

Item: Senate Minutes, June 1991

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**DALHOUSIE UNIVERSITY**  
**MINUTES**  
**OF**  
**SENATE MEETING**

Senate met in regular session on Monday, 10 June 1991 at 3:00 p.m. in the Senate and Board Room.

**Present** with Ms. P. Lane in the chair were:

Andrews, Angelopoulos, Arklie, Barkow, Belzer, Bérard, Carlson, Carruthers, R.F. Chandler, Clarke, Corvin, Cross, Curri, Fillmore, Fingard, Hanson, Helleiner, Johnson, Klassen, McKee, Retallack, Richards, Ritchie, Ruggles, Shaw, Sherwin, A.M. Simpson, Sinclair-Faulkner, Sketris, R.J. Smith, Stairs, Stuttard, Tamlyn, Taylor, Varma, Walker.

**Regrets:** Clark, Clovis, A.D. Cohen, Gilroy, Haley, Hare, Heffernan, D.W. Jones, J.V. Jones, Kamra, Konok, Maloney, Mason, Murray, Nottle, Purdy, Roald, Sullivan, Young.

**Invitee:** B.D. Christie, A.D. Tillett.

The meeting was called to order at 3:05 p.m.

**91:067.**

Minutes of Previous Meeting

The minutes of the meeting of 16 May 1991 were approved, with several changes in Minute 91:056 -Awarding of Degrees, including those set out in a memorandum from the Registrar of 12 June 1991 (appended), and the following changes in the reporting of the Bachelor of Science (Nursing):

**Bachelor of Science (Nursing).....47**  
**(Distinction 5)**  
**Bachelor of Science (Nursing)-Post RN.....26**  
**(Distinction 6)**

upon motion (G. Klassen/J. Barkow).

**91:068.**

Nomination to the Senate Committee on Committees

Mr. Bérard reported that the Steering Committee has nominated Ms. Edith Angelopoulos to a further three-year term as a member of the Committee on Committees. This nomination was confirmed upon motion (R. Bérard/G. Klassen). The Steering Committee also nominated Ms. Angelopoulos to a further one-year term as Chair of that Committee. This nomination was confirmed upon motion (R. Bérard/R.F. Chandler).

**91:069.**

Nominations from the Senate Committee on Committees

On behalf of the Senate Committee on Committees, Ms. Angelopoulos nominated the following individuals to the bodies named.

SENATE ACADEMIC PLANNING COMMITTEE

G. Klassen (Medicine/Medicine)  
J. Holland (Medicine/Physiology & Biophysics)  
J. Cummings (Health Professions/Social Work)

SENATE COMMITTEE ON ACADEMIC ADMINISTRATION

D. Lewis (Science/Engineering)  
J. Grude (Management/Business Administration)

SENATE FINANCIAL PLANNING COMMITTEE

C. Hawkins (Dentistry)  
P. Welch (Medicine/Pædiatrics)

SENATE PHYSICAL PLANNING COMMITTEE

J. Gerrow (Dentistry)  
S. Wong (Health Professions/Nursing)

SENATE LIBRARY COMMITTEE

D. Schellinck (Management/Business Administration)

SENATE ACADEMIC APPEALS COMMITTEE

J. Sterrett (Dentistry)  
D. Pothier (Law)

UNIVERSITY ENVIRONMENT COMMITTEE

A. Rizkalla (Dentistry)

SENATE STEERING COMMITTEE

P. Pross (Management/Public Administration)  
A. Sinclair (Science/Economics)

SENATE DISCIPLINE COMMITTEE

M. Furrow (Arts & Social Sciences/English)

SENATE REPRESENTATIVES ON MOUNT SAINT VINCENT UNIVERSITY SENATE

S. Walde (Science/Biology)

SENATE REPRESENTATIVES ON TUNS SENATE

K. Dunn (Science/Mathematics)  
J. MacKinnon (Science/Engineering)

Ms. Angelopoulos noted that the memorandum containing these nominations had stated, in error, that Ms. J. Ritchie was a continuing member of the Senate Steering Committee. The continuing member was Mr. R. Rodger.

Following the requisite calls for further nominations, Ms. Lane declared the above-named persons elected.

**91:070.**

For Information -- President's Advisory Committee on the Nova Scotia University System

Mr. Stairs reported that this committee had been created by the President in response to a recommendation by the Council of Nova Scotia University Presidents (CONSUP) for the creation of "a permanent structure to support a coherent and comprehensive university system in the Province [and] ... to monitor the implementation of rationalization and to address future needs of the Province and of the universities". The Minister of Education agreed in principle with a proposal to appoint consultants "whose mandate will be to identify options for a structure for the further development of a co-ordinated, province-wide university system". CONSUP has suggested the names of several persons who might serve as consultants, and the Minister of Education is expected to make a selection from among those names.

Mr. Stairs said that President Clark, aware that Dalhousie will be asked by the consultants for an institutional position on such a university-system, appointed a small working group to develop proposals and advise the President on this matter. The committee had been comprised of twelve members (whose names were circulated with the Agenda), but a thirteenth member, Mr. George Cooper, of the Board of Governors, had been added. The committee has met three times, said Mr. Stairs, and would continue to meet through the summer to discuss possible options.

Mr. Andrews expressed some concern about the limited number of faculty members on the committee. He said that he was more concerned, however, about trends in the relationship between the University and the Government which seemed to pose a threat to the autonomy of the University. He said that it is imperative that Dalhousie ensure that university autonomy and self-government was at the heart of any institutional response and asked Mr. Stairs to convey that message to the President and the committee.

Mr. Sinclair-Faulkner asked if and when the committee's recommendations would be considered by Senate. Mr. Stairs said that it was President Clark's intention to bring proposals forward to Senate, but he added that these proposals would likely have to be considered in mid-summer because of deadlines imposed by the Government. Mr. Sinclair-Faulkner said that such a schedule would give no real time for people in the university community to give adequate consideration to the matter. He asked if it was true, as had been rumoured, that not all of the university presidents in the Province agree with the plan recommended by CONSUP. Mr. Stairs replied that, while not all of the presidents greeted the final CONSUP report with equal enthusiasm, each had participated in the decision to transmit the document to the Minister of Education.

**91:071.**

For Information -- Procedures for Managing Reviews of Annual Functions under the Jurisdiction of the Senate Committee on Academic Administration

Ms. Curri reported that she, as Registrar, had been asked by Senate to develop a proposed schedule (previously circulated) to guide units wishing to make major changes in program requirements or in admissions requirements. Such a schedule would allow units sufficient time to have their proposals reviewed by the appropriate bodies in the Senate and Board and to ensure that changes that were approved could be placed in the University Calendar and in recruiting materials. She said that the schedule represented an ideal which allowed for reasonable flexibility.

Mr. Smith questioned the characterization of the schedule in the unapproved minutes of SCAA (previously circulated) as a "policy". He said that he regarded the schedule as merely a set of guidelines to units.

**91:072.**

For Information -- Policy and Procedures for Membership in the Faculty of Graduate Studies

Mr. Bérard reported that Senate had received from the Faculty of Graduate Studies a policy governing membership in the Faculty. At the request of the Dean of that Faculty, the policy document was being circulated to members of Senate for information. It was expected that the Senate Steering Committee would review the document within a month to determine what, if any, action Senate or its committees should take with respect to it.

Ms. Fingard said some minor changes to the document have been made and that several faculty members have raised some questions about the policy, particularly in its relation to the provisions of the Collective Agreement. Over sixty faculty members have returned forms declaring their interest in membership in the Faculty. Ms. Walker asked if the form was being sent to faculty members at other institutions. Ms. Fingard replied that it was being sent only to Dalhousie faculty members at this time.

Mr. Andrews asked why the Senate Steering Committee is looking at this policy, when it did not approve the constitution of the Faculty of Science, developed following the decision of the old Faculty of Arts and Science to split into three parts. Mr. Bérard replied that the Steering Committee should consider all policy initiatives that would affect the academic governance of the University. Mr. Taylor said that, as the policy might lead to greater

integration in graduate studies with other institutions, it was appropriate for Senate to consider its implications. Mr. Stuttard asked if Senate could overturn the policy. Mr. Bérard replied that, as the body responsible for the internal regulation of the University, Senate could so act, but he added that he did not know if such an action would be consistent with traditional practice.

**91:073.**

Report on the Meeting of Joint Statutory Committee

Mr. Bérard presented a brief report (previously circulated) on the meeting of the Joint Statutory Committee, held on 28 May 1991. The Committee discussed the draft revisions to the University Governance Document and the report of the SAPC Subcommittee on International Development Projects and Studies.

**91:074.**

Report of the SAPC Subcommittee on International Development Projects and Studies

Mr. Barkow presented the report of the SAPC Subcommittee on International Development Projects and Studies (Executive Summary previously circulated; copies of the full report available from the Senate Office). He explained the background to the creation of the subcommittee and to its work, and he outlined the major recommendations. It was moved (J. Barkow/R. Carlson)

**that Senate approve the report of the Subcommittee  
and those of its recommendations which have been  
approved by the Senate Academic Planning Committee.**

Mr. Barkow said that a key element in the recommendations was the revival of the Senate Advisory Committee on International Development, which had been dormant for some time. Mr. Hanson reported on plans to survey student and faculty interest in future projects in international development.

Mr. Carruthers asked why the consulting service proposed in Recommendation V-1 should "minimize competition with private sector firms". Mr. Barkow replied that the aim of the recommendation was to ensure the primacy of the University's academic mission. The University should make use of its expertise but should only compete on projects that were clearly linked with the academic work of the University.

Ms. Fingard endorsed the recommendations calling for a search for external funding for scholarships for international students. She noted that the major part of the University's current scholarship fund was restricted to Canadian students, particularly those in the sciences.

Mr. Christie proposed that Recommendation X-4 be amended to remove its reference to the Task Force on Health Studies. The mover and seconder agreed

**that the words "the Task Force on Health Studies recommend to" in Recommendation X-4 be deleted.**

Mr. Andrews asked if the Senate Financial Planning Committee had considered the recommendations. Mr. Carlson replied that the Committee had considered the report with respect to new costs that might be involved and had recommended the deferral or suspension of those recommendations which would lead to new costs. The SAPC had agreed to such suspension or deferral.

Ms. Ritchie said that Recommendation IX-1, to create a "School for International Development" was an intriguing idea, but she expressed concern that the recommendation appeared to be, in part, a response to current administrative difficulties. She asked if we were attempting to deal with performance problems through structural changes. Mr. Hanson said that it was important for the University to look at the idea of a new structure. He agreed that optimal use has not been made of existing structures, but he said that new initiatives in international development, particularly those which involved inter-university linkages, might be assisted by the proposed "School" structure. Mr. Barkow added that a School might provide better links between projects and academic programs.

Mr. Shaw asked if the Senate Advisory Committee on International Development would be reactivated, and Mr. Barkow replied that the Senate Committee on Committees has been asked to bring forward nominations as soon as possible.

Ms. Tamlyn asked if Recommendation VIII-1 should refer to the 1988-90 Collective Agreement, which has been superseded. The mover and seconder agreed

**that Recommendation VIII-1 be amended to read "Subject to such provisions as may be contained in the pertinent collective agreements, all units are asked, with regard to promotion, tenure, and merit pay (if any), to give adequate weight and recognition to the international**



### **development activities of faculty members.**

Mr. Andrews noted that any recommendation would be subordinate to an existing Collective Agreement, as interpreted by the Association-Board Committee.

Mr. Fillmore asked, with regard to Recommendation VIII-13, if Senate had a role in setting priorities for fund-raising. Mr. Hanson and Mr. Barkow replied that this recommendation simply affirmed the importance of the Pearson Chair in International Development and the need to raise funds to support it. The Board of Governors was responsible for establishing fund-raising priorities.

Mr. Andrews asked if Senate would be asked to approve revised terms of reference for the Senate Advisory Committee on International Development. Mr. Barkow replied that the report recommends expanding the membership on the Committee but does not recommend major changes in the terms of reference. Mr. Andrews said that change in the composition and terms of reference of a major committee should not be effected through the recommendations of a subcommittee report. Mr. Barkow said that he was not sure if the original terms of reference had been approved by Senate and suggested that the matter be looked into by the Steering Committee. Mr. Bérard reported that all major committees of Senate have been or will soon be asked to review and recommend any needed changes to their terms of reference to the Steering Committee, which would, in turn, bring proposed revisions to Senate.

The question having been called, the motion carried.

#### **91:075.**

##### Response to Query -- 16 May 1991

Mr. Bérard reported receipt of a response (previously circulated) from Mr. Mason relating to the revenues and expenditures for the Killam Residue Endowment over the past two years.

#### **91:076.**

##### Report of the President

Mr. Stairs reported that, as the President was still in Zimbabwe, no Report of the President was available.

#### **91:077.**

### Question Period

Mr. Andrews said that current government legislation on public sector wage compensation struck at the principle of university autonomy, and he asked 1) what steps the senior administration has contemplated to make representations to the Government, and 2) if the President and Vice-President (Academic and Research) would work cooperatively with the Dalhousie Faculty Association and other employee unions in making representations to Government. Mr. Stairs replied that President Clark had written to the Minister of Education suggesting that the proposed legislation intruded inappropriately on the collective bargaining process, intruded inappropriately on the University's right to allocate its internal resources, and made it difficult to attract and retain good personnel. Mr. Stairs said that the President had received a response from the Minister of Education but has not yet seen it. Mr. Stairs added that the senior administration has been considering ways in which it might work cooperatively with the Dalhousie Faculty Association and other groups on this issue. Mr. Andrews said that the administration should take further action, perhaps planning to make interventions at any hearings held on the proposed legislation, and he added that it would be foolhardy for the University to wait to act on the matter. Mr. Stairs said that the Government had shown little flexibility on the issue to date.

Mr. Sinclair-Faulkner said that the Dalhousie Faculty Association had invited the President to take part in a public demonstration on this issue. Mr. Stairs said it was not clear that taking part in marches on Province House was an appropriate course for the President to follow. Mr. Sinclair-Faulkner asked if the President would be willing to make public both his letter to the Minister and the Minister's response. Mr. Stairs said that he would pass that request to the President.

Mr. Stuttard asked if CONSUP had discussed mounting a campaign similar to that conducted by the Nova Scotia Teachers Union. Mr. Stairs said that he was not aware of any such discussions. Ms. Sherwin pointed out that there was a need to educate the public on the implications of the proposed legislation. Mr. Stairs said that there seemed to be little public sympathy for the plight of public sector workers. Ms. Sherwin responded that this confirmed the need for universities to act vigorously to inform voters about the impact of the legislation on higher education. Ms. Ritchie said that a number of members of the Board of Governors have expressed concern about the interference in the internal affairs of the University represented by the legislation and suggested that Board and Senate might find some common ground on which to make representations to Government.

**91:078.**

### Adjournment

The meeting adjourned at 4:36 p.m. upon motion (G. Klassen/J.Barkow).

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Secretary

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Chair

**DALHOUSIE UNIVERSITY**  
**MINUTES**  
**OF**  
**SENATE MEETING**

Senate met in regular session on Monday, 24 June 1991 at 3:00 p.m. in the Senate and Board Room.

**Present** with Ms. P. Lane in the chair were:

Andrews, Angelopoulos, J. Archibald, Arklie, Barkow, Belzer, Bérard, Boychuk, Bradfield, Breckenridge, Brett, Burns, D.M. Cameron, Campbell, Carlson, Clark, Clarke, F.G. Cohen, Corvin, Cross, Curri, Dunn, Dykstra, Fillmore, Fingard, Fullerton, Furrow, Gabor, Gratwick, Horrocks, Johnson, Kwak, Laidlaw, Lutley, Manicom, Mason, McGuire, McKee, McNiven, Melanson, M.J. Myers, O'Shea, Parker, Pottier, Pringle, Richards, Ritchie, Rodger, Ruggles, Sherwin, A.M. Simpson, Sinclair-Faulkner, Sketris, R.J. Smith, Stairs, Stuttard, Sullivan, Tamlyn.

**Regrets:** Carruthers, Clovis, A.D. Cohen, Fry, Gilroy, J. Gray, Gwyn, Haley, Heffernan, J.V. Jones, Konok, MacIntosh, Maloney, Murray, Noftle, Purdy, Roald, Roberts, Tindall, Wassersug, K.S. Wood, Young.

**Invitees:** B.D. Christie, B. Harris, J. Knockwood, M. MacDonald, O. MacLennan, J. Spurr.

The meeting was called to order at 3:05 p.m.

**91:079.**

Minutes of Previous Meeting

The minutes of the meeting of 10 June 1991 were approved, with the following change in Minute 91:072:

**p. 5, ¶2, l. 2 - insert between the words "the" and "decision":  
"constitution of the Faculty of Science, developed following the"**

upon motion (J. Barkow/R. Carlson).

**91:080.**

Nomination to the Senate Committee on Committees

Mr. Bérard reported that the Steering Committee has nominated the following persons to terms on the Senate Committee on Committees:

P. Thomas	(Law)	'92
R.M. MacDonald	(Dentistry)	'92
J. McCabe	(Health Professions)	'94

These nominations were confirmed upon motion (R. Bérard/J. Ritchie).

**91:081.**

Nominations from the Senate Committee on Committees

On behalf of the Senate Committee on Committees, Ms. Angelopoulos nominated the following individuals to the bodies named.

SENATE ACADEMIC PLANNING COMMITTEE

L. Trakman	(Law)	'94
R. Guy	(Science/Chemistry)	'94

SENATE COMMITTEE ON ACADEMIC ADMINISTRATION

R. Friedrich	(Arts and Social Sciences/Classics)	'94
R. Ellison	(Management/Business Administration)	'94

SENATE PHYSICAL PLANNING COMMITTEE

B. Crowley	(Arts and Social Sciences/Political Science)	'94
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SENATE LIBRARY COMMITTEE

O.P. Sykora	(Dentistry)	'94
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SENATE COMMITTEE ON INTERNATIONAL DEVELOPMENT

A. Hanson (Management/Environmental Studies) '94  
J. Barkow (Arts and Social Science/Sociology & Social Anthropology) '92  
F. Wien (Health Professions/Social Work) '93  
M. McConnell (Law) '93  
M. Cohen (Medicine/Pædiatrics) '94  
A. Ismail (Dentistry) '92

PRESIDENTIAL APPOINTMENT COMMITTEE

B. Clarke (Science/Geology)

SENATE ACADEMIC APPEALS COMMITTEE

M. Klug (Arts and Social Sciences) '94  
M. Shepherd (Science) '94

Following the requisite calls for further nominations, Ms. Lane declared the above-named persons elected.

**91:082.**

1991-92 Budget

Mr. Carlson presented a report from the Senate Financial Planning Committee on the proposed 1991-92 University Budget (appended). He said that the University had realized an unexpected surplus in the 1990-91 budget year, due largely to increased enrolment and to the existence of a number of budgeted faculty and administrative positions that were not filled.

Mr. Carlson said that the wage freeze announced by the Provincial Government would allow the University to reallocate approximately \$600,000 budgeted for salary increases this year. On the other hand, as future increases to the University's allocation from the Province were likely to be small, the need remained to examine all areas in which costs could be reduced. It would also be important to set budgets in a way that would allow the University some flexibility to conduct contract negotiations when the wage freeze expired. It had been suggested to SFPC that the University seek permission from the Government to pay increased salaries to some or all employees as long as the overall salary budget within the University did not rise during the life of the freeze.

Mr. Carlson reported that the current budget proposal called for reversing a decision to take \$300,000 from endowment funds for the operating budget. Of the remaining \$300,000 saved due to the wage freeze, \$100,000 would be devoted to reducing the University's debt, and

\$200,000 would be allocated to the Department of Physical Plant and Planning for those alterations and renovations that are approved by the Senate Physical Planning Committee. On behalf of the Senate Financial Planning Committee, it was moved (R. Carlson/J. Gratwick):

**that Senate recommend to the Board of Governors adoption  
of the proposed 1991-92 University Budget.**

Mr. Cross asked if the Committee discussed how realistic were enrolment estimates. Mr. Carlson said that those estimates were discussed. Ms. Curri pointed out that, to date, the total number of applications to the University was down slightly from the same time last year, but that the total number of students to whom admission had been offered was up from the same time last year. The prospects for retaining continuing students were, however, still not clear. Ms. Curri said that she would be able to give a more detailed report at a coming Senate meeting.

Mr. Bradfield asked what comprised the category "Ancillary Services", which had generated a \$423,000 deficit in the last budget year. Mr. Carlson replied that this category included the Housing Office, the Bookstore, the Dalplex, the Cohn Auditorium, and the Personal Computer Purchasing Centre. He added that the bulk of the deficit had been generated by the Bookstore, with smaller losses realized at Dalplex and the Cohn Auditorium. Mr. Bradfield asked if the deficits included a portion of the capital debt. Mr. Mason replied that the budgets of each of these units included a portion of the capital debt.

Mr. Andrews said that, having taken part in negotiating the current Collective Agreement, he could not support a budget based on the legislated suspension of provisions of that Agreement. He said that he would vote against the motion and urged others, especially those who had also taken part in contract negotiations, to do so.

The question having been called, the motion carried by a vote of 28 to 12.

**91:083.**

Report of the Senate Advisory Committee on Affirmative Action in Education

Ms. Lane welcomed Mr. Sinclair-Faulkner, Chair of the Committee, and members Ms. G. Butt, Ms. O. MacLennan, and Ms. B. Harris. Mr. Sinclair-Faulkner presented the Committee's final report (previously circulated), which, he noted, included several major changes from the draft report which had earlier been printed in Dalhousie News. After that draft report had been circulated, members of the Committee met with a number of units in the University, held several special meetings, took part in a student forum on the issue, and

received a number of written comments. The results of this consultative process had been incorporated into the final report.

Mr. Sinclair-Faulkner noted several specific changes from the earlier version of the report: 1) the use of the word "tolerance" had raised some opposition in the community and had been replaced by the term "respect for diversity"; 2) many persons had questioned the validity or applicability of the concept of "systemic racism", and references to this concept had been deleted; 3) it had been decided to pursue many of the goals in the report through existing programs and to seek full cost estimates on the implementation of Recommendation #9; 4) a recommendation for an "awareness program" to increase sensitivity to the problems faced by students with physical disabilities had been withdrawn, as many people believed that the aims and methods of the program had not been sufficiently considered; 5) revised wording in Recommendation #4 was developed to allay fears that there would be undue interference in curricular decision-making; 6) Recommendation #3 was changed to allow students admitted to programs to provide information on their race or ethnicity on a voluntary basis.

Mr. Sinclair-Faulkner said that the Committee wished to build on current initiatives under way at the University. It also wished to retain, for the time being, a focus on four target groups -- women, persons of the First Nations, indigenous Blacks, and persons with disabilities -- and it wished to see some tracking of the progress made on its recommendations. The Committee had, he believed, improved understanding of the meaning of the concept of "affirmative action" in its discussions with members of the University community.

It was moved (T. Sinclair-Faulkner/F. Cohen)

**that Senate approve the report of the Senate Advisory  
Committee on Affirmative Action in Education and  
recommend its approval to the Board of Governors.**

Mr. Barkow applauded the attention which the report gave to students with physical disabilities, but he asked if the reports recommendations should be extended to cover other members of the University. The mover and seconder agreed that this could be incorporated into the motion. Ms. Harris pointed out that Mr. Barkow's concerns had been addressed in the University's policy statement on affirmative action in employment, and that the Committee had tried to avoid overlap with that policy.

Mr. Andrews asked if Recommendation #4(a) was directed at all academic units, regardless of their composition. Mr. Sinclair-Faulkner said that the Committee believed that all units might benefit from evaluating their educational programs in light of the findings and recommendations in the report. Mr. Andrews asked further if thought had been given, in developing Recommendation #4(d) to ensuring that information on sexual harassment would



reach students in upper-level classes and would not be repeated too often to the same groups of students in first-year courses. Mr. Sinclair-Faulkner said that the Committee had ideas of how to deal with such potential problems.

Ms. Manicom asked that Recommendation #4(d) be amended

**to add in I. 2, after "core classes" the words "at the undergraduate and graduate levels"**

The mover and seconder agreed to this amendment.

The question having been called, the motion carried.

**91:084.**

#### University Restructuring

Ms. Lane welcomed Mr. D.M. Cameron, who made a brief presentation (enclosed) on the history of efforts to achieve program rationalization among universities in Nova Scotia or to reduce the number of universities in the Province. He noted that nearly every attempt at such a reduction has resulted in the creation of a new degree-granting institution. He outlined a number of options for the future of higher education in Nova Scotia, including a proposed "Board of Regents" model. This last, he said, should be approached with caution, as it had serious implications for university autonomy and academic freedom.

Mr. Bradfield asked if any studies had been done to demonstrate the existence of unnecessary duplication among universities in Nova Scotia. Mr. Cameron said that he knew of no such studies. Mr. Stuttard asked if the universities had pointed out to the Government the lack of evidence for its perception of waste and duplication. Mr. Clark said that he had always asked that any changes made to the current system follow a careful, objective review of current and proposed program arrangements. Mr. McNiven pointed out that the Government was firm in its view that there was such duplication but, he added, most of the institutions outside metropolitan Halifax were protected by the political culture of the Province.

Ms. Angelopoulos asked if the perception of duplication was focused on academic or administrative activities. Mr. Sinclair-Faulkner said that the belief that there were too many institutions seemed to be held as an article of faith. He asked if earlier program consolidations, such as that which led to the creation of the Atlantic School of Theology, had been examined. Mr. Cameron said that experience with program rationalization was limited and had been confined to very specialized areas. Mr. Sullivan said that the experience of the

now-defunct Atlantic Institute of Education, which had been created to coordinate educational studies in the Atlantic provinces, should be examined as well.

Mr. Barkow asked if the financial state of the universities had been as bad in the past. Mr. Cameron said that the Province paid no grants, save for some special assistance to the fields of Medicine and Education, to universities from 1880 to 1963. Mr. Bérard suggested that those concerned about university autonomy and the proliferation of degree-granting institutions should consider if the resumption of government grants to universities in 1963 might not have been an unwise course of action. Ms. Curri said that there has been a major change in the last thirty years in the public belief in access to higher education as a right for all. Ms. Ritchie said that if the Government believes there is a problem with program duplication, evidence to the contrary is unlikely to alter that belief. She said that Dalhousie must be prepared to suggest a range of acceptable approaches to governance of the university system in the Province.

Mr. Stairs reported on the work of the President's Advisory Committee on the Nova Scotia University System. The committee has met on four occasions and hopes to prepare a discussion paper for presentation to Senate later this summer.

**91:085.**

#### For Information - Conference on Universities and Sustainable Development

Mr. Clark explained the background to plans (previously circulated) to hold a major conference at Dalhousie in the fall of 1991 on the role of universities in the movement to promote sustainable development. This conference is to assist universities in contributing to an international "Earth Summit" to be held in Brazil in 1992. The conference, which also hopes to promote greater inter-university networking in development studies and projects, is scheduled for 8-10 October 1991. Mr. Clark added that Mr. A. Hanson of the School of Resource and Environmental Studies, has been developing external support for the conference and that no money has been allocated for the conference by the University.

**91:086.**

#### Report of the President

Mr. Clark presented a brief report (appended), noting that the word "first" in item #1, I. 5 should be "past". He described current developments related to the Role and Capacity exercise and initiatives on restructuring the governance of universities in Nova Scotia. He suggested that Senate might consider holding special meetings during the summer to consider these matters. Mr. Clark also reported on representations to the Government concerning the proposed Universities Foundation Act, the launching of fund-raising efforts to

endow the planned Chair in Black Canadian Studies, and the promise of the three Maritime provinces to put \$8 million into renovations for the Tupper Building. Mr. Clark provided a brief summary of his recent visit to Zimbabwe and referred to his letter (appended) to Mr. R. Giffin, Minister of Education, on the proposed provincial legislation regarding compensation restraint in public sector institutions.

Mr. Andrews expressed his appreciation for the letter the President had transmitted to the Minister of Education, and he asked if the President would raise the matter with the Association of Universities and Colleges of Canada (AUCC) and other university presidents. Mr. Clark replied that the Council of Nova Scotia University Presidents (CONSUP) has discussed the legislation and that the head of CONSUP, Mr. Perkin, has also sent a letter to the Minister. He added that he expected that the Nova Scotia legislation would be discussed at the next meeting of the AUCC. Mr. Stuttard asked if the consultants that CONSUP has recommended will ask the Government what it expects to accomplish in its plans for rationalization. Mr. Clark replied that the Government does not seem to expect to reduce its expenditures on higher education but that it does expect rationalization to lead to greater efficiencies.

Mr. Belzer asked if the Universities Foundation legislation was designed to allow gifts to universities to be treated, for tax purposes, as gifts to the Province. Mr. Clark said that the legislation was based on similar legislation in British Columbia, which did provide such a tax advantage for donors to universities. The universities have joined to make representations to the Law Amendments Committee of the Legislature seeking improvements in the proposed legislation to protect existing development activities.

**91:087.**

#### Question Period

Mr. Bradfield asked for an explanation of a differential in the percentage increase in administrative as against academic expenditures in the Budget. Mr. Carlson said that this matter was dealt with in the notes to Budget estimates presented to Senate in January. Mr. Bradfield also asked for a report on the amount of money spent on consulting services by the University over the past several years.

Mr. Sinclair-Faulkner said that faculty members at St. Mary's University had been given copies of a proposal for the creation of an amalgamated provincial or metropolitan university, governed by a Board of Regents, which had been developed at one of the local universities. He asked if this document could be made available to members of the Dalhousie faculty. Mr. Clark replied that the document in question had been prepared in his office as just one idea of what a structure might look like. It enjoyed no particular endorsement by his office or

that of any other university president, and it had not yet even been discussed by CONSUP. Mr. Andrews and Mr. Stuttard urged Mr. Clark to make available the document and the circumstances of its development. Mr. Andrews said that there was nothing to be lost and much to be gained by maintaining a high degree of openness in this matter.

**91:088**

Adjournment

The meeting adjourned at 5:03 p.m. upon motion (C. Stuttard/J.Barkow).

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Secretary

Chair