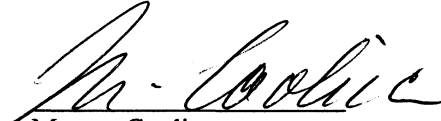
Vice-President Godsoe reported that the ongoing successes in the fundraising campaigns have put flexibility in faculty budgets and allow for innovation and indicated that the staff in the Alumni, Development, and Capital Ideas Campaign Offices are key to these successes. The superb volunteers like John Risley and Stewart McInnes have achieved success in raising money for the University but, as well as recruiting others to assist with fundraising. A week of celebration of philanthropy will be held this year with emphasis on those who make financial contributions and to celebrate those who give of their time.


Service to Students

Vice-President McKee made a presentation to the Board on principles regarding student relations at Dalhousie University. His presentation included the service that students have a right to expect, complexities that arise as a result of these expectations, and methods of assessment of the service provided. He also presented information on the transition to university programs available at Dalhousie and recent service initiatives that have been implemented.

Vice-President McKee also discussed the interuniversity survey of undergraduate students and presented the results of the graduating student survey. The overheads are attached to the minutes.

An *In Camera* session followed.


Murray Coolican
Honorary Secretary


James Cowan
Vice-Chair

**Board of Governors
Dalhousie University
December 16, 1997
Motions to be Proposed**

Item No. **BE IT RESOLVED**

3. **THAT based on the recommendation of the Senate, the Board of Governors approve the acceptance of the "Dalhousie University Administrative Appointments: Policy and Procedures Concerning Appointment, Review and Reappointment of Senior Administrators" document.**

4. **THAT the Board accept the Strategic Directions for Dalhousie University document dated December 2, 1997 be accepted as a useful general statement to guide Dalhousie's future development.**

5. **THAT the former Senate and Board Room in the Arts and Administration Building and the adjoining cloakroom, which have been renovated to serve as a board room and a meeting room, be renamed. The former Senate and Board Room will henceforth be known as the Lord Dalhousie Room and the new meeting room will be known as the George Munro Room.**

In Camera

THAT on the recommendation of the DalTech Building Steering Committee, the firm Fowler Bauld & Mitchell Ltd. be appointed as architects for the building to house Computer Science and other academic units currently accommodated in rental facilities, subject only to the negotiation of an agreement satisfactory to the University.

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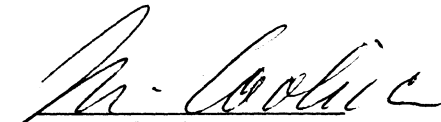
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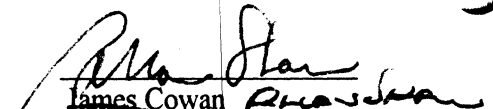
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