

Item: Board of Governors Minutes, May 1988  
Call Number: Board of Governors Fonds UA-1, 55.18

Additional Notes:

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Minutes of a Meeting of the  
Board of Governors held on Tuesday  
May 17, 1988 at 4:00 p.m. in  
the Board and Senate Room

Dalhousie University  
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson      Mr. John Lindsay  
          Chairperson                      Ms. Bernadette Macdonald  
          Mr. Gerald Byrne                Mr. Neil McKelvey  
          Dr. Howard C. Clark            Sr. Sheilagh Martin  
          President                         Mrs. Shirlee Medjuck  
          Dr. Donna Curry                 Judge Ian Palmeter  
          Honorary Secretary            Mr. George Piercey  
          Mr. Stephen Davis              Vice-Chairperson *Mrs. Ruth Pulsifer*  
          Ms. Mary Clancy                 Mr. Allan Shaw  
          Mr. George Cooper              Honorary Treasurer  
          Mr. Peter Doig                  Mr. Donald Sobey  
          Mr. Brian Flemming             Ms. Maxine Tynes  
          Mrs. Betty Flinn                Ms. Shayna Watson  
          Mrs. Jean Harrington          Mrs. Peggy Weld  
          Mr. Donald Kerr                 Vice-Chairperson  
          Mrs. Vivian Layton              Mr. Sherman Zwicker

Also present were Dr. Alasdair M. Sinclair (Vice-President, Academic & Research); Mr. Bryan G. Mason (Vice-President, Finance & Administration); Mr. John Mabley (Assistant Vice-President, Development); Dr. Robert O. Fournier (Assistant Vice-President, Research); Dr. William E. Jones (Chair of Senate); Professor David Williams (Observer for D.F.A.); Mr. Brian Crocker (University Secretary and Legal Counsel); Mr. Michael Roughneen (Director of Personnel Services); Mr. Michael Wright, (Director of Financial Services), and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Mrs Linda Fraser, Mr. David Hennigar, Dr. Albro MacKeen and Mr. George Thompson.

#### Minutes

The minutes of the meeting of March 15, 1988 had been previously circulated. The first sentence of the item relating to Long Term Disability Indexation Payments on page four of those Minutes was amended to read as follows (amendment underlined): "For the past five years, by an amendment to the Long Term Disability Insurance Policy, the Board has provided benefit indexation payments to employees who commenced LTD benefits after 31 January 1984."

With this amendment, the minutes were approved.

#### Board Matters

##### Dalhousie Faculty Association Representative

Professor David Williams, newly elected President of the D.F.A., was introduced and welcomed to the meeting as observer for the Association.

It was noted that Mr. Peter Doig, Mr. Brian Flemming and Ms. Bernadette Macdonald would complete their terms as alumni representatives to the Board at the end of May. Mr. Robertson expressed the Board's appreciation for their contribution to the work of the Board.

Board  
Matters

Board Membership

Dr. Clark reported that Chief Justice T. Alex Hickman had been appointed by the Governor-in-Council as a member of the Board for a three-year term commencing July 1, 1988. He also reported that the reappointments of Dr. Donna M. Curry, Mr. Donald A. Kerr and Mr. John W. Lindsay as Board members had been confirmed by Governor-in-Council for three-year terms effective July 1, 1988.

Report of Nominating Committee

Mrs. Medjuck reported the following had been nominated by the Alumni Association as members of the Board effective June 1, 1988 for the terms specified:

Mr. H. Lawrence Doane	(3 years)
Mrs. Lorraine Green	(3 years)
Chief Judge Ian Palmeter	(3 years)
Mrs. Ruth Pulsifer	(1 year)

Approval was given to the above appointments.

She also reported that Ms. Juanita Montalvo (President of DSU), Ms. Shayna Watson, Mr. Gerald Byrne and Mr. Stephen Davis had been nominated by the Dalhousie Student Union as members of the Board for one-year terms effective May 1, 1988. Approval was given to these appointments. Ms. Watson and Mr. Byrne were welcomed by the Chairperson to their first meeting of the Board.

Academic  
Matters

Master of Arts in International Development Studies

Information about this proposal had been previously circulated. Dr. Sinclair noted that the university's undergraduate programme in development studies had been very successful and that it was hoped to eventually merge the graduate programme with a comparable one now under consideration at Saint Mary's University. On motion it was agreed:

That the proposal of Senate for a programme leading to the degree of Master of Arts in International Development Studies be recommended to the Maritime Provinces Higher Education Commission for favourable consideration.

Brock Chisholm Centre for International Health

Information about this proposal had been previously circulated. Dr. Sinclair explained that the Faculties of Medicine, Dentistry and Health Professions would focus their expertise in international health through the proposed centre, which would be named after a noted Canadian in the international health field. Senate's reservations about funding for the Centre were noted. It was suggested that future centres/institutes should bear a name with a distinct connection to the university and/or province.

On motion it was agreed:

That the proposal of Senate to establish the Brock Chisholm Centre for International Health be approved with the proviso that no additional costs (including salary or time release costs) be incurred until external funds are obtained or until a firm commitment by the three Faculties involved is obtained to underwrite the costs.

Reports of  
Standing  
Committees

Finance and Budget Committee

1988/89 Budget

Mr. Piercey reviewed a report entitled "Proposed 1988/89 Operating Budget" which was distributed at the meeting. A copy of this report is attached to these minutes as Appendix A. A balanced budget is being recommended to the Board for the year 1988/89. With regard to the 1987/88 budget, Mr. Piercey said it was expected the original deficit, which had already been reduced to \$385,000, would be further reduced by the time the final accounts were audited in June.

Dr. Jones, Chair of Senate, was invited to present Senate's views on the proposed budget for 1988/89. He amplified on the various concerns expressed in the reports of Senate's Financial Planning Committee and Academic Planning Committee, copies of which had been distributed to members prior to the meeting. (These documents are attached to the minutes as Appendix B.) Senate had considered these reports on May 13 and passed three motions relating to the 1988/89 budget. (These motions are listed in Appendix B.)

A discussion followed on Senate's resolutions during which members were informed that additional funding for the ancillary operations of the Arts Centre and Dalplex were presently being explored, and that the base adjustment budget items represented a very small percentage of the overall budget. With regard to the contingency fund it was explained that proposed changes in the Pension Act this year would affect payment of the university's contributions, thus necessitating an increase in the contingency fund for 1988/89.

As the Board had no major difficulty with Senate's resolutions and would endeavour to comply with them, members approved the 1988/89 operating budget totalling \$100,152,000.

Tuition Fees

It was recommended by the Finance and Budget Committee that tuition fees for the 1988/89 year be increased 4.1%. It was pointed out that this increase is limited to the rate of inflation and is consistent with the University's agreement with the Student Union. The Board approved the schedule of fees which forms part of these minutes as Appendix C.

#### Foreign Student Fee Differential

It was with reluctance that the Finance and Budget Committee recommended to the Board that the \$75 increase in the Foreign Student Fee Differential imposed by the Maritime Provinces Higher Education Commission for those students who commenced a course or programme of study before September 1, 1985 be passed on to those students to whom the fee differential applies. In response to a concern expressed by Ms. Watson it was noted that foreign students and their spouses were now permitted to seek employment in Canada. The recommendation to increase the foreign student fee differential was approved.

#### Staff Relations Committee

Mr. Shaw advised members that notice to bargain had now been received from the Dalhousie Faculty Association and the Dalhousie Staff Association, but that no meetings had yet been held. A full report would be made at a later date.

A list of staff changes had been circulated with the agenda, and an Addendum was distributed to members at the meeting (copy enclosed for those not in attendance). Mr. Shaw pointed out a few items of interest and one correction in spelling (noted on the copy in the permanent file). The lists of staff changes were then approved.

#### Student Relations and Residence Committee

Mrs. Flinn presented a report from this committee which recommended an increase of 4% in residence and meal charges for 1988/89. The Board approved the schedule of residence fees for 1988/89, a copy of which is attached to these minutes as Appendix D.

#### Campaign For Dalhousie

Mr. Sobey presented a full report on the status of the Campaign. Referring to a document circulated at the meeting (copy enclosed) he commented on the success of the Campaign which had reached 96% of its goal. He pointed out that five of eight segments of the Campaign had exceeded their targets and that good groundwork had been laid in the corporate area for future solicitations. He said the Campaign had proved important by enhancing the university's financial stability and by providing an opportunity for the university to become acquainted with its supporters. It was also important in the alumni and public relations aspects of the university.

Mr. Sobey paid tribute to the untiring efforts of the Campaign's leaders and volunteers, and made special mention of the professional support provided by the staff in the Development Office. Mr. Sobey paid a particular tribute to Mr. Mabley for his organizational skills and dedication in making the Campaign such a success. Mr. Mabley, who was attending his last meeting, expressed his appreciation for the opportunity to work on the Campaign, and introduced Mrs. Charlotte Sutherland who would serve as Acting Director of Operations and Development until his successor was appointed. Board members enthusiastically expressed their appreciation to Mr. Mabley.

Student  
Union Fees

Mr. Davis presented a proposal from the Student Union to charge an athletic fee and to increase Student Union fees for 1988/89. The Board approved these fees as set out in Appendix E attached to these minutes.

Amendments  
to D.F.A.  
Collective  
Agreement

Three amendments to the collective agreement had been agreed to by the parties concerned. Mr. Crocker explained the rationale for the changes. The following resolutions were approved:

- (i) That Clause 31.40(b) of the Collective Agreement between the Governors of Dalhousie College and University and the Dalhousie Faculty Association be changed so that the words "and all professional Librarian Members" be added immediately following the words "with (a)(i) and (ii) above."
- (ii) That the Collective Agreement between the Governors of Dalhousie College and University and the Dalhousie Faculty Association be changed to include as part thereof the attached Memorandum of Understanding that was signed by the parties to the Collective Agreement. (Appendix F-1.)
- (iii) That the Collective Agreement between the Governors of Dalhousie College and University and the Dalhousie Faculty Association be changed by adding thereto the Letter of Understanding signed by the parties on February 16, 1988, a copy of which is attached hereto. (Appendix F-2.)

Use of  
Animals in  
Research

Dr. Fournier introduced three representatives of the University's Animal Care Management Committee: Dr. Anne Marie Taylor, Veterinarian and Director of Animal Care, Dr. Jana Sawynok, current Chair of the University Committee on Laboratory Animals, and Dr. Howard Dickson, Associate Dean of Medicine (Research). They gave brief and informative presentations on their involvement in ensuring proper care and humane treatment of the animals used in biomedical research at the university.

A statement concerning the use of animals in research had been circulated to Board members with the agenda. This statement had been adopted by the Council of Teaching Hospitals in March 1988 and the Board was now asked to do the same. Members present agreed that the University should adopt the statement attached to these minutes as Appendix G.

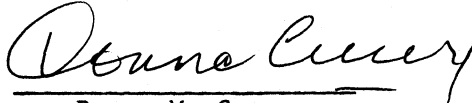
President's  
Report

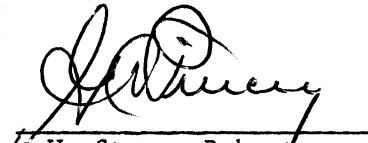
This report was circulated at the meeting and a copy is attached as Appendix H to these minutes. Dr. Clark orally reviewed the items in his report, adding that the Bill to change the University's Statutes had now received third and final reading in the Legislature.

Annual  
Reports

Chairpersons of Board Standing Committees were reminded to submit their annual reports to the Secretary by the end of May.

Adjournment      The meeting adjourned at 6:00 p.m.

  
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Donna M. Curry  
Honorary Secretary

  
\_\_\_\_\_  
W. Struan Robertson  
Chairperson