

Item: Board of Governors Minutes, June 1993
Call Number: Board of Governors Fonds UA-1, 58.12

Additional Notes:

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Board Members are reminded that they are cordially invited to a Buffet Dinner at the President's Residence immediately following the Board Meeting.

**AGENDA
BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY**

**Tuesday, June 22, 1993 (4:00 p.m.)
University Hall, Macdonald Building**

- 4:00 1. Approval of Agenda
2. Minutes of Board Meeting of May 18, 1993
 (enclosed)
3. President's Report
- 4:10 4. Presentation by Student Representatives
 to the Board : An Introduction to their
 Philosophy and Goals
- 4:20 5. Tribute to retiring Board Members (Shaw)
- 4:30 **Items for decision**
6. Establishment of Atlantic Provinces (Stairs)
 Health Promotion Research Centre
 (enclosure)
7. Financial Matters
- a) Financial Report (enclosed) (Mason)
- b) Audited Financial Statement (Petley-Jones)
 for year ended March 31, 1993
 (enclosed)
- c) Appointment of Auditors for (Petley-Jones)
 1993-94 fiscal year
- d) 1993-94 Operating Budget (Doane)
 (enclosed)
8. Nominating Committee Recommendations (Piercey)
- a) Standing Committee Memberships
- b) Appointment of Associate Member
- c) Appointment of University of
 King's College representatives to
 the Board

Minutes of the Meeting of the
Board of Governors held on Tuesday,
June 22, 1993 at 4:00 p.m. in
University Hall

Dalhousie University
Halifax, Nova Scotia

PRESENT:

Mr. Allan C. Shaw Chairperson	Ms. Carolyn Johnson
Mr. David J. Almon	Mr. Donald A. Kerr
Dr. D. Wayne Bell	Mr. Thomas E. G. Lynch
Mr. Dov Bercovici	Ms. Bernadette Macdonald
Mr. Robin N. Calder	Mr. George W. MacDonald
Dr. Howard C. Clark President	Hon. Jacqueline Matheson
Mr. James S. Cowan Vice-Chairperson	Dr. Sharon Oliver
Mr. H. Lawrence Doane Honorary Treasurer	Mrs. Ann Petley-Jones Honorary Secretary
Dr. Kenneth Dunn	Mr. George Piercey
Mr. Fred S. Fountain	Mr. Jefferson Rappell
Mrs. Linda Fraser	Mrs. Patricia Roscoe
Dr. Margaret Hansell	Mr. Kenneth C. Rowe
Hon. T. Alex Hickman	Mr. Byron G. Sarson
	Dr. Maxine N. Tynes
	Mr. Robert Zed
	Mr. Sherman Zwicker

Also present were Dr. Denis Stairs (Vice-President, Academic and Research), Mr. Bryan G. Mason (Vice-President, Finance and Administration), Mr. Eric A. McKee (Vice-President, Student Services), Mr. Henry E. Eberhardt (Vice-President, External), Dr. Colin Stuttard (President, Dalhousie Faculty Association), Mr. Brian C. Crocker (University Secretary and Legal Counsel), Mr. Ian Nason (Director, Financial Services), Mr. Alan Barkhouse (University Auditor), Dr. Deborah Hobson, Ms. Marilyn MacDonald (Director, Public Relations), Mrs. Charlotte Sutherland (Director, Development Office), Mr. Bob Edgett (Director of Campaign Planning), Ms. Mary Somers (Editor, "Dal News"), and Ms. Joann Griffin (Secretary).

Regrets were received from Mrs. Jean Addison, Dr. Marie Battiste, Mr. Dan Campbell, Dr. Fay Cohen, Mr. J. Dickson Crawford, Mr. Peter R. Doig, Mrs. Cynthia Gorman, Dr. Patricia Lane, Mr. Ralph Medjuck, Dr. Carmen Moir, Mr. Norman H. Newman, Dr. Norman G. O. Pereira, Mr. John C. Risley, Dr. William M. Skerrett and Miss Barbara Walker.

The Chairperson called the meeting to order at 4:00 p.m.

Approval of Agenda

Board Members agreed to accept the agenda as distributed.

Minutes of Board Meeting of May 18, 1993

Miss Bernadette Macdonald moved and Mr. Piercey seconded a motion THAT the Minutes of the Board of Governors meeting held on May 18, 1993 be approved as circulated. The motion carried.

President's Report

A copy of the President's Report which was distributed at the meeting is attached to these Minutes. In addition to the items mentioned in that Report, Dr. Clark noted that Ms. Marilyn MacDonald, Director of Public Relations, had recently been recognized by the Canadian Council for the Advancement of Education for outstanding service in the field of public affairs. He also observed that Dr. Andrew MacKay's portrait was now hanging in University Hall.

Presentation by Student Representatives to the Board: An Introduction to their Philosophy and Goals

Mr. Shaw remarked that during a recent lunch meeting with student representatives to the Board they had discussed ways to improve the relationship between students, administration and the Board, and, at that time, the student representatives requested that they be given a few minutes at this meeting to introduce Board Members to their philosophy and goals. Mr. Jefferson Rappel, President of the Dalhousie Student Union, commented that through a proactive approach they hoped to see a more positive and productive relationship develop between the student representatives and other Board members. He then briefly introduced Mr. Dov Bercovici who gave a brief synopsis of what the students' approach would be for the coming year.

Mr. Bercovici stressed that their aim was to encourage cooperation and communication and that they would appreciate it if Board members and the administration would give as much advice as possible regarding what was expected of the student Board representatives. He suggested that we all had the same goals as we were all striving to ensure that Dalhousie's services and reputation were impeccable. He noted that the student representatives had talked to thousands of students around campus and had a good idea of how to meet their needs and wants. He observed that the platform the elected Council members ran on this year was accessible leadership to the students and he noted that students were encouraged to come in to the Student Union offices any time they wanted to ask questions, provide solutions, or discuss problems. He commented that feedback mechanisms were extremely important and that they were being implemented and that they would like to expand their platform of accessibility to Board members and the administration of the University.

Mr. Bercovici stressed that the student representatives to the Board wanted to hear from other Board members with respect to how their relationship could be improved and he asked that Board members stay open to suggestions from student Board members as well. He suggested that in the past the Board received most of its information from the administration of the university and stated that this year they would like Board members to hear from both the administration and the students. With that in mind, he noted that the student representatives would be giving a more detailed presentation on the Dalhousie Student Union and the services it provided at the September Board meeting. He extended an invitation to all Board members to tour the Student Union facilities, to come for lunch or a coffee, and to talk to some of the students around the campus to learn about the effectiveness of the services they provided. He suggested that it was important that the students realize that the "Board of Governors isn't an Ivory Tower", that the Board's interest in the well being of the University needed to be more effectively communicated, and that we needed to avoid confrontations in the future. In closing Mr. Bercovici indicated that he would be attending the buffet dinner in honor of retiring Board members following the meeting, and that as he did not know very many of the members, he hoped that many of them would introduce themselves to him. He said he would welcome the opportunity to hear what their thoughts were about the future direction of the University and the role of student Board representatives.

Tribute to retiring Board members

Mr. Shaw commented that he wished to take a few moments to recognize and express our gratitude to eleven Board members who would be retiring at the end of June. He noted that four student representatives on the Board, Hermie Abraham, Lale Kesebi, Fraser Matte and Peter Pottier, completed their term on the Board at the end of April and that we had the pleasure of welcoming four new student representatives at the May Board meeting.

Mr. Shaw then noted that the group of eleven retiring Board members was comprised of five Governor in Council appointees - Dr. Marie Battiste, Dr. Mona Campbell, Mr. Norman Newman, Mr. Ralph Medjuck and Mr. George Piercey; four alumni representatives - Mr. Larry Doane, Mr. Peter Doig, Dr. William Skerrett, and Mr. Sherman Zwicker; one representative from the University of King's College - Mrs. Linda Fraser; and one representative from Senate - Dr. Fay Cohen. He observed that together this group represented approximately 75 years of service to the Board of Governors and to Dalhousie University. That, he noted, was a remarkable contribution made all the more significant because it was all service that was volunteered, and more often than not volunteered far in excess of what we might reasonably expect of a Board

member. Mr. Shaw then briefly summarized the contribution each of the retiring Board members had made to Dalhousie University during their term(s) on the Board of Governors.

Mr. Shaw then requested that all of the retiring members who were in attendance come to the front of the room so that he might have the pleasure of extending the warmest of wishes, on behalf of the Board, and presenting each of them with a copy of "Dalhousie University - A Time to Remember" as a small gesture of thanks.

Establishment of the Atlantic Provinces Health Promotion Research Centre

Mr. Shaw noted that the proposed establishment of the Atlantic Provinces Health Promotion Research Centre had been approved by Senate at its meeting on June 14, 1993. He noted as well that information about the centre, its purpose, structure, staffing and finances had been pre-circulated with the agenda. No questions were raised about the establishment of the Centre, and Mr. Fountain moved and Mrs. Petley-Jones seconded a motion THAT the proposed Atlantic Health Promotion Research Centre be approved by the Board of Governors. The motion carried.

Financial matters

a) Financial Report

Mr. Mason noted that he would highlight a few points that were contained in the Financial Report which had been pre-circulated. That Report contained summarized budgetted and actual Revenues and Expenditures figures for the 1992/93 Operating Budget, and also showed budgetted and actual expenditures for each Faculty and support department, as well as information on the balanced 1993/94 Operating Budget with Revenues and Expenditures of \$121,115,000. Mr. Mason observed that the budget had been prepared in accordance with the recommendations of the President's Budget Advisory Committee in its first and second reports. He noted that the 1992/93 year end results showed an operating surplus of \$670,000, and he identified the following two factors as having contributed to this surplus: tuition fee revenue was \$89,000 higher than budgetted due to a slightly higher enrolment; and a decline of \$351,000 in interest costs due to reductions in our Unfunded Capital Debt and Accumulated Operating Deficit. He observed that, as a result of the surplus, our Accumulated Operating Deficit had been reduced from \$7,837,000 to \$7,167,000 which was the lowest level since 1981. He noted that the Unfunded Capital Debt at the end of the 1992/93 fiscal year stood at \$19,300,000, down from \$22,000,000 at the beginning of the year. The primary reason for this was that, under the terms of the current

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agreement with all employee groups, the University was able to reduce its contribution to the pension fund by \$1,938,000 and use that money to retire debt.

Mr. Mason recalled that with respect to the history of Dalhousie's debt, 1984 was the bleakest year but that debt had been reduced somewhat when the Financial Strategy Committee began its work and the further reductions that have been accomplished represented a significant achievement.

Mr. Mason observed that the Endowment Fund now exceeds \$130 million, up over \$8 million from a year earlier and he noted that Dalhousie has the sixth largest endowment of any university in Canada.

He commented that the Finance and Budget Committee would be today recommending to the Board the approval of a balanced 1993/94 Operating Budget of \$121,115,000. On the revenue side he noted that there was no change from 1992/93 with respect to Government funding and that when the Government grants for 1993/94 were announced it might be necessary to give further consideration to the budget. He noted that tuition fee revenues incorporated the ten percent overall increase approved by the Board, 7.5% of which was for operations and 2.5% for increased student assistance. He also noted that the Board had appropriated the 1991/92 Operating surplus of \$994,000 to be used in 1993/94 to help balance that year's budget.

With regard to General Operating Expenditures he noted a significant increase in scholarships, bursaries and student assistance, and a reduction in interest costs based on the 1992/93 performance. He observed that a major increase in operating expenditures was required for the cost of implementing the salary, wage and benefits increases previously negotiated with employee groups which increases had been suspended under government wage restraint legislation, but must now be implemented.

In conclusion Mr. Mason commented that the University's financial performance in 1992/93 and its budget planning for 1993/94 provide encouraging signs with further movement towards the Financial Strategy Committee's goals anticipated, at least in the area of Student Services, and the Budget Advisory Committee has made recommendations for the 1993/94 budget which, for the first time in a decade, do not rely on across-the-board cuts. He observed though that this good financial news was being achieved at a very real cost with faculty and staff numbers continuing to be reduced via attrition, early retirements, buy-outs and lay-offs and the serious erosion of library collections and inventories of teaching and other needed equipment. As well he

noted that workloads are increasing at a time when faculty and staff have access to fewer of the tools and resources necessary to do their jobs well and that despite a growth in student financial assistance from the University, students have seen their tuition fees rise by about 50% during the three year period from 1991/92 to 1993/94. He stressed that major and fundamental restructurings remain to be achieved in the years ahead if Dalhousie is to survive and prosper as this region's national university.

b) Audited Financial Statement for year ended March 31, 1993

Mr. Shaw noted that the Report of the Audit Committee and the Auditors' Report were pre-circulated. Mrs. Petley-Jones commented that the Audit Committee met on June 7, 1993 with the external Auditors and senior administration in attendance, at which time they reviewed in depth the financial statements. She noted that the Auditors' Report on the financial statements expressed a clean and unqualified opinion, and she highlighted the 1992/93 operating surplus of \$670,000 and the reduction in the University's accumulated operating deficit. She noted total assets had increased by \$20.2 million and the University's cash position had improved by \$7.1 million which was largely attributable to the improvement in other fund balances such as the Research and Plant Funds.

Mrs. Petley-Jones moved and Ms. Macdonald seconded a motion THAT, on the recommendation of the Audit Committee, the Board of Governors approve the audited financial statements of the University for the year ended March 31, 1993. The motion carried.

c) Appointment of Auditors for 1993/94 fiscal year

Mrs. Petley-Jones moved and Mr. Zed seconded a motion THAT Peat Marwick Thorne be reappointed as auditors of the University for the 1993/94 year. The motion carried.

d) 1993/94 Operating Budget

Mr. Doane briefly reviewed the Report to the Board of Governors : 1993-94 Recommended Operating Budget dated June 22, 1993. He noted a \$4,000,000 increase in total revenue from the previous year and a decrease in interest costs which was a very encouraging sign. He drew attention to the recommended measures that were recommended to address the shortfall resulting mainly from the lifting of the wage freeze legislation applicable to employee groups at the University.

Mr. Doane moved and Mrs. Petley-Jones seconded a motion THAT, on the recommendation of the Finance and Budget Committee, the Board of Governors approve a balanced operating budget for 1993-94 with revenues and expenditures of \$121,115,000 as set out in the schedule attached to the Report to the Board of Governors: 1993-94 Recommended Operating Budget dated June 22, 1993.

In response to an inquiry from Mr. Shaw, Dr. Dunn observed that he had no specific comments to make on behalf of Senate but that the 1993-94 budget had been discussed at the most recent meeting of Senate and there were a large number of questions, and the concern expressed about the implications for academic programs was significant.

Mr. Rowe expressed concern over what he viewed as an ominous trend with respect to salaries which he believes will be a problem that will come back to haunt us each year. He then stressed the need for a new approach with regard to remuneration for faculty and staff. He suggested that ongoing compensation increases of \$5.5 million would not be supportable in today's world.

Dr. Clark noted that Mr. Rowe's comments were helpful and that collectively, through the various mechanisms we had, we were setting priorities. He noted with regret the loss of many outstanding faculty in the past few years but also recalled that we had all agreed and committed to maintaining Dalhousie as a national University. He observed that, in order to accomplish that goal, we will have to reduce the scope of the programs that are offered.

There being no further discussion, the question was called and the motion carried.

Nominating Committee Recommendations

a) Standing Committee Memberships

Mr. Piercey noted that it was expected there would be changes and additions to the proposed Standing Committee Memberships that Board members were being asked to approve today, which would be considered over the next few months prior to the memberships being finalized at the September Board Meeting. He noted that, at that time, we would also be seeking approval of the appointment of various Board representatives on Senate Committees and Special Committees of the Board.

Mr. Piercey moved and Mr. Calder seconded a motion THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the tentative Standing Committee Memberships

for 1993/94 as presented, on the understanding that committee memberships will be finalized at the September Board Meeting. The motion carried.

b) Appointment of Associate Members

Mr. Piercey noted that the Nominating Committee wished to seek approval of the appointment of two Associate Members, namely Mrs. Sandra Gwyn and Mr. Peter Chow, which would bring the total number of Associate Members to nineteen. He commented that Mrs. Gwyn is a journalist and author and a graduate of Dalhousie. She has been a contributing editor for Saturday Night magazine, a recipient of the National Magazine Awards Silver Medal in 1978, and Gold Medal in 1979 and 1985; and a recipient of the Authors Awards, Foundation for Advancement of Arts and Letters in 1977, 1978 and 1984; the Governor General's Award for non-fiction in 1984 and the Canadian Authors Association Prize in 1984. Mr. Peter Chow is a pharmacist in Hong Kong. He graduated from Dalhousie in 1970 with a Bachelor of Science and again in 1972 with a Bachelor of Science, Pharmacy. He noted that the great distance might prevent Mr. Chow from attending many meetings, but his commitment to fulfilling the other obligations of an Associate Member, in particular contributing to the overall success of the Alumni Association Chapter in his area, was expected to be most helpful.

Mr. Piercey moved and Mr. Zed seconded a motion THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the appointment of Mr. Peter Chow and Mrs. Sandra Gwyn as Associate Members of the Board. The motion carried.

c) Appointment of University of King's College representatives to the Board

It was moved by Mr. Piercey and seconded by Mrs. Petley-Jones THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the re-appointment of Mr. Robin Calder to the Board of Governors and the appointment of Mr. Brian Flemming, as representatives of the University of King's College, each for a three year term effective July 1, 1993. The motion carried.

d) Appointment of Alumni Association representative to the Board

It was moved by Mr. Piercey and seconded by Mrs. Petley-Jones THAT, on the recommendation of the Alumni Association, that the Board of Governors approve the appointment of Mr. Robert Zed for a one year term as an Alumni representative to the Board of

Governors effective July 1, 1993. The motion carried.

e) Appointment of Senate representative to the Board

It was moved by Mr. Piercey and seconded by Dr. Dunn THAT, on the recommendation of Senate, the Board of Governors approve the appointment of Dr. William F. Hare as a representative of Senate to the Board of Governors for a three year term effective July 1, 1993. The motion carried.

Appointment of Ombud and Assistant Ombud

It was moved by Mr. Piercey and seconded by Mr. Zed THAT, subject to Senate approval, the appointment of John LeBlanc as Ombud and Judy Fowler as Assistant Ombud for the period May 1, 1993 to April 30, 1994 be approved. The motion carried.

Items for Information

Progress Report: Capital Campaign Steering Committee

Mr. Shaw provided a progress report on the Capital Campaign during which he conveyed the following information. In the winter of 1993, Snelling & Kolb Inc. was commissioned by Dalhousie University to analyze the feasibility of a major fund raising campaign. The study, conducted by Campaign Counsel John W. Leslie, included a thorough review of academic and financial issues facing the university. Over a three month period, an internal assessment was completed that developed a summary statement explaining the need for the campaign and its preliminary objectives. Through a series of external interviews this information was presented and Snelling & Kolb is satisfied that those contacted provided a sound study base from which to draw conclusions and make recommendations for a major capital campaign. A draft of the study findings were presented to the Campaign Planning Steering Committee, along with the Officers and the Standing Committee Chairs of the Board of Governors on June 7. A full presentation on campaign planning, with action plans, will be made to the Board of Governors at its September meeting. The study showed that there is strong support for Dalhousie, including a sense of good will and respect. However, awareness of the university's "good works" is limited, and perhaps due to this lack of understanding, there are some concerns. The concerns revolve around the question of rationalization; university governance; and the general lack of knowledge of what is going on within the university. For example, it is scarcely known that we have had five balanced budgets in a row. The first two concerns are being addressed by the university and in particular, the Board of Governors. The third has resulted in a

new communications plan, and is an opportunity that can be undertaken as part of the campaign. Among the major recommendations of the study is that after the development and initiation of several action programs, Dalhousie University would be ready to undertake a major capital campaign in 1994. The campaign will be designed to enhance our financial health, and commitment to educational excellence.

Mr. Shaw noted that the following action steps have been taken with respect to the Feasibility Study recommendations. As of June 1, Mr. Bob Edgett has been hired as the Director of Campaign Planning. The Capital Campaign Office is open for business, located in the former Public Relations Office, Killam Library. Work has begun on prospect research; the development of the institutional case statement for support; campaign management systems; the campaign budget; and a campaign communications plan. The Campaign Planning Steering Committee will be meeting soon to provide input to the President and the Chair of the Board on the appointment of the ad hoc Campaign Leadership Committee which committee will select the person(s) to chair the campaign. In conclusion Mr. Shaw noted that the beginning of the campaign is in sight and that this promises to be an exciting time for Dalhousie University.

Annual Reports of Standing and other Committees

Mr. Shaw noted that the Annual Reports of Standing and other Committees had been pre-circulated and he urged Board members to read the reports if they had not already done so.

Dr. Stuttard inquired about the stoppage of renovations in the Tupper Building and Mr. Mason noted that had transpired in the last few days as we are awaiting word from the province about their share of the cost of the 1993-94 work and have therefore slowed the work down until that is clarified. Dr. Stuttard also noted that there had been no consultation with the Dalhousie Faculty Association about the proposed change in name of the Staff Relations Committee to the Human Resources Committee and that if such a change were to go ahead it would not, in his view, contribute to the improvement of labour management relations at the University. He therefore urged the Committee not to proceed with this proposed change.

Dr. Tynes noted with respect to the Annual Report of the Buildings and Grounds Committee that she was pleased with initiatives that had been taken vis a vis accessibility and she hoped that the Buildings and Grounds Committee would continue to move forward in a spirit of co-operation so that accessibility was improved for disabled students.

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Mrs. Petley-Jones then moved and Mr. Cowan seconded a motion THAT the Annual Reports of Standing Committees and other Committees be approved as presented. The motion carried.

Reports of Standing Committees (if any)

There were no Standing Committee Reports.

Establishment of Division of Emergency Medicine

Information was pre-circulated about the establishment of the Division of Emergency Medicine and no questions were raised about this matter.

Property Purchase

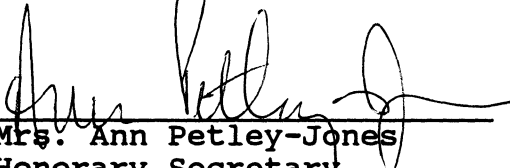
Mr. Mason noted that the owner of 1400 LeMarchant Street approached the University seeking to determine our interest in purchasing the property which is the only piece of property the University does not own on that particular block. He commented that it had always been our plan to acquire it when it came available and that with proper rezoning the site someday could accommodate an expansion of the Killam Library. He noted that the purchase would be financed by the sale next spring of two properties the University owns on the west side of Edward Street between Coburg and University Avenue. These properties are not required for campus plan purposes, and the activities housed there would be relocated. He noted that 1400 LeMarchant Street would be used for revenue-generating purposes, probably student housing.

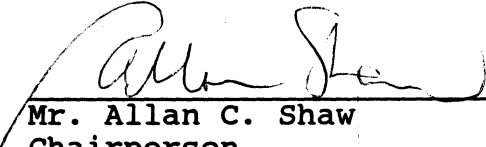
Adjournment

Before moving to the In-Camera session, Mr. Shaw noted that this was Dr. Denis Stairs last Board meeting and he remarked what an extreme pleasure it had been to work with him, that he will be missed in his role as Vice-President (Academic and Research), but that we are delighted he is not leaving the University. He then thanked Dr. Stairs very much for his contribution to Dalhousie in so many ways over a long period of time.

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At 5:20 p.m. a motion to adjourn was carried with Board members being requested to remain for an In-Camera session.


Mrs. Ann Petley-Jones
Honorary Secretary


Mr. Allan C. Shaw
Chairperson

Attachment: President's Report

In-Camera session

For the information of Board Members, at the In-Camera session, the Board of Governors approved the following appointments:

1. Dr. Deborah Hobson as Vice-President (Academic and Research);
2. Dr. Reuben Cohen as Chancellor until September 30, 1994; and
3. Sir Graham Day as Chancellor for a three year term effective October 1, 1994.

PROPOSAL FOR THE ESTABLISHMENT OF THE
ATLANTIC HEALTH PROMOTION RESEARCH CENTRE

When it meets on June 14, Senate will consider, upon the recommendation of the Senate Academic Planning Committee, a proposal to establish the Atlantic Health Promotion Research Centre. It is proposed that the Board consider the proposal at its meeting on June 22.

PURPOSE

The Atlantic Health Promotion Research Centre for Productive Living is one of six health promotion research Centres funded this year in a national peer-reviewed competition. The goal of the Centre at Dalhousie University is to foster research that investigates the impact of self-help, coping, mutual aid and public participation on health behaviour, health services use, health status and productive living. This can entail mechanisms such as:

1. fostering research partnerships among academics and community-based groups;
2. building regional linkages and partnerships for health promotion research;
3. enhancing health promotion research by faculty and graduate students at Dalhousie and other universities in Atlantic Canada;
4. seeking the commitment of regional governments, industry and community groups to health promotion programs and research; and
5. promoting education based on health promotion research findings.

The establishment of the Centre contributes to the further development of Dalhousie's area of special emphasis in Health Studies and is consistent with the recently-submitted report to the Task Force on Health Studies.

STRUCTURE

The Centre will be housed jointly in Dalhousie's Faculties of Health Professions, Medicine and Dentistry. The Centre will operate under the leadership of Dr. Miriam Stewart, Director, in consultation with a Management Committee, an Advisory Board, and a Research Review Committee.

The Management Committee is comprised of the Deans of the Faculties of Dentistry, Health Professions and Medicine, the Associate Vice President Research, the Director of the Health Law Institute, the Chair of the Task Force on Health Studies and two Advisory Board members. This committee is responsible for monitoring the management and financial status of the Centre.

The Advisory Board, consisting of eight community members, one health professional and one researcher, will provide community advice and regional input into the activities of the Centre.

The Research Review Committee, composed primarily of researchers, will provide advice on the scientific merit, relevance and potential funding of research proposals submitted to the Centre.

STAFFING

In addition to the part-time Director, the Centre will employ a full-time Coordinator, a secretary and several graduate student Research Assistants.

FINANCES

The Centre is funded by the Social Sciences and Humanities Research Council (SSHRC) and Health and Welfare Canada's National Health Research Development program. Of 51 original letters of intent, 15 institutions were invited to submit complete applications. Of these, only 6 were funded. The Centre will receive \$500,000 over 5 years. Additional funding will be actively pursued from private foundations, governments, charitable societies, alumni, fees from workshops, and overhead on research grants and contracts. Financial implications for the University consist of course release (one course) for the Director which will be funded by the Faculty of Health Professions, a stipend for the Director shared by the three Faculties and the University, and the usual infrastructure support for research activities provided by the University (space, utilities, accounting services, etc.).

BE IT RESOLVED, CONDITIONAL UPON APPROVAL BY SENATE OF THE PROPOSAL FOR AN ATLANTIC HEALTH PROMOTION RESEARCH CENTRE THAT:
the proposed Atlantic Health Promotion Research Centre be approved.

FOR INFORMATION

Establishment of a Division of Emergency Medicine
within the Faculty of Medicine

The Faculty of Medicine has created a Division of Emergency Medicine responsible for emergency services delivered at the six participating hospital departments and for teaching undergraduate, postgraduate and continuing education in Emergency Medicine. The Division will also begin clinical and basic research in Emergency Medicine. The creation of the Division responds to provincial and regional need for training in Emergency Medicine, for family physicians, for other health professionals, and for specialists.

The establishment of the Division is being funded partially by redistribution within the budget of the Faculty of Medicine and partially through redirection of the clinical earnings of members of the Division. Funds will be used for clinical stipends for the Head of the Division ($\frac{1}{4}$ FTE) and 4 coordinators, for a half-time administrative assistant, for travel and faculty development and for miscellaneous expenses. Other anticipated support costs are provided by the hospitals.

The establishment of the Division involves the redeployment of existing faculty members currently located in other departments, rather than additional academic complement.

The establishment of a Division of Emergency Medicine was noted by Senate at its May 3, 1993 meeting.

June 10, 1993

**Board of Governors
Dalhousie University**

Tuesday, June 22, 1993 - University Hall

MOTIONS TO BE PROPOSED

- | <u>Item No.</u> | BE IT RESOLVED; |
|-----------------|--|
| 6. | THAT, the proposed Atlantic Health Promotion Research Centre be approved by the Board of Governors. |
| 7. (b) | THAT, on the recommendation of the Audit Committee, the Board of Governors approve the audited financial statements of the University for the year ended March 31, 1993. |
| 7. (c) | THAT Peat Marwick Thorne be reappointed as auditors of the University for the 1993/94 year. |
| 7. (d) | THAT, on the recommendation of the Finance and Budget Committee, the Board of Governors approve a balanced Operating Budget for 1993/94 with Revenues and Expenditures of \$121,115,000 as set out in the schedule attached to the Report of the Finance and Budget Committee dated June 22, 1993. |
| 8. (a) | THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the tentative Standing Committee Memberships for 1993/94 as presented, on the understanding that the list will be finalized at the September Board Meeting. |
| 8. (b) | THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the appointment of Mr. Peter Chow and Mrs. Sandra Gwyn as Associate Members of the Board. |
| 8. (c) | THAT, on the recommendation of the Nominating Committee, the Board of Governors approve the re-appointment of Mr. Robin Calder to the Board of Governors and the appointment of Mr. Brian Flemming, as representatives of the University of King's College, each for a three year term effective July 1, 1993. |
| 8. (d) | THAT, on the recommendation of the Alumni Association, the Board of Governors approve the appointment of Mr. Robert Zed for a one year term as an Alumni representative to the Board of Governors effective July 1, 1993. |

8. (e) THAT, on the recommendation of Senate, the Board of Governors approve the appointment of Dr. William F. Hare as a representative of Senate to the Board of Governors for a three year term effective July 1, 1993.
9. THAT, subject to Senate approval, the appointment of John LeBlanc as Ombud and Judy Fowler as Assistant Ombud for the period May 1, 1993 to April 30, 1994 be approved.
11. THAT the Board of Governors approve the Standing Committee Reports as circulated.