

Item: Board of Governors Minutes, March 1991
Call Number: Board of Governors Fonds UA-1, 57.7

Additional Notes:

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BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY

AGENDA

Tuesday, March 19, 1991 - 4:00 p.m.
Board and Senate Room

1. Approval of Minutes of Board Meeting of February 19, 1991 (enclosed)
2. Approval of Agenda
3. Board Matters
 - (a) Report of Nominating Committee
4. Academic Matters
 - (a) Endowed Chair in Black Canadian Studies (enclosed)
5. Reports of Standing Committees
 - (a) Buildings and Grounds Committee (Mr. Newman)
 - (b) Investment Committee (Mr. Newman)
6. Enrolment Statistics (enclosed)
7. Financial Strategy Committee - Quarterly Report (enclosed)
8. Report on Campus Security
9. President's Report
10. Other Business

Additional Enclosure

- University Affairs - March 1991

Minutes of a Meeting of the
Board of Governors held on Tuesday,
March 19, 1991 at 4:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. George C. Piercey, Chairperson	Ms. Bernadette Macdonald Dr. Albro MacKeen
Dr. D. Wayne Bell	Mr. Donald Manson
Dr. Howard C. Clark President	Hon. Jacqueline Matheson Sr. Patricia Mullins
Mr. J. Dickson Crawford	Mr. Norman Newman
Dr. Donna M. Curry Honorary Secretary	Dr. Judith Ritchie Ms. Patricia Roscoe
Mr. H. Lawrence Doane	Mr. Allan C. Shaw Vice-Chairperson
Mr. Fred S. Fountain	Ms. Maxine Tynes
Mrs. Linda Fraser	Dr. Thomas C. Vinci Miss Barbara Walker
Mrs. Lorraine Green Honorary Treasurer	Mrs. Peggy Weld Vice-Chairperson
Mr. Joseph Lougheed	Mr. Sherman Zwicker
Mr. Thomas E.G. Lynch	
Mrs. Annemarie Macdonald	

Also present were Dr. Denis Stairs (Vice-President, Academic and Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. Eric A. McKee (Vice-President, Student Services); Mr. Henry E. Eberhardt (Vice-President, External); Mr. Brian C. Crocker (University Secretary & Legal Counsel); Dr. David A. Tindall (DFA Observer) and Ms. Elizabeth A. Merrick (Secretary).

Regrets were received from: Mr. Charles Aldrich, Mr. David Almon, Dr. Marie Battiste, Dr. Fay Cohen, Mr. George Cooper, Hon. T. Alex Hickman, Mr. John Lindsay, Mr. Ralph Medjuck and Mr. Robert Zed.

The meeting was called to order by the Chair at 4:10 p.m.

Remarks

Mr. Piercey drew Members' attention to clauses 6.10.2 and 6.10.3 of the Board's By-Laws relating to agenda items. These by-laws, he told the Board, would be adhered to as strictly as possible in future. Board Members were asked to observe these by-laws and provide the required notice (14 days) to the Chair or the Secretary if they wanted to add items to the agenda. In the case of late items, if they were of major significance, the Chair would seek the consent of the meeting before adding them to the agenda.

Welcome

The Chair welcomed Mr. Peter Pottier, newly elected President of the Dalhousie Student Union, to the meeting and noted he would assume his appointment as Board member on May 1st.

Minutes

The Minutes of the Board meeting held on February 19, 1991 were approved as circulated.

Agenda

An announcement by Dr. Clark concerning the appointment of an Acting Dean of the Law School was added to the agenda. With this addition, the agenda for the meeting was approved.

Report of
Nominating
Committee

Mrs. Weld reported that the Committee had reviewed Board membership and had invited four Members whose Board appointments would end this year to consider reappointment for a further term. The Committee was also considering candidates to fill one vacancy on the Board. Candidates for associate membership were also being considered. The Committee would present its recommendations on Board membership at the April meeting.

Academic
Matters

Endowed Chair in Black Canadian Studies

Dr. Stairs summarized the general background of a proposal (pre circulated) to establish an Endowed Chair in Black Canadian Studies. He described the details of a programme established by the Department of the Secretary of State to create a series of ethnic chairs at Canadian universities. After many consultations with leading members of Nova Scotian and Canadian Black communities, the University had set up a committee, chaired by Dr. Judith Fingard, Dean of Graduate Studies, to look into creating an endowed Chair in Black Canadian Studies at Dalhousie. This would be the first such Chair in Canada. The federal government, he said, would provide \$400,000 as start-up funds for an endowment, and the University would have to raise enough additional funds to provide an endowment large enough to sustain the cost of the Chair. Fund raising aspects for the proposal had been discussed with Mr. Eberhardt. The proposal to establish an endowed Chair in Black Canadian Studies, Dr. Stairs told Board members, had been examined and endorsed by the relevant Faculties within the University, by Senate's Academic and Financial Planning Committees, and the proposal had been conditionally approved by Senate. The Board was now being asked to support the proposal so it could go ahead. Dr. Stairs read the following motion:

That the Board of Governors approve the proposal prepared by the Committee for the Establishment of an Endowed Chair in Black Canadian Studies, on the understanding that the establishment of the Chair will not proceed until the endowment is sufficient to sustain the Chair's salary and benefits and to provide some level of support for the initial project activities.

In answer to questions raised by Board members, Dr. Stairs said the total funds needed to support the endowment would be about \$1.7-\$1.8 million, and that launching of the Chair would depend on how long it took the University to raise the necessary funds and to find someone to fill the Chair. For these reasons, he said it might be 1993 before the proposal could proceed.

The above motion (Weld/Manson) was approved on a voice vote.

Staff Matters

Dr. Clark briefly reviewed the situation concerning the Deanship in the Faculty of Law. After appropriate consultations with faculty, students and the Executive Committee in the Law School, Dr. Clark recommended to the Board

That Professor Philip Girard be appointed Acting Dean of Law for one year commencing 1 July 1991 or until full-time appointment was made to the Deanship.

On motion (Shaw/Lougheed) the appointment was approved.

Reports of
Standing
Committees

Buildings and Grounds Committee

Mr. Newman commented briefly on items contained in the Committee's Report (pre circulated) relating to Campus Plan, Macdonald Science Library Building, OPEN Project, Fenwick Place, Sir Charles Tupper Building, and LSC Smoking Policy. In answer to a question from the floor, Mr. Newman explained that the petition signed by 1200 students to make the Life Sciences Centre a smoke-free building had been referred to the Director of Environmental Health and Safety for a report as part of the Committee's process. He gave assurance that the petition was receiving attention and that the matter would be finally resolved in the near future.

Investment Committee

Mr. Newman read a report from this Committee (distributed at meeting). In summarizing the technical terminology in the report, he said the Committee was working with its external consultant to develop an effective policy for the University's Endowment Fund. This complicated and complex process was expected to be completed in June. The Committee was also holding quarterly meetings to review the activities of its managers of the Pension Fund.

Enrolment
Statistics

A document comparing enrolment statistics by Faculty as at December 1, 1990, 1989 and 1988 had been pre circulated. Ms. Gudrun Curri, Registrar, explained that the decrease in enrolment in Education resulted from a decision made by the School, and that the drop in part-time students was due to decreased offerings. A brief discussion followed on how the decline in resources, the rescheduling of small evening classes to regular day-time hours, and the setting of priorities by departments and schools had affected part-time enrolment.

Financial
Strategy
Report

Copies of the FSC's second "Quarterly Report to the Board" dated February 1991 (Appendix A) had been pre circulated to Members. This report provided a summary of the progress made since the Committee's last report in October under the headings: Public Relations and Development, Student Aid, Physical Plant, Human Relations, the Program of Change and Other Work. Mr. Shaw noted that progress continued to be made. In response to a request from Mr. Lougheed, Mr. McKee gave a brief report on the student aid programme as it related to employment on campus. He said meetings had been held with the DSU to outline mechanisms for establishing

positions, that a call for applications had gone out to departments, and that a decision would be made in the next few weeks on positions to be filled for the 1991-92 year. Priority would be given to positions that would improve the quality of campus life and the development of students' skills. All positions, which would not involve a high level of skills, would be advertised on campus when the students returned in the fall. Positions would also be brought to the attention of visible minority groups on campus who were not eligible for off-campus employment.

Campus
Security

Mr. Mason distributed copies of a report on campus security which he had prepared at the request of the Board. The purpose of the report, he explained, was to inform Board members about the organizational structure and routine operations of the Security Department, and to respond to concerns raised at the February Board meeting by Ms. Lara Morris and Ms. Chris Bellon about campus security in general and about the safety of women on campus in particular. In reviewing his report, Mr. Mason's remarks closely followed the content of the document he had distributed, and for record purposes a copy of the "Campus Security Report" is attached to, and forms part of these minutes, as Appendix B.

Following Mr. Mason's comments, Ms. Macdonald referred to the University's need to obtain more accurate information about sexual assault incidents, which she noted were increasing in number. She mentioned that the Service for Sexual Assault Victims maintained statistics on unreported assaults and that the City of Halifax kept records on reported assaults, and suggested that Mr. Mason should contact those sources for more information. Dr. Vinci inquired whether the occurrences listed in Appendix B of the Report were committed by persons outside or within the university community. Mr. Sandy MacDonald, Director of Security, was present at the meeting and he responded that generally speaking most offenses (i.e. theft) were generally committed by outside persons. Dr. Vinci further inquired whether the University had any provisions for disciplinary measures to deal with student offenders. He was informed that, while Senate's Discipline Committee dealt with academic offenses and the President had power to deal with criminal offenses, the University had no disciplinary procedures for non-academic offenses by students. Dr. Ritchie suggested there was a middle ground where there might be other issues the University should look at, and said that Senate's Steering Committee was looking at what other kind of discipline committee the University should have in general. Ms. Roscoe raised a question about the survey data in Appendix A which showed four of the six universities with no student security as being in the Maritimes. She wondered whether this was a regional problem. Mr. Mason said he did not think so but thought the survey data was probably inaccurate as the number of student security staff employed by Dalhousie for athletic events had not been included in the figures, whereas this factor might have been shown for other universities.

At this point in the discussion Mr. Lougheed informed the Board about a project the Student Union was developing to establish a Tiger Patrol. Students would propose to the Board in April that some or all of the \$200,000 already allocated in the University's budget for a student employment programme be used to fund the Tiger Patrol concept. The Patrol, he explained, would be basically a campus watch and foot patrol programme, would employ students on campus, and would address valid student concerns about safety. Mr. Lougheed invited Board members to give this idea some thought before the next meeting.

Mrs. Weld asked how many students would be involved in the Tiger Patrol and she was told that about 30-35 students would be hired, on a part-time basis. The cost involved, Mr. Lougheed said, would fit within the parameters of the student employment programme. Mr. Lynch inquired whether the proposal would be implemented in cooperation with Campus Security and Mr. Lougheed said students hoped it would work out that way. Mr. Lougheed agreed to provide Board members with a copy of the Tiger Patrol proposal prior to the April meeting. Mr. Manson, after complimenting Mr. Mason for the speed with which the Campus Security Report had been prepared, expressed his concern about why people weren't reporting incidents on campus. As an example, he described an incident he had reported to Security and their response to look into the situation when someone was available. This had indicated to him there was more of a problem with numbers of security officers rather than with their willingness to respond. Another factor for incidents not being reported, he said, was that women students felt uncomfortable in reporting assaults to male officers. The Tiger Patrol would help this situation, he told the Board.

The Board's general reaction to the students proposal to establish a Tiger Patrol was positive. However, some Board members raised concerns about the procedure being used to bring issues before the Board without first channelling them through the proper routes. Mr. Newman said the students' idea for a Tiger Patrol was a good one and should be considered by the Buildings and Grounds Committee for coordination purposes prior to a written report coming to. Dr. Clark also voiced his concern that issues were not being addressed through the committees which had been established for that purpose before coming to the Board. He urged students to ensure they had representation on those committees and used that mechanism first. Mr. Lougheed explained that students were bringing the Tiger Patrol proposal to the Board because it had to do with the \$200,000 recommended by the FSC for a student employment programme. At this point Mr. Mason, after supporting the Tiger Patrol idea, expressed his concern that students, after having looked at the positions being proposed for the student employment programme, were now proposing the Patrol should be the sole use of the \$200,000 fund. He also noted that the patrol would have to be under the legal jurisdiction of the University and this aspect of the proposal would have to be examined thoroughly.

As discussion on this item drew to a close, Mr. Newman stressed that there was a process in place to deal with this issue. He said the committee mechanism should be followed so that all aspects of the proposal could be examined from every possible angle before being brought in a formal matter to the Board. Mr. Loughheed indicated that the students were agreeable to taking their proposal through the appropriate channels.

President's
Report

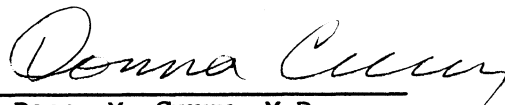
Copies of this report (Appendix C) were distributed at the meeting. In reporting on the AUCC meeting he had attended earlier this month, Dr. Clark said there had been an informal exchange of information on funding issues across Canada. He noted that the overall picture was gloomy, and proceeded to outline the government funding levels and their effect on universities in the other nine provinces in Canada. AUCC had discussed EPF transfer payments and there was a growing acceptance that the Federal Government was moving quickly to withdraw from the present arrangements. AUCC would probably propose alternative means of funding universities by Ottawa.

With regard to the item on Role and Capacity in his report, Dr. Clark commented that Mr. Giffin, the new Minister of Education, was reading the statements of all the universities but that it was still too early to gauge the level of his commitment to the process or to the need for rationalization. An announcement about funding levels for next year would probably take place in May when the provincial budget was brought down.

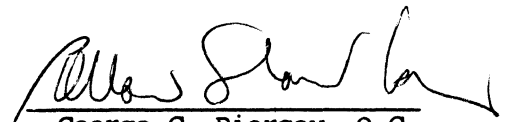
The President announced, with pleasure, the recent grant of \$1 million from NSERC to the Department of Chemistry for equipment.

Adjournment

The meeting adjourned at 5:40 p.m.



Donna M. Curry, M.D.
Honorary Secretary



George C. Piercey, Q.C.
Chairperson