

Item: Board of Governors Minutes, February 1990
Call Number: Board of Governors Fonds UA-1, 56.17

Additional Notes:

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PLEASE NOTE THAT THE TIME OF THE FEBRUARY BOARD MEETING
HAS BEEN CHANGED TO 3:00 P.M.

**BOARD OF GOVERNORS
DALHOUSIE UNIVERSITY**

AGENDA

Tuesday, February 20, 1990 **3:00 p.m.**
Board and Senate Room

1. Minutes of Board Meeting of January 23, 1990 (enclosed)
2. Approval of Agenda
3. Board Matters
 - (a) Schedule of Meetings for 1990-91 (enclosed)
 - (b) Report of Nominating Committee
 - (c) Board Representatives on COSMIC Study Committee
4. Reports of Standing Committees
 - (a) Buildings and Grounds Committee
 - (b) Student Relations and Residence Committee (enclosure)
5. University Public Relations Committee (enclosure)
6. President's Response to the MacKay Task Force Report on Access to Dalhousie for Black and Native People (enclosure)
7. President's Report
8. Other Business
9. Tour of Faculty of Science Departments in Life Sciences Centre (enclosure)

Additional Enclosures:

- Motions to be Proposed
- Copy of Dr. Clark's Memorandum of 25 January 1990 on Human Relations at Dalhousie
- Copy of Mr. Mason's Memorandum of 26 January 1990 on Endowment Management Policy
- University Affairs - February 1990

BOARD OF GOVERNORS

February 20, 1990

MOTIONS TO BE PROPOSED

ITEM NO.

BE IT RESOLVED:

- 3(c) That, subject to prior notification of any change, the proposed Schedule of Board Meetings for the year 1990-91 be approved.

- 4(c) That, on the recommendation of the Student Relations and Residence Committee of the Board of Governors, the proposal for the establishment of Co-ed Housing in Eliza Ritchie Hall and Bronson House, Howe Hall, be accepted.

5. That approval be given to a change in the terms of reference for the University Public Relations Committee to provide for four, rather than three, external members.

Minutes of a Meeting of the
Board of Governors held on Tuesday,
February 20, 1990 at 3:00 p.m. in
the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson	Mrs. Shirlee Medjuck
Chairperson	Ms. Lara Morris
Mr. Aubrey Browne	Mr. Norman Newman
Dr. Howard C. Clark	George C. Piercey, Q.C.
President	Vice-Chairperson
James S. Cowan, Q.C.	Dr. Judith Ritchie
Dr. Donna M. Curry	Mr. David Shannon
Honorary Secretary	Mr. Allan C. Shaw
Mr. Stephen Davis	Honorary Treasurer
Mrs. Janice Flemming	Ms. Maxine Tynes
Mrs. Linda Fraser	Dr. Thomas C. Vinci
Dr. Om P. Kamra	Ms. Barbara Walker
Mr. Thomas E.G. Lynch	Mrs. Peggy Weld
Dr. Albro D. MacKeen	Vice-Chairperson

Also present were Dr. Denis Stairs (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. Eric A. McKee (Vice-President, Student Services); Dr. Tom Cromwell (Vice-Chair of Senate); Dr. Sinclair-Faulkner (Dalhousie Faculty Association); Mr. Brian C. Crocker (University Secretary & Legal Counsel), and Ms. Elizabeth A. Christian (Secretary).

Regrets were received from: Mr. David Almon, Dr. Wayne Bell, Mrs. Lorraine Green, Chief Justice Alex Hickman, Mr. Donald Kerr, Mrs. Annemarie Macdonald, Madam Justice Jacqueline Matheson, Judge Ian Palmeter, and Mrs. Ruth Pulsifer.

Minutes

The Minutes of the regular Board meeting held on January 23, 1990 were approved as circulated.

Agenda

A report from the Financial Strategy Committee and a Notice of Motion from the Dalhousie Student Union were added to the agenda.

Board
Matters

Schedule of Meetings 1990-91

Dr. Clark explained that the proposed dates for the May and June 1991 meetings in the schedule which had been circulated with the agenda were later than usual because of a change in the dates of Convocations. He invited members' reaction to the date proposed for the December 1990 meeting and a suggestion by Mrs. Weld to hold this meeting a week earlier was agreed to. A query whether the date of the March 1991 meeting would conflict with "March Break" in the public schools was responded to in the negative later in the meeting. A copy of the approved meeting schedule for 1990-91 is attached to these minutes as Appendix A.

Report of Nominating Committee

Mrs. Medjuck reported that several members will be retiring from the Board this year. The Committee has been considering names and hopes to bring its recommendations to the Board in March.

Board
Matters

Board Representatives on COSMIC Study Committee

Mrs. Medjuck presented a recommendation by the Nominating Committee that, subject to their agreement, Mr. Larry Doane and Mrs. Ruth Pulsifer be appointed the Board's representatives on the COSMIC study group. On motion this recommendation was approved.

Reports of
Standing
Committees

Buildings and Grounds Committee

Mr. Cowan reported that the Law School project was completed within budget. He then mentioned the Committee's concern about the on-going problem of accessibility, and said that Dr. Barbara O'Shea, Director of the School of Occupational Therapy, has agreed to coordinate the concerns of groups on campus so that they will be aware of projects in the early stages of planning and have a chance to provide input so that concerns can be addressed at an early stage in the process. This seems to be acceptable to all concerned.

In response to a question about renovations presently taking place in the School of Business Administration, Mr. Mason explained this upgrading of the old Art Gallery's exhibit room into a classroom was part of the general repair work being done in the university, for which funds had been approved.

Student Relations and Residence Committee

Dr. MacKeen reviewed the Committee's proposal for co-educational housing at Dalhousie and the results of the student survey which had been circulated prior to the meeting. He then presented the following motion:

That, on the recommendation of the Student Relations and Residence Committee of the Board of Governors, the proposal for the establishment of Co-ed housing in Eliza Ritchie Hall and Bronson House, Howe Hall, on a trial basis with senior staff closely monitoring the situation, be approved.

In response to questions raised by Mrs. Flemming, Ms. Heather Sutherland (Director of Housing) explained that rooms would be assigned on an alternating basis, and that separate washrooms would be designated for male and female students. When put to the question, the above motion was approved.

Dr. MacKeen informed Board members that the Student Relations and Residence Committee is considering several items, including tuition. A sub committee is being set up to address student concerns, as recommended in the Financial Strategy Committee's last report.

Financial
Strategy
Committee

This item had been added to the agenda. In his opening remarks Mr. Shaw recommended that a special Board meeting be held, possibly in April to fully discuss the Committee's final report when it was ready.

Financial
Strategy
Committee

Mr. Shaw reported that he and other representatives of the the Committee, Senate, students, and the President had met with the Honourable Joel Matheson and two of his senior officials this morning to discuss the background of Dalhousie's present financial difficulties, changes the University has introduced over the past number of years to deal with the situation, and the wide spectrum of items set out in the Committee's Sixth Progress Report. The Minister, he said, seemed quite aware of Dalhousie's position, and there were indications that he would proceed more quickly with phasing in the funding formula this year. Dr. Clark added that the meeting had served a useful purpose and that, in addition to the funding formula, the Minister seemed committed to carry through on the role and capacity exercise, although how this would be done is not yet known. Dr. Ritchie mentioned her impression from the meeting that the Nova Scotia Council on Higher Education will carry a considerable amount of weight, and Dr. Clark added that the Council's mandate will be strengthened in future. Mr. Shannon commented that he, too, had received a very positive feeling about the meeting, about Dalhousie's future, and about support for student loans and student aid. In conclusion, Mr. Shaw suggested that the timing seemed appropriate for the Board to impress upon government the importance of education and of implementing the Adlington Report, and he invited Board members to write the Premier on this subject. Mr. Robertson suggested that students might also wish to support this effort by expressing their views and interests in higher education. Mr. Piercey took the opportunity to compliment Mr. Shaw on his presentation to the Minister.

Mr. Shaw then informed Board members about a meeting held last Friday between the Financial Strategy Committee and representatives of the executives of all union and employee groups in the University to discuss debt reduction. A decision was reached at that meeting to form a sub committee to look at debt reduction strategy, including the pension surplus. A two-page document providing background information on this subject was distributed to Board members at the meeting (copy enclosed for absent members). Mr. Shaw assured members present that no action would be taken on any pension contribution suspension without the full agreement of all the University's unions and the Administrative Employees' Group and the Board. Mr. Shaw said he would report back to the Board on this issue in due course.

Public
Relations
Committee

The Board and Senate had approved establishment of this committee some time ago (terms of reference and composition circulated with agenda). Dr. Clark said the committee is making good progress in planning public relations strategy, and has found community appointees to the Committee to be very valuable members with their wide range of expertise. The committee would like to add someone from the radio/television media, and has asked that its terms of reference be changed to increase the number of community appointees to four.

On motion, it was agreed

That approval be given to a change in the terms of reference for the University Public Relations Committee to provide for four, rather than three, external members.

Response to
MacKay Task
Force Report
on Access for
Black and
Native People

Dr. Clark explained that consideration of the University's response to the many recommendations in the Task Force's report has taken some time because of the required consultation with Black and Native communities and others. These meetings, he said, had been useful and valuable because they provided university officials with a sense of the frustrations felt by these communities and of their belief that universities have not adequately addressed the whole issue of access for Blacks and Natives. The University's response (previously circulated for information) accepts all of the Task Force's recommendations, Dr. Clark said, with modifications in a few places, and the report's financial implications have been included in the 1990-91 budget. Dalhousie, he said, can be proud of the role it has played with the Transition Year Program, which is generally highly regarded by the Black and Native communities. He pointed out that several recommendations in the Response will require discussion and approval by Senate (e.g. the organizational relocation of T.Y.P. within Henson College) before they can be brought to the Board for approval. Dr. Clark stated that although the University can do a great deal to improve accessibility for Black and Native communities, there are some difficult areas for which there are no answers available at present, and he cited high admissions standards in the health professions programmes as an example of this. The Board will deal with the recommendations after Senate has had an opportunity to study them in detail.

Referring to Recommendation 5(a) on page 12 of the University's Response, Mrs. Weld moved that "the senior administration and Board provide leadership in raising funds for the measures recommended ..." This was accepted as a friendly amendment. Ms. Tynes commented that the University's response is very supportive of the direction the Black, and Native, communities wish to take, that it contains a lot of hard answers and risk taking, and that it opens the door for further discussion of the communities' needs.

President's
Report

A one-page report from the President was distributed at the meeting and forms part of these minutes as Appendix B. Dr. Clark commented that, in view of this morning's meeting with the Minister, the issues concerning the Role and Capacity Statements which Mr. Andrew was expected to raise at the up-coming A.A.U. meeting may now be dealt with by the Minister in due course. Dr. Clark also commented briefly on the National Education Commission whose emphasis will likely be on educational quality and outcomes; the widespread support for the consultant's report on fund raising and the establishment of a search committee for a vice-president who will have overall responsibility for development, alumni affairs and public relations activities; the installation of Dr. Reuben Cohen as Chancellor during May Convocations; and a proposal concerning associate members of the Board which will be brought forward in March through the Nominating Committee.

Notice of
Motion

Student representative Lara Morris served the following Notice of Motion for consideration at the next Board meeting:

WHEREAS Dalhousie students find the Financial Strategy Committee's proposal to increase tuition fee revenue by 20% in 1991-92 unaffordable and unacceptable,

BE IT RESOLVED THAT the Dalhousie Board of Governors oppose the proposed 20% tuition fee revenue increase,

BE IT FURTHER RESOLVED THAT the Dalhousie Board of Governors accept the DSU proposal of maintaining tuition fee increases at the level of the Consumer Price Index, to be accompanied by a contribution of \$15 per year per full-time student or \$4 per year per part-time student to a debt reduction program.

Mr. Robertson asked if the fee increase would actually be 20% and Messrs. Shaw and Mason explained that for some groups of students, particularly in professional programmes, the increase would reach that percentage. Mr. Shaw gave notice that when the Student Union's motion is discussed by the Board the Financial Strategy Committee will respond by saying it is inappropriate to consider tuition fees until such time as the Committee's report has been finalized and the Board has had an opportunity to study it.

Other
Business

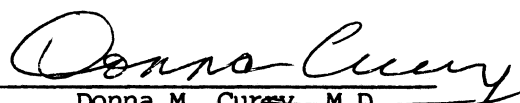
Dr. Kamra thanked Mr. Mason for information on the rate of return on endowment funds for last year (circulated with agenda material), but said that he had really asked for the average rate of return over the last three-year period. Mr. Mason told the Board this information would be very difficult to obtain beyond last year because of the way records were then kept, but that it should be readily available in future.

Tour of
Faculty of
Science

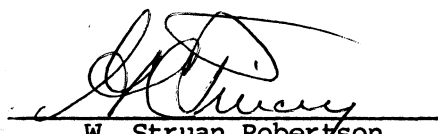
Prior to escorting interested Board members on a tour of Science departments in the Life Sciences Centre, Dean Donald Betts distributed information and spoke briefly about the Faculty of Science.

Adjournment

The formal meeting adjourned at 5:15 p.m.



Donna M. Cury, M.D.
Honorary Secretary



W. Struan Robertson
Chairperson

DALHOUSIE UNIVERSITY
BOARD OF GOVERNORS

Schedule of Meetings for 1990-1991

Note: In accordance with the General By-Laws of the Board which were approved at the June 20, 1989 meeting, the meetings listed below are meetings of the full Board of Governors. Meetings will ordinarily commence at 4 p.m. and will be held in the Senate and Board Room in the Arts and Administration Building unless otherwise advised.

Tuesday, September 18, 1990

Tuesday, October 16, 1990

Tuesday, November 20, 1990

Tuesday, December 11, 1990

Tuesday, January 22, 1991

Tuesday, February 19, 1991

Tuesday, March 19, 1991

Tuesday, April 16, 1991

Tuesday, May 28, 1991

Tuesday, June 25, 1991

All meetings are open except for any "in camera" portions of the meeting. Board members will receive agenda and documents in advance of all scheduled Board.

Dalhousie University

BOARD OF GOVERNORS

Report of the President

February 20 1990

1. Role & Capacity, Funding Formula, etc.

While there is little to report concerning progress on these issues, it is clear that there are weekly consultations between MPHEC and the Nova Scotia Council for Higher Education concerning the analysis of Role & Planned Capacity Statements. We are advised that at the A.A.U. Meeting to be held in St. John's on February 21-23, Mr. Andrew will raise a number of major issues arising from their analysis. MPHEC has decided not to give approval to any new programmes until there is a clearer outcome apparent from the Role & Capacity discussions.

2. National Education Commission

The appointment was announced recently of Dr. Douglas Wright, President of the University of Waterloo, as the Federal Government's representative to meet with the Council of Ministers of Education to propose the mandate for a national study of education, the task to be completed in three months. It seems likely that the emphasis will be on educational quality and outcomes.

3. Development

The consultant's report on Dalhousie's future fund-raising programmes and on the organizational structure necessary to support those programmes, has been considered by the Officers of the Board, and also discussed in the President's Advisory Council. In view of the widespread support for its recommendations, steps are being taken immediately for their implementation. The first step will be a senior appointment, probably at the Vice-Presidential level. The appointee will have overall responsibility for development, alumni affairs, and public relations activities. A search committee has been established, and Dr. Gordon Archibald (Chair of the Board's Development Committee), Dr. Donna Curry, Mr. Aubrey Browne, Dean Innis Christie, Dean T.J.(Jock) Murray and Dr. Kenneth Dunn have been invited to serve on it. The position is being advertised on campus and locally.

4. Appointment of Chancellor

Dr. Cohen will be installed as Chancellor during the May Convocation ceremonies, and full details will be provided shortly.

5. Associates of the Board

The proposal concerning associate members of the Board of Governors has met with general approval. It is my intention to bring forward a revised version of the proposal at the March meeting.

DALHOUSIE UNIVERSITY
BOARD OF GOVERNORS

Proposed Schedule of Meetings for 1990-1991

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