

Item: Senate Minutes, March 1992

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**DALHOUSIE UNIVERSITY**  
**MINUTES**  
**OF**  
**SENATE MEETING**

Senate met in regular session on Monday, 9 March 1992 at 4:00 p.m. in the Senate and Board Room.

Present with Ms. P. Lane in the chair were:

Andrews, Angelopoulos, Arklie, Banerjee, Bankier, Barkow, Bérard, Betts, Birdsall, Black, Bradfield, Brett, Burns, Carlson, Clark, Clarke, Collins, Cummings, Curri, Dunn, Dykstra, Fingard, Forgeron, Frick, Gilroy, Klassen, Lutley, Manson, Mason, McKee, McNulty, Melanson, Nofle, M. O'Brien, Pacey, Pross, Ruggles, Silvert, A.M. Simpson, K. Smith, R. Smith, Stairs, J.E. Sutherland, Trakman.

Invitees: B. Christie, M.D. MacDonald, J. Spurr.

Regrets: Carr, Carruthers, Clovis, A.D. Cohen, M. Cohen, Corvin, Friedrich, Girard, J. Gray, Haley, Hare, D.W. Jones, J.V. Jones, McIntyre, Maloney, Rees, Ritchie, Rutherford, Sketris, Sullivan, Tamlyn, M.H. Tan, Wassersug, Young, Zakariasen.

The meeting was called to order at 4:05 p.m.

**92:029.**

Minutes of the Meeting of 10 February 1992

The minutes of the meeting of 10 February 1992 were approved upon motion (J. Barkow/R. Carlson).

**92:030.**

Nomination from Senate Committee on Committees

On behalf of the Senate Committee on Committees, Ms. Angelopoulos nominated the following individual to the committee named:

University Environment Committee

Mr. A. Barton (Education)

Following the requisite calls for further nominations, the individual named was declared elected.

**92:031.**

Faculty of Graduate Studies Membership Policy

Mr. Carlson reported that the Senate Steering Committee, at its meeting of 12 February [SC 92:010], reviewed the Membership Policy of the Faculty of Graduate Studies, as amended at that Faculty's meeting of 23 January 1992. The Steering Committee agreed that the amended policy answered satisfactorily concerns expressed by members of Senate with respect to a) persons who were appointed to the Faculty prior to the adoption of the Membership Policy and b) provision for review of the Policy. It was moved (R. Carlson/D. Stairs)

**that Senate approve the Membership Policy of the  
Faculty of Graduate Studies.**

Ms. Fingard noted that the Policy and its procedures will be reviewed in 1997.

The question having been called, the motion carried.

**92:032.**

For Information -- Ad Hoc Committee on Certificate, Diploma, and other Non-Degree Programs

Mr. Bérard reported that the Steering Committee, at its meeting of 12 February [S.C. 92:005], had established, upon the request of the Senate Committee on Academic Administration, an ad hoc committee to develop policies and procedures relating to the establishment and governance of certificate, diploma, and other non-degree programs at the University. The Committee passed a motion to establish an ad hoc committee:

**to examine certificate, diploma, and other non-degree programs at Dalhousie. This committee's mandate will include, but not necessarily be limited to, reviewing the status of existing certificate, diploma, and other non-degree programs, establishing consistent definitions for designating such programs, examining the issue of granting admission to or advanced standing in degree programs to applicants on the basis of work done in non-credit programs, and developing guidelines for the establishment, monitoring, and termination of such programs. The membership of this ad hoc committee shall be comprised of:**

**the Vice-President (Academic and Research) or his designate;  
the Registrar;  
the Deans of Henson College, the Faculty of Management, the Faculty of Health Professions, the Faculty of Medicine, and the Faculty of Dentistry or their designates;  
a representative of the Senate Committee on Academic Administration.**

Several members of Senate noted that not all Faculties which offered certificate or diploma programs were represented on the ad hoc committee. Mr. Carlson replied that the Steering Committee was aware of this fact, but chose to include representatives of those Faculties that had a large number of these programs or were most likely to propose new ones in the near future. It was understood by the Steering Committee that the ad hoc committee would consult with representatives of all existing non-degree programs on this matter, and that understanding will be communicated to the ad hoc committee.

**92:033.**

For Information - Board Approval of the M.A./M.Ed. Program Option with a Concentration on Teaching the Visually Impaired

Mr. Bérard reported that the Officers of the Board of Governors had reaffirmed their "approval in principle" for the above-named proposal from the School of Education. The proposal has been forwarded to the Maritime Provinces Higher Education Commission for review.

**92:034.**

Report from the Senate Physical Planning Committee re: Campus Plan

Mr. Bérard reported that the Senate Physical Planning Committee had, at its meetings of 3 February and 2 March 1992, discussed a letter that had been received (and referred to the Committee) by the Chair of Senate from Mr. A. Bell, a representative of neighbourhood residents, relating to a meeting of some of the residents held to discuss the Dalhousie Campus Plan. Mr. Bérard noted that copies of the letter had been circulated to all members of Senate, who had been invited to forward their comments on it to the Senate Physical Planning Committee. A member of the Committee was present to report on its discussion of the letter and the Committee's twice-tabled motion that Senate endorse the Campus Plan.

It was moved (R. Carlson/L. Trakman)

**that the motion to approve the Campus Plan  
[see Sen. Mins. 91:140] be taken from the table.**

The motion carried.

As a result of this action, consideration was given to the motion (R. Bérard/R. Carlson) put on behalf of the Senate Physical Planning Committee:

**that Senate endorse the joint recommendation of  
The Buildings and Grounds Committee of the Board  
and the Senate Physical Planning Committee that  
the University adopt the Campus Plan Report entitled  
"A Collective Vision" as the guideline for future  
capital development, with the understanding that  
the Plan shall be reviewed at least every five years;  
further, that actual capital development take into  
account the sensitivities of the wider community.**

Mr. Pacey rose to object to several statements in the Campus Plan. He said that the plan was in conflict with certain aspects of the existing Municipal Development Plan for the City of Halifax and asked permission to introduce a series of eight amendments to the Plan. Mr. Carlson pointed out that the motion did not suggest that the planning document could take precedence over the Municipal Development Plan and that the Board of Governors, which had already passed a motion endorsing the Plan, had explicitly recognized the primacy of the Municipal Development Plan and the zoning regulations of the City.

Mr. Manson said that it would not be appropriate to amend the Plan itself, although one could introduce amendments to the motion asking Senate's endorsement of it. Mr. Stairs suggested that the eight amendments might more appropriately be presented to the Senate Physical Planning Committee rather than be introduced at a plenary meeting of Senate. Mr. Andrews noted that motions presented at Senate were, subject to the rules of order, open to amendment from the floor.

It was moved (D. Manson/J. Walker)

**that the motion be tabled until such time as the  
Senate Physical Planning Committee could consider  
Mr. Pacey's proposed amendments.**

The motion carried.

Ms. Bankier suggested that a summary of the main points of the Plan be circulated to all members of Senate. Mr. Trakman suggested that copies of the Halifax Municipal Development Plan be circulated to all members of Senate as well. Mr. Carlson said objected to this proposal on the grounds of the cost of circulating so many copies of such a lengthy document, especially in view of the fact that the Board had already recognized that the Municipal Development Plan and city zoning regulations took precedence over the Campus Plan. Mr. Bérard urged other members of Senate who might wish to amend the motion of the Senate Physical Planning Committee to endorse the Campus Plan to communicate their proposed amendments to the Committee at their earliest convenience.

**92:035.**

For Information - Quarterly Press Report

Mr. Bérard reported receipt of the most recent quarterly press report (previously circulated), prepared by the Public Relations Office.

**92:036.**

Dalhousie Student Union Submission on Senate Policy on the Academic and Financial Implications of Disruption or Cessation of University Business due to Labour Disputes or other Causes

Mr. Bérard reported receipt of a document (previously circulated) from the Dalhousie Student Union on the above-named matter. Mr. Forgeron asked, and it was agreed, that the item be deferred until a

future meeting to allow members of Senate more time to read and consider the document. Mr. Andrews asked that an earlier report, prepared by an ad hoc Committee on Relations between Faculty Members and the University during a Strike or Lockout, be recirculated to members of Senate to assist them in considering the DSU submission. Mr. Bérard agreed to circulate copies of that report and Senate minutes related to it.

**92:037.**

### Report of the President

As Mr. Clark had not yet arrived from the airport, Mr. Stairs presented the President's Report (appended).

Mr. Andrews asked for a report about the response of the Association of Universities and Colleges of Canada (AUCC) to the report of its Commission of Inquiry on Canadian University Education. Mr. Andrews then observed that he found odd the statement in item 2(b) of the President's Report to the effect that representations by universities about their levels of government funding "are seen as becoming rapidly counter-productive". Mr. Andrews said that such efforts might not have proven productive to date, but he denied vigorously that they could be called counter-productive. He said that the AUCC and university administrators should not "roll over and play dead" in the face of inadequate funding increases or actual reductions.

Mr. Andrews observed, in relation to item 2(d) of the President's Report, that there is a significant disparity between per-student spending on university education in the United States and Canada.

Mr. Andrews noted, in relation to item 3 of the President's Report, that the University of Victoria has recently agreed to a 4.7% scale increase for its faculty. He then asked when the Vice-President (Finance and Administration) would implement the increases already negotiated for faculty members at Dalhousie. Mr. Mason replied that he would not wish to violate the laws of the Province of Nova Scotia.

Mr. Andrews observed, in relation to item 5 of the President's Report, that the Executive Committee of the Canadian Association of University Teachers (CAUT) has called for hearings to be held on the Federal Government decision to merge the Social Sciences and Humanities Research Council with the Canada Council. He added that it is possible that this merger has been announced in part as a "smoke screen" to obscure announced changes to or elimination of other agencies. Mr. Andrews asked if the Senate Academic Planning Committee could prepare a report to Senate on the possible impact on Dalhousie of the changes announced in the recent Federal budget. It was agreed that this request would be passed on to the next meeting of the Senate Academic Planning Committee. Ms. Bankier asked that the AUCC also address the treatment of various education-related agencies by the Federal Government in its budget. Ms. Bankier also noted that the AUCC meeting, on which the President

reported, had heard from representatives of government and business, and she suggested that the AUCC invite representatives of other social groups as well to hear their views.

Mr. Stairs pointed out that the recent budget changes relating to the student loans policy could be seen merely as an attempt to reduce the amount of money lost through default or could be read as the first step in a longer-term strategy to shift a measure of funding for post-secondary education from the universities to students in the form of recoverable loans. Mr. Andrews said that it was not clear that this was the intent of this provision but allowed that such an interpretation was possible. Mr. Andrews said that he would like to know if the University had developed a position on a "user-pay" approach to the financing of post-secondary education.

**92:038.**

#### Question Period

Ms. Bankier asked, with respect to the Dalhousie-TUNS discussions, when representatives of the relevant employee groups would be invited to join those discussions. She noted that the President had indicated at the previous meeting that it might be possible for the employee groups to join the discussions as early as March. Mr. Clark, having joined the meeting, replied that the last scheduled meeting of the Joint Steering Committee for these discussions had been deferred at the request of President Adams of TUNS and that he was not certain as to when the discussions would resume.

Mr. Andrews said that he had asked at the previous meeting how much money the University spent on its annual membership in the Atlantic Association of Universities (AAU). Mr. Mason replied that the University's fee for membership in AAU was \$41,920.00 per annum.

Mr. Clarke asked if the Council of Nova Scotia University Presidents (CONSUP) had made further progress on the seven areas for program rationalization proposed by the Nova Scotia Council on Higher Education. Specifically, he asked if individual presidents had been assigned responsibility for the different areas and whether the units which might be affected by any changes would be involved in discussions. Mr. Clark replied that some progress has been made in discussions among the presidents of the institutions which offer programs in geology and that those discussions would, in due course, involve representatives of the departments.

Ms. Bankier asked about rumoured plans to limit the number of meetings of the full Board of Governors in favour of regular meetings of the Board's Executive Committee. Mr. Clark replied that the legislation governing Dalhousie allows the Executive Committee considerable power to act for the Board. It has been thought, he said, that the Board's membership of over fifty persons was perhaps too large to allow full involvement with the affairs of the University. Mr. Clark said that the Executive Committee was better suited to dealing with routine business and reporting to the Board,



while the full Board could concentrate on debating major policy issues. Ms. Bankier asked if the Executive Committee would have student and faculty representation. Mr. Clark said that the Executive Committee was limited by law to twelve members, but he noted that, with some review of certain Board committees, it could be possible to add one Senate and one student representative to the Executive Committee. Mr. Clark added that the Executive Committee of the Board was looking into arranging for the addition of a Senate and a student representative. Ms. Bankier said that the Dalhousie Faculty Association should be accorded observer status at Executive Committee meetings if they are to replace full Board meetings. Mr. Manson asked if the proposed changes would affect the number of meetings of the Board's standing committees. Mr. Clark replied that the standing committees should not be affected. Mr. Trakman asked what the role of the Executive Committee would be. Mr. Clark replied that the Executive Committee is empowered to act on all matters but must report the results of their actions to the full Board. Mr. Bradfield asked if meetings of the Executive Committee would be open as are current meetings of the Board. Mr. Clark replied that meetings of the Executive Committee were not open normally but could be opened if the Committee so wishes.

**92:039.**

Adjournment

The meeting adjourned at 5:25 p.m. upon motion (G. Klassen/D. Manson).

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Secretary

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Chair