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Item: Senate Minutes, November 1989

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DALHOUSIE UNIVERSITY

MINUTES

ΟF

SENATE MEETING

Senate met in regular session in the Senate and Board Room on Friday, 10 November 1989 at 4:00 p.m.

Present with Ms. P. Lane in the chair were the following:

Andrews, Angelopoulos, Barkow, Bastarache, Berard, Betts, Black, T.S. Cameron, Carr, I.M. Christie, Cromwell, Curri, Dow, Greer, Haley, Hawkins, D.W. Jones, J.V. Jones, Kimmins, Klassen, Kienapple, Leffek, Marchant, McNeil, McKee, Meagher, A.W. Murphy, M.J. Myers, Pross, Retallack, Richards, Schenk, Shannon, Shires, Sinclair, Smillie, Smith, Stairs, Stuttard, Sullivan, Tindall, Walker, Young.

Invitees: B.D. Christie, H. Hicks, M. Stewart.

Regrets: Belzer, Bishop, Carruthers, Clark, Gilroy, J. Gray, Kamra, Konok, Mangalam, Pronych, Ritchie, Sharma, Stoltz, Tamlyn, Wassersug, Writer, Zakariasen.

89:146.

Minutes of Meeting of 13 October 1989

The minutes for the meeting of 13 October 1989 were approved upon motion (A. Murphy/D. Betts).

89:147.

Report of the President

Mr. Stairs presented the Report of the President and the policy on Affirmative Action for Employment Equity approved by the Board of Governors (appended). On behalf of the President, Mr. Stairs thanked Senators for their helpful comments and suggestions on the Statement of Institutional Roles and Planned Capacities. He also called attention to the completion of the Campaign for Dalhousie, which had exceeded its stated goals, the success of the Fall Convocations, the designation of Dalhousie by the federal government as one of fourteen centres of excellence for its proposed Ocean Products Enhancement Network project, and the visit to campus of officials of the Government of the Philippines to complete arrangements for a link with Dalhousie's School of Resource and Environmental Studies, sponsored by the Canadian International Development Agency.

Mr. Stuttard pointed out that Dalhousie had some involvement in only three of the fourteen designated "centres of excellence" projects, while Queen's University, to which Dalhousie frequently compares itself, was involved in eight of the projects.

Mr. Andrews asked if the Statements of Roles and Planned Capacities from other institutions had been received and if they were available. Mr. Stairs replied that some had been received and that he would look into making copies available. Mr. Andrews suggested that copies be sent to the Senate Academic Planning Committee for review and that SAPC report the results of that review to Senate.

Mr. Andrews asked further if university officials were to meet in mid-November with representatives of the Maritime Provinces Higher Education Commission individually or as a body. Mr. Stairs replied that each institution would meet on its own with MPHEC officials. Mr. Andrews asked if the President planned a special meeting with Senate to discuss this meeting. Mr. Stairs said that no special meeting was planned but indicated that the President would keep in close touch with Senate. Mr. Stairs and Mr. B. Christie suggested that the November meeting with MPHEC would be primarily exploratory. Mr. Andrews asked if a Senate representative would be present at that meeting. Mr. Stairs said that he did not know the answer to that question.

89:148.

Welcome to New Members of Senate

Ms. Lane welcomed new members of Senate. As part of this welcome, she said, three important figures in the recent history of Senate had been invited to speak at the meeting. Mr. Stairs introduced former President and Chair of Senate, Henry Hicks. Mr. Hicks recalled some of the many changes which had taken place at Dalhousie since he came to the University, including the changed attitude toward political activity by university faculty and the successful integration of the Dalhousie Faculty Association into the life of the University. Mr. Stairs then introduced former Vice-President A.M. Sinclair, who had been the first elected Chair of Senate. Mr. Sinclair commented on the steady increase in the size of Senate and the scope of its activities since his term as Chair.

Ms. Lane introduced the previous Secretary of Senate, Miriam Stewart. At the request of the Steering Committee, Ms. Stewart had prepared an unofficial "Senate Handbook for New Members" (copies available from Senate Office). Ms. Stewart described the contents of the handbook and asked that comments or suggestions for amendments be forwarded to the Senate Office. Ms. Lane thanked Ms. Stewart for her tireless work as Secretary of Senate for six years and her efforts in producing the "Senate Handbook for New Members".

89:149.

Question Period

Mr. Retallack asked the status of the recommendations of the Committee on Undergraduate Education- Mr. Stairs replied that several actions arising from

the Committee's recommendations had been taken. A statement on the aims of undergraduate education for inclusion in the Calendar had just been sent to the Senate Office for placement on the agenda of a coming meeting. The Office of Instructional Development and Technology had offered its first "orientation to Teaching" earlier in the term and was offering other workshops aimed at the improvement of teaching at Dalhousie. Two "Deans' Fall Forums" had been held, with a third on interdisciplinary study scheduled for early December. The President had announced that \$20,000 would be made available to support proposals for undergraduate curriculum development. The Senate Committee on Academic Administration has created two major subcommittees, one on undergraduate affairs and a second on student life. The report on accessibility for black and native students, undertaken by Professor Wayne MacKay, had been received. New initiatives were underway to improve academic advising at the University.

Mr. Andrews asked if the proposed statement on the aims of undergraduate education should not have been referred to the faculties for comment. Mr. Stairs replied that he believed that Senate would undertake such a referral.

Mr. Andrews asked to know how much money Dalhousie spent to maintain its membership in the Association of Universities and Colleges of Canada. He said that he had asked the question at a previous meeting and had not received a satisfactory answer. Mr. Stairs replied that he could not answer the question but indicated that he would refer the question to the President.

Mr. Tindall called attention to an apparent discrepancy between the version of the policy on Affirmative Action for Employment Equity passed by the Board of Governors and that passed by Senate at its July meeting. He asked if the Chair of Senate could look into this matter. Ms. Lane agreed to do so.

Mr. Bastarache asked that the Registrar explain further her recruiting activities in Ontario. Ms. Curri replied that, in connection with other University business, representatives of her office had plans to visit thirteen schools in Ontario and a few more in British Columbia to make better known the programs offered at Dalhousie.

89:150.

Response to Question Raised at Meeting of 9 October 1989

Mr. Berard directed the attention of Senators to the reply (previously circulated) of Mr. Mason to a question of Mr. Kwak relating to the scheduling of maintenance and construction activities on campus. Mr. T.S. Cameron objected to an implication in Mr. Mason's reply that Mr. Kwak had not raised his concerns at the appropriate faculty-level committee; he said that the question had been raised in that forum. Mr. Andrews said that Mr. Kwak was not the only person concerned about construction projects starting and stopping without notice. He suggested that information on such construction be published in <u>University News.</u> Mr. Stairs indicated that the suggestion should be pursued.

89:151.

Role of Senate Committee on Academic Administration

Mr. Stairs reported that the questions raised at the June meeting of Senate about the plans of SCAA to restructure its operations had been resolved. Plans to incorporate the Senate Committee on Instructional Development as a subcommittee of SCAA had been abandoned. Senate Academic Planning Committee had been consulted about the creation of the proposed subcommittee on undergraduate affairs and had agreed to support its establishment. Finally, SCAA had agreed, following the advice of the Steering Committee, to bring before Senate for approval the membership of any subcommittee on which members of the parent committee did not constitute a majority.

89:152.

Report to Senate re Writing Workshop

Mr. McKee reported that SCAA had approved a review of the Writing Workshop and had established terms of reference for such a review (previously circulated).

89:153.

Circulations of CVs prior to Elections

Ms. Lane called attention to a motion passed by the Steering Committee recommending that, except in cases of great urgency, the election of any nominee for a Senate office or committee who did not submit a <u>curriculum vitae</u> in time for circulation to the membership be deferred. Mr. Pross rose to say that he believed the motion of the Steering Committee to be unconstitutional. Some discussion followed on whether the guidelines referred to in Section III.F.8 of the <u>Constitutional Provisions of Senate</u> were binding constitutionally. Mr. Smith and Mr. Andrews were concerned about guidelines which used the word "shall". Mr. Pross indicated that he had many concerns about the wording of the <u>Constitutional Provisions of Senate.</u> Mr. T.S. Cameron noted that the Faculty of Science required that each candidate for an office or committee submit a c.v., but that the c.v. was not circulated. Mr. Pross indicated that he would be happier with a plan to circulate only the names of nominees, make each c.v. available in the Senate Office, and circulate c.v.s only in the case of contested elections.

It was moved (R. Smith/A. Andrews)

that the matter should be referred back to the Steering Committee with a request that the Steering Committee meet with representatives of the Committee on Committees to resolve their differences.

The motion carried.

89:154.

Nominations from the Committee on Committees

The following individuals, nominated by the Committee on Committees, were declared elected to the designated committees following nomination by Mr. Pross and three calls for further nominations by the Chair.

Senate Steering Committee

R. Rodger (Psychology) - 1992

Senate Committee on Academic Administration

R. Boardman (Political Science) - 1991 E. Frick (Library and Information Studies) - 1991

Senate Academic Appeals Committee

P. Darby (Law) - 1991

S. Sodhi (Education) - 1992

N. Treves (French) - 1991

K. vonMaltzahn (Biology) - 1991

Senate Representatives on Mount Saint Vincent University Senate

E. Angelopoulos (Biology) - 1992

Senate Representative on the Board of Governors Development Committee

J. McNiven (Faculty of Management) - 1992

89:155.

Other Business - Certificate for the Advanced Major

Mr. Betts reported that the College of Arts and Science had passed the following motion recommending the award of a certificate to students who wished to return to Dalhousie, after their graduation with a B.A. or B.Sc. degree, to complete requirements for the degree with an advanced major.

The College Committee on Academic Regulations recommends that a person who holds a Dalhousie B.A. or B.Sc. may apply through his/her Department or, for Multidisciplinary programs, through their Coordinator, for admission to the Advanced Major Program. On completion of the required work with proper standing, a certificate will be awarded which has the effect of upgrading the degree to Advanced Major status.

It was moved (D. Betts/R. Smith)

that Senate support the awarding of a certificate for the advanced major according to the terms outlined in the

motion of the College of Arts and Science.

Mr. Murphy asked if students who had completed their degrees at other universities could apply for such a certificate. Mr. Betts answered that the certificate would not be available to non-Dalhousie graduates. Mr. Andrews asked if students seeking such a certificate would have to meet both university and departmental requirements for the advanced major to be eligible for a certificate. Mr. Betts replied that they would be required to meet all requirements for the advanced major degree. Ms. Curri asked the effective date of the motion. Mr. Betts replied that he hoped that certificates could be awarded at the Spring convocation.

The motion carried.

89:156.

Other Business - Notice of Motion

Mr. Shannon gave the following notice of motion for the December meeting of Senate:

BE IT RESOLVED THAT the figures respecting tuition fees, as presented in the final draft of the Role and Planned Capacity Statement, not be accepted by the Senate of Dalhousie University, due to the adverse impact this changed cost to the student body will have on both access to Dalhousie University and the debt burden of its graduates.

BE IT FURTHER RESOLVED THAT persons and/or groups having received the final draft of the Role and Planned Capacity Statement, be informed of the Senate acceptance of this motion.

BE IT FURTHER RESOLVED THAT the Financial Strategy Committee be directed to recommend a tuition fee policy that would set tuition fees at an amount less than has been included in the Role and Planned Capacity Statement, and this policy be written with a view to assisting access to Dalhousie University and debt incurred by students.

89:157.

Other Business - Honorary Degrees

Mr. Berard reminded Senators of the invitation, sent on 17 October 1989, to submit nominations of candidates for honorary degrees, to be awarded at the Spring Convocations. Nominations were to be submitted by 1 December 1989.

89:158.

Adjournment:

The meeting adjourned at 5:35 p.m. upon motion (A. Murphy/D. Betts).

DALHOUSIE UNIVERSITY

MINUTES

OF

SENATE MEETING

Senate met in special session in the Senate and Board Room on Thursday, 30 November 1989.

Present with Ms. P. Lane in the chair were the following:

Andrews, Angelopoulos, Arnold, Atherton, Barkow, Berard, Betts, Birdsall, Bishop, Blackford, Bonen, R.J. Boyd, Braybrooke, Brett, T.S. Cameron, R.F. Chandler, I.M. Christie, Clark, Clarke, Cromwell, Cummings, deBurger, Duff, Dunn, Dykstra, Egan, Forgay, Fry, Gamberg, Gilroy, Gold, Graham, Hart, Holloway, Honig, K. Johnson, D.W. Jones, Kemp, Kerans, E. Klein, R.M. Klein, Kwak, Leffek, Lewis, MacKinnon, Mason, McNiven, McKee, McNulty, Meagher, Moriarty, A.W. Murphy, J.D. Myers, O'Shea, Pross, Rao, Ravindra, Richards, Retallack, Richards, Ritchie, Roald, Robinson, Ruiz-Salvador, M. Sandhu, Schenk, Shannon, Simpson, Sinclair, Smillie, Smith, Stairs, Stuttard, Sullivan, Sutow, Taylor, Thiessen, A.C. Thompson, Vance, Varma, J.A. Wainwright, Walker, Wien.

Invitees: M. Binkley, P. Borwein, B.D. Christie, B. Crocker, M. Furrow, J. Jones-Darrell, B. Lord, R. Kartsaklis, W.S. Robertson.

Regrets: Carruthers, Gillis, J. Gray, Haley, Hawkins, Heffernan, J.V. Jones, Konok, Mangalam, Murray, Tan, Williams, Zakariasen.

89:159.

Special Report of the President

Ms. Lane called the meeting to order at 3:55 p.m. She explained to members the current Senate rule which allows the President to ask that a special meeting of Senate be called on two days notice and pointed out that the President had requested such a meeting. She then called upon Mr. Clark to explain the purpose of the meeting.

Mr. Clark announced that the Board of Governors of Dalhousie University and the Board of Governors of the Technical University of Nova Scotia had agreed to a feasibility study, to begin immediately, of the relocation of the Technical University of Nova Scotia to an eleven-acre site adjacent to Dalhousie, between Coburg Road, University Avenue, and Robie Street. This study was planned to make substantial use of internal resources and information and was expected to take about three months. Included in the study would be proposals to add new facilities to Dalhousie as well, including a major facility in the area bounded by LeMarchant and Henry Streets and University Avenue, an underground parking facility beneath Studley Field, which would, in turn, be given an artificial surface, a second major academic building on the site of the current Education Building to house the School of Education

and some other units, and a new building on the corner of Oxford Street and Coburg Road, which could have academic, residential and even commercial uses.

Mr. Clark indicated that his discussions with President Adams of the Technical University and with representatives of government and the private sector led him to believe that the proposals enjoyed great support. He said further that the proposed move of the Technical University of Nova Scotia from its somewhat outdated facilities, while providing many opportunities for cooperation and the sharing of resources with Dalhousie, did not include plans for the amalgamation of the two universities. No discussion had been given to amalgamation, and it was planned that the universities would retain their separate identities.

A number of persons present raised questions. Ms. Binkley raised concerns that insufficient space was being allowed in the proposed new Education and Arts Building for all the units which might need to be housed in it. Mr. Clark responded that the space for such a building had yet to be defined. Mr. J.A. Wainwright urged that the building of a new Education and Arts Building and a new Management Building be done ahead of other parts of the proposed plan.

Mr. Andrews asked, if the two universities were to share library facilities, what impact this would have on the contractual obligations to the librarians. Mr. Clark said that the proposal would have no impact on existing contracts at either university. Mr. Stuttard asked how these projects would be funded. Mr. Clark replied that the details of funding plans were not yet ready. Ms. Vance asked if any thought had been given to the impact of bringing approximately 1200 new students to the campus without any major expansion of food services, library facilities, recreation facilities, and parking. Mr. Clark replied that parking would be expanded by some 400 spaces but that expansion of other facilities had not yet been addressed. Mr. K.S. Wood asked what benefits would Dalhousie realize from this proposal. Mr. Clark said that the University would realize immediate economic benefits from the enhanced opportunity for cooperation and communication among faculty and students from both institutions. Several persons asked if amalgamation would not follow inevitably from such a move. Mr. Clark said that no plans existed for merging the universities; the continued survival of an independent King's College suggested that amalgamation did not follow from physical proximity. Mr. Clark excused himself to attend another meeting and indicated that further questions would be taken either by Mr. Mason or Mr. Stairs.

Ms. Cummings asked if the plan was a <u>fait accompli</u> and how it was related to the earlier refusal by the Board of Governors to assume new unfunded capital expenditures. Mr. Mason said that the Boards had agreed only to begin a feasibility study and that the Dalhousie Board was still committed not to assume new unfunded capital expenditures. Mr. Sinclair-Faulkner asked how much of the land in the area designated for occupation by TUNS was in private hands and if the proposal would entail the expropriation of land. Mr. Mason said that about 55% of the land in question was still in private hands; expropriation could not be ruled out, but such a matter was not the business of Dalhousie. Ms. Vance feared that the proposal might have a negative impact on the University's public image.

Mr. Cromwell asked who would undertake the study and to whom would that person or persons report. Mr. Mason said that responsibility would be delegated to a committee composed of representatives of the two universities, government, and the general public, which would, in turn, report to the two Boards of Governors and the provincial government. Mr. Birdsall asked if this committee had terms of reference; Mr. Mason replied that such terms of reference had yet to be developed.

Mr. Smith asked if the proposed new Studley Field would have two playing fields. Mr. Mason said that it was possible to have a regulation size field and a practice field. Mr. Smith said that not all sports could be played on artificial surfaces and that a need would still exist for a field with a natural surface. Mr. R. Klein asked if political pressure had been involved in the decision not to include several of the houses along Coburg Road in the plan. After an outburst of laughter from the Secretary, Mr. Mason said that there had been no such political pressure. Mr. P. Borwein asked about the time frame for the completion of the plan; Mr. Mason replied that it was expected that it could be carried out in five to seven years.

Mr. Kwak and Mr. Betts asked if the plan allowed Dalhousie sufficient residence spaces. Mr. Mason said that plans for the site at Oxford and Coburg included high-rise residence space. Mr. T.S. Cameron asked if Dalhousie had sufficient resources to share with TUNS. Mr. B. Lord said that there were, especially in view of the fact that Dalhousie would no longer be supplying steam to the Grace Maternity Hospital. One member asked how the Grace Hospital site fit into the plan. Mr. Mason said that the question was not yet decided. Ms. M. Furrow suggested that the University should consider decentralizing day-care facilities as part of the these plans. Mr. P. Borwein asked if these plans included the addition of two new floors to the Life Sciences Building to house the OPEN project. Mr. Mason replied that the addition of space for the OPEN project was a separate undertaking that would likely begin prior to the initiation of the plans outlined.

Mr. Graham asked if the plan allowed Dalhousie sufficient space for its own long term expansion. Mr. Mason said that the Statement of Roles and Planned Capacities indicated that Dalhousie would not be experiencing any significant growth for some time. Mr. Cromwell asked how this plan would affect the development of the Campus Master Plan and how it would impact on the operating budget of the University. Mr. Mason said he felt that the plan was consistent with the recommendations of the Kaiser Report done earlier for the Board.

Mr. Wien asked if members of units targeted for relocation would be consulted. Mr. Mason said that the plan would proceed as part of an open process with wide consultation. Mr. Brett asked if the sale of land to TUNS was preferable economically to the sale of land on the open market. Mr. Mason said that he expected that Dalhousie would receive full market value for its land from TUNS.

89:160.

<u>Adjournment</u>

As some members expressed their concerns for the fate of the Capitol Store on the corner of Seymour Street and Coburg Road, the meeting adjourned at 4:20 p.m. upon motion (T. Cromwell/E. Angelopoulos).