

Item: Board of Governors Minutes, October 1992
Call Number: Board of Governors Fonds UA-1, 58.4

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BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY

REVISED AGENDA

Tuesday, October 20, 1992 - 3:00 p.m.
Seminar Lounge, Henson College - 6100 University Avenue

3:00 - 4:00 p.m. - Regular Session

1. Approval of Agenda (A. Shaw)
2. Minutes of Board Meeting of September 15, 1992
(pre circulated) (A. Shaw)
3. President's Report (to be distributed at meeting) (H. Clark)
4. Items for Decision
 - (a) Advanced Major in Women's Studies (pre circulated) (D. Stairs)
 - (b) Appointment of Acting Dean of Dentistry (H. Clark)
 - (c) Committee Membership (H. Clark)
5. Items for Discussion
 - (a) Rationalization of Nova Scotia Universities (H. Clark)
6. Items for Information
 - (a) Quarterly Report of Financial Strategy Committee (pre circulated) (H. Clark/
A. Shaw)
 - (b) Reports of Standing Committees:
 - (i) Buildings and Grounds Committee (D. Kerr)
 - (ii) Development Committee (N. Newman)
 - (c) Faculty Complement Planning (pre circulated) (D. Stairs)
 - (d) Senate Statement on Campus Plan (pre circulated) (K. Dunn)
7. Other Business
8. Adjournment

4:00 - 7:00 p.m. - In Camera Session

9. Henson College Collective Agreement
10. Board Development Programme (to be distributed at meeting)



DALHOUSIE UNIVERSITY
BOARD OF GOVERNORS

BOARD DEVELOPMENT PROGRAM
ON KEY ISSUES AND BOARD RESPONSIBILITIES

October 20, 1992

- 4:10 Opening remarks and introductions
 - Allan Shaw, Board Chair
- 4:15 "Our History/Myths/Legends"
- 4:35 "Key Issues Facing Dalhousie"
 - Howard Clark, President
 - Ken Dunn, Chair of Senate
 - Lale Kesebi, President, Dalhousie
 Student Union (to be confirmed)
 - Allan Shaw, Board Chair
- 5:05 Short Break
- 5:10 "Perspectives on Trusteeship :
Board Responsibilities in Public Higher Education"
(Part I of the Association of Governing Boards of
Universities and Colleges videotape)
- 5:15 Discussion : "Board Responsibilities"
 - Facilitator : Allan Shaw
- 5:45 Part II of the videotape
- 6:05 Discussion : "Issues in Trusteeship"
 - Facilitator : Allan Shaw
- 6:35 "Legal Aspects of Board Membership"
 - Brian Crocker, University Secretary
 and Legal Counsel
- 6:45 "Challenges Facing the Board"
 - Howard Clark, President
- 7:00 Adjournment

Minutes of a Meeting of the
Board of Governors held on Tuesday,
October 20, 1992 at 3:00 p.m. in
the Seminar Lounge, Henson College

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. Allan C. Shaw
 Chairperson
 Ms. Hermie Abraham
 Ms. Jean Addison
 Mr. David J. Almon
 Dr. Marie Battiste
 Dr. D. Wayne Bell
 Mr. Robin N. Calder
 Dr. Howard C. Clark
 President
 Mr. James S. Cowan
 Vice-Chairperson
 Mr. J. Dickson Crawford
 Mr. H. Lawrence Doane
 Honorary Treasurer
 Mr. Peter R. Doig
 Dr. Kenneth Dunn
 Mr. Fred S. Fountain
 Mrs. Linda Fraser
 Mrs. Cynthia Gorman
 Dr. Margaret Hansell
 Hon. T. Alex Hickman
 Mr. Donald A. Kerr
 Ms. Lale Kesebi
 Mr. Thomas E. G. Lynch
 Ms. Bernadette Macdonald
 Mr. George W. MacDonald
 Mr. Fraser Matte
 Dr. Carmen F. Moir
 Mr. Norman H. Newman
 Dr. Sharon Oliver
 Dr. Norman G. O. Pereira
 Mrs. Ann Petley-Jones
 Honorary Secretary
 Mr. George C. Piercey
 Mr. John C. Risley
 Ms. Patricia Roscoe
 Mr. Kenneth C. Rowe
 Mr. Byron C. Sarson
 Dr. William M. Skerrett
 Mr. Robert Zed
 Mr. Sherman Zwicker

Also present were: Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Bryan G. Mason (Vice-President, Finance and Administration); Mr. Eric A. McKee (Vice-President, Student Services); Mr. Henry E. Eberhardt (Vice-President, External); Dr. Tom Sinclair-Faulkner (President, Dalhousie Faculty Association); Mr. Brian C. Crocker (University Secretary and Legal Counsel); Mr. Brian D. Christie (Executive Director, Institutional Affairs); Ms. Mary Somers (Editor, "Dalhousie News"); Mr. Peter Pottier (immediate past-President, Dalhousie Student Union); and Ms. Joann Griffin (Secretary).

Regrets were received from Mr. Aubrey Browne, Ms. Carolyn Johnson, Dr. Patricia Lane, Dr. Maxine N. Tynes and Miss Barbara Walker.

The Chairperson called the meeting to order at 3:05 p.m. and welcomed Mr. Robin N. Calder and Dr. Sharon Oliver to their first meeting of the Board of Governors. He noted that Ms. Jean Addison would be arriving a little later and that it would also be her first meeting.

Approval of Agenda

The revised Agenda as distributed was reviewed and accepted.

Minutes of Board Meeting of September 15, 1992

Mr. Hickman moved and Ms. Macdonald seconded a motion THAT the Minutes of the Meeting of the Board of Governors held on September 15, 1992 be approved as circulated. The motion carried.

President's Report

Dr. Clark noted that his report had been distributed to all Board Members and that he would be pleased to respond to any questions regarding the information contained in the Report. There being no questions, the Chair proceeded to the next Agenda item. A copy of the President's Report is attached to these Minutes as Appendix "A".

Items for Decision

(a) Advanced Major in Women's Studies

Dr. Stairs briefly noted that this was not an elaborate proposal, and that no additional costs would be incurred as a result of this proposal being approved. Essentially he noted that for an advanced major students are required to do an additional year as part of their degree requirement which was similar to an Honors degree program but the requirements were not as rigorous. In response to an inquiry from Ms. Roscoe, he noted that duplication had been avoided and that throughout the duration of this particular program there had been a substantial consolidation of effort between Dalhousie, Mount Saint Vincent, and Saint Mary's universities.

It was moved by Dr. Battiste and seconded by Mrs. Gorman THAT, on the recommendation of Senate, the proposal to offer the degree of Bachelor of Arts with Advanced Major in Women's Studies be approved. The motion carried.

(b) Appointment of Acting Dean of Dentistry

Dr. Clark commented that following consultation within the Faculty of Dentistry, he was pleased to recommend that Dr. William A. MacInnis be appointed Acting Dean of Dentistry. He noted Dr. MacInnis' term would be until June 30, 1993 by which time it was hoped the search for a Dean of Dentistry would have been concluded. Dr. McInnis also holds an appointment as Associate Professor, with tenure, in the Department of Restorative Dentistry.

Dr. Clark moved and Mr. Piercey seconded a motion THAT Dr. William A. MacInnis be appointed Acting Dean of the Faculty

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of Dentistry for the period October 1, 1992 to June 30, 1993.
The motion carried.

(c) Committee Membership

Dr. Clark moved and Mr. Sarson seconded a motion THAT Mrs. Jean Addison be appointed the Board's representative on Senate's Library Committee. The motion carried.

Items for Discussion

(a) Rationalization of Nova Scotia Universities

Dr. Clark noted that in recent days Dr. Janet Halliwell, Chairperson, Nova Scotia Council on Higher Education, had issued a number of letters and statements which suggested she intended to move quickly to address various aspects of the rationalization exercise. She had issued a detailed policy statement on capital assistance in which it was stated that, in the future, government would not provide capital assistance in the form of an open commitment to a capital campaign. Government would only fund capital projects that had been submitted to, and reviewed by, both NSCHE and MPHEC, and government would not provide more than fifty percent of the project costs. That money would not be provided until the University could show that it already had or could guarantee being able to secure the remaining fifty percent.

Dr. Clark then noted that Dr. Halliwell had issued a discussion paper on Targetted Funding and that she would be examining that policy very closely, and had asked for comments on the way the targetted funding process had been managed in the last few years. There would then be discussions with the universities and it was expected the policy would subsequently be revised.

Dr. Clark also noted a request was now expected for an update of the Role and Capacity Statement but it was uncertain at this point whether an update on data would be required or whether the statement would have to be rewritten.

He also advised that a significant step had been taken in that Dr. Halliwell had raised with CONSUP the question of credit transfer which NSCHE had discussed in detail and had now recommended that action be taken within six months or by the end of March 1993 to ensure system-wide acceptance of the principle that there be full transferability of credits among courses given by Nova Scotia universities, at the first and second year level.

NSCHE had also recommended that responsibility for the credit transfer system of the province and its universities be centralized at each university within the Registrar's Office.

Dr. Stairs, who had attended the most recent meeting of CONSUP, noted that the Presidents "in their wisdom" had referred the matter to the Academic Vice-Presidents and had asked Dr. Stairs to convene and chair the necessary meetings of the Academic Vice-Presidents. He observed that there was agreement in principle among the Presidents that this was a good idea but nonetheless it would be very difficult, complicated, and time-consuming to resolve.

Dr. Clark commented that Dr. Halliwell was expected to issue, by the end of the month, a framework paper and we would probably be called upon to respond to that paper quite quickly. Among other things, it was anticipated that she would raise questions about quality, and shared administrative services.

Dr. Clark noted that discussions with TUNS and NSAC are ongoing with respect to development of a consortium that they had informally agreed upon with an emphasis on research and graduate work. He noted the proposal had now gone to Dr. Halliwell asking for her comments. He also commented that recently he and Mr. Shaw had met with Dr. Adams and Mr. Duvar at TUNS during which time they had an encouraging, open discussion which would be continued at a future meeting.

In response to a question from Ms. Macdonald, Dr. Clark stated that the capital assistance policy was effective immediately. In connection with an additional question regarding targetted funding, Dr. Clark noted that the distribution of funding in the past had been done to ensure that everyone got something. He explained that the four categories under which funding was granted were: Indirect costs of research, Accessibility, Rationalization, and New Technology and Equipment.

With respect to an inquiry by Dr. Oliver regarding the framework paper, Dr. Clark stated that he expected Dr. Halliwell would be seeking advice on how to arrive at a vision of what the university system should look like in the future, and that she had indicated she wanted input from many people, particularly those in the business sector.

With respect to transfer credit Dr. Clark acknowledged that there could be problems if entrance standards were not equal but that he expected that with good reasons and evidence we would be able to say that particular courses would not be accepted for transfer credit. In response to an inquiry from Mrs. Petley-Jones he did agree that the necessary evidence to support such

cases might not be readily available.

With respect to rationalization experiences elsewhere such as in Australia and at the University of Maryland, Dr. Clark suggested it would be debatable how much we could apply to the Nova Scotia case.

Items for Information

(a) Quarterly Report of Financial Strategy Committee

It was noted that the Quarterly Report of the Financial Strategy Committee had been pre-circulated and no questions were raised by Board Members about the Report. Mr. Shaw noted that the Financial Strategy Committee had met earlier in the day for a four hour session.

(b) Reports of Standing Committees

(i) Buildings and Grounds Committee

Mr. Kerr noted the Buildings and Grounds Committee had not met this past month, but that the Tupper Building project continued to be on schedule and on budget with the 7th and 8th floors expected to be completed early in December. He also noted that progress had also been made with respect to University Hall with the carpeting now in place and work was also underway with respect to lighting.

(ii) Development Committee

Mr. Newman advised that the Development Committee had met earlier today and that there would be a report from that Committee at the November Meeting of the Board of Governors.

(iii) Faculty Complement Planning

It was observed that information had been pre-circulated in response to an inquiry at the previous Board Meeting about Faculty Complement Planning. No questions were raised with respect to the information.

(iv) Senate Statement on Campus Plan

The Senate Statement on Campus Plan had been pre-circulated and no questions were raised with respect to this matter.

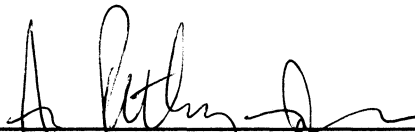
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Other business


No matters were raised under this agenda item.

Adjournment

At 3:45 p.m., all observers with the exception of the four Vice-Presidents and the University Secretary and Legal Counsel left the meeting prior to the In Camera session.



Mrs. Ann Petley-Jones
Honorary Secretary



Mr. Allan C. Shaw
Chairperson

PROGRAMME PROPOSAL

Advanced Major in Women's Studies

Dalhousie currently offers a Bachelor of Arts programme with a major in Women's Studies. On September 14, 1992, Senate approved a proposal that an Advanced Major programme also be offered (as is common in other disciplines).

The Senate Financial Planning Committee had concluded previously that no new costs are associated with the proposal and that it may generate a very small increase in revenue.

BE IT RESOLVED THAT:

The proposal to offer the degree of Bachelor of Arts with Advanced Major in Women's Studies be approved.

October 8, 1992