

Item: Board of Governors Minutes, February 1987
Call Number: Board of Governors Fonds UA-1, 13.6

Additional Notes:

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Minutes of the Meeting of the
Board of Governors held on
Thursday, February 5, 1987 at
4:00 p.m. in the Board and Senate Room

Dalhousie University
Halifax, Nova Scotia

PRESENT: Mr. W. Struan Robertson Dr. Albro MacKeen
 Chairperson Mr. Jamie MacMullin
Dr. Howard C. Clark Mr. Edward MacNeil
 President Mrs. Shirley Medjuck
Mr. Barrie Black Dr. Clifford Murray
Mr. George Cooper Chief Judge Ian Palmeter
Mr. James Cowan Ms. Jolene Pattison
Dr. Donna Curry Mr. George C. Piercey
Mr. Peter Doig Dr. Henry Roper
Mr. Brian Flemming Dr. Peter Schwenger
Mrs. Betty Flinn Mr. Allan C. Shaw
Mr. Donald Kerr Mr. Jonathan Tarlton
Ms. Mary Lamb Mr. Tom Taylor
Mr. Gordon Lawley Ms. Maxine Tynes
Mr. John Lindsay Mrs. Peggy Weld
Mrs. Annemarie Macdonald Mr. Sherman Zwicker
Ms. Bernadette Macdonald

Also present were Mr. Bryan G. Mason (Vice-President, Finance & Administration); Dr. A. M. Sinclair (Vice-President, Academic & Research); Mr. John W. Graham (Assistant Vice-President, University Services); Mr. John Mabley (Assistant Vice-President, Development); Dr. Robert S. Rodger, Dr. John A. McNulty and Dr. W. E. Jones (Observers for Senate); Dr. Marcia Ozier (Observer for Faculty Association); Mr. Brian Crocker (Legal Advisor to the President); Mr. Mike Roughneen (Director of Personnel/Payroll Services); Mr. Mike Wright (Director of Financial Services); Mr. Brian Christie (Director, Institutional Analysis and Planning); Mr. Val Traversy (Coordinator of Policy); and Mrs. Elizabeth A. Christian (Secretary).

Regrets were received from Mrs. Mona Campbell, Mr. David Hennigar, the Honourable Robert Stanfield and Mr. F.B. Wickwire.

Minutes

The minutes of the meeting of January 20, 1987, which had been circulated, were approved.

Agenda

Dr. Clark requested that Committee Membership be added under Board Matters (Item 3).

Board
atters

(a) **Schedule of Meetings**

A proposed schedule of Board and Executive Committee meetings for 1987-88 was reviewed. It was agreed to delay the June 1988 meeting one week to June 23, 1988, and to accept the schedule with this revision. A copy of the approved meeting schedule for 1987-88 is attached as Appendix A.

It was further agreed to change the date of the June 1987 meeting to June 23, 1987, and to advise members accordingly.

Board
Matters

(b) **Date of May Meeting**

As a good number of out-of-town and local members had indicated their availability for a meeting on May 8, it was agreed to transfer the May 17, 1987 meeting to that date.

(c) **Committee Membership**

On the recommendation of the Nominating Committee, the Board approved the appointment of Ms. Maxine Tynes as its representative to the Senate Academic Planning Committee.

Committee
Reports

(a) **Finance and Budget Committee**

Dr. Clark reported that preparation of the 1987-88 budget was very difficult and would require a base reduction of 4.24% plus a 1% Redistribution Fund levy for all academic units. A budget book and report about the Board's intention to utilize Clause 26.07(a) of the collective agreement had been presented to Senate and the Dalhousie Faculty Association for comment, and copies had also been circulated to Board members. He noted that the proposed procedures were routine budgetary measures similar to those taken in other Canadian universities to cope with underfunding, and emphasized that no consideration was being given at the present time to declaring financial restraint in the university. No formal action on the budget is required by the Board at this stage.

(b) **Buildings and Grounds Committee**

Mr. Cowan had nothing to report for this committee.

(c) **Staff Relations Committee**

Mr. Shaw advised this report would be dealt with under Item 8 on the agenda.

(d) **Nominating Committee**

Mrs. Medjuck presented for Board approval the proposed terms of reference for this committee, which had been circulated at the beginning of the meeting. A copy is attached to these minutes as Appendix B. The following motion was approved.

**That the Board approve the Terms of Reference
of the Nominating Committee.**

Consideration was then given to the Nominating Committee's recommendations concerning the terms of appointment for Board Members and Officers of the Board. The Chairman explained the Committee had recognized the need to establish rotational membership on the Board, and that in exceptional cases the Board might wish a Member or Officer to serve beyond nine years. In addition, Members would be eligible for reappointment after a year's leave of absence from the Board. The following motions were then approved.

Committee
Reports

- (a) That Board members normally be appointed for a three-year term unless otherwise determined by the Board. Board members appointed by the Governor in Council upon the recommendation of the Board normally shall not be recommended by the Board for more than three successive terms.
- (b) That Officers of the Board normally be appointed for a three-year term, renewable.

Campaign
for
Dalhousie

The President reported the Campaign is progressing well, and that plans are presently under way to launch the Campaign in New Brunswick and Prince Edward Island. A full report would be made at the next meeting of the Board.

Management
Report

Vice-President Mason reviewed a document on the recent productivity project, commonly known as the "Ritchie Study", a copy of which had been circulated to members with the January minutes. He advised that some recommendations by the consultants had been implemented, and that others were still under review. He commented on the costs of the study, and outlined the anticipated financial benefits to the University as well as expected improvements in productivity, services, management techniques, planning and working conditions. He informed Board members that the University is endeavouring to allay concerns created by this review process among staff by giving assurances that those whose jobs became redundant would be redeployed within the university. He also stated the University would be initiating more open consultation with union groups, and providing more staff training and development at all levels.

President's
Report

A written report was circulated at the meeting and is attached as Appendix C. Dr. Clark commented on meetings with government officials to discuss funding for the Faculty of Medicine, enrolment in Dentistry, and programmes in Health Professions. With regard to MPHEC's funding recommendation for 1987-88, no word on Dalhousie's grant had as yet been received from government, and in response to a question raised later in the meeting the President agreed to have the percentage of Dalhousie's share of MPHEC's recommended grant calculated.

Dr. Clark also commented on recent publicity concerning the President's residence and noted the steps which had been taken to make people more aware of its value as a university facility.

IN CAMERA

Report of
the Staff
Relations
Committee

A report on staff changes was circulated to those present.

The position of Assistant Vice-President (Student Affairs) was discussed and the appointment was approved by a majority vote.

The remaining staff changes were then approved.


At this point Mr. Robertson withdrew from the meeting and Mr. Piercey assumed the Chair.

Collective
Bargaining

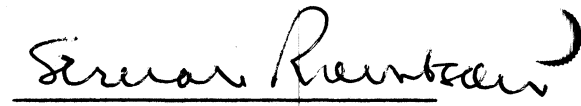
Mr. Roughneen reported that conciliation meetings in connection with DSA negotiations had now recessed and that agreement had been reached on all but two issues. The DSA membership are expected to vote on the new contract proposal on ~~January~~ ^{February} 19 and 20.

Adjournment

The meeting adjourned at 5:55 p.m.



Donna M. Curry,
Honorary Secretary



W. Struan Robertson
Chairman

DALHOUSIE UNIVERSITY
BOARD OF GOVERNORSProposed Schedule of Meetings for 1987-88

| | |
|-----------------------------|---------------------|
| Tuesday, September 15, 1987 | Board of Governors |
| Tuesday, October 20, 1987 | Executive Committee |
| Tuesday, November 17, 1987 | Board of Governors |
| Tuesday, December 15, 1987 | Executive Committee |
| Tuesday, January 19, 1988 | Board of Governors |
| Tuesday, February 16, 1988 | Executive Committee |
| Tuesday, March 15, 1988 | Board of Governors |
| Tuesday, April 19, 1988 | Executive Committee |
| Tuesday, May 17, 1988 | Board of Governors |
| Tuesday, June 21, 1988 | Board of Governors |

Note: All scheduled meetings are open except for "in camera" portions of the meeting. Board members will receive agenda and documents in advance of all meetings of Board or Executive Committee and are entitled to participate in discussions at scheduled Executive Committee meetings, if present.

Meetings will ordinarily commence at 4 p.m. unless otherwise advised.