

Item: Board of Governors Minutes, December 1996
Call Number: Board of Governors Fonds UA-1, 55.7

Additional Notes:

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**Agenda
Board of Governors
Dalhousie University**

Tuesday, December 17, 1996 (4:00p.m.)

1. Approval of agenda
2. Minutes of Board meeting of November 19, 1996 (enclosure)
3. Chairman's Report
4. President's Report (to be distributed at the meeting)
5. **Presentation/Discussion**
Dr. Miriam J. Stewart
Centre of Excellence in Women's Health

Items for decision

6. Acquisition of Management Information System (enclosure) (Mason)
7. Appointment of Ombudsperson and Assistant Ombudsperson (McKee)
8. Proposed undergraduate program name change - Bachelor of Commerce (Non Co-op) to Bachelor of Management (enclosure) (Hobson)
9. Proposed Master of Arts in International Development Studies (enclosure) (Hobson)

Items for discussion

10. Budget Advisory Committee Report X - A Discussion Paper on the Financial Outlook for 1997-1998 to 1999-2000 (enclosure) (Traves)
11. Macleans rankings (enclosure) (Traves)

Items for information

12. Dalhousie/TUNS Amalgamation update (Traves)
13. Briefing : The work of the Development Committee (Young)
14. Information exchange
15. Adjournment



Minutes of a meeting of the Board of Governors held on December 17, 1996 at 4:00 p.m. in University Hall

Present:

Mr. Allan C. Shaw
Chair

Ms. Nancy Anderson

Mrs. Diane Bell

Mr. Gerald Clarke

Prof. Joan Conrod

Mr. Murray Coolican

Mr. Fred Fountain

Mrs. Patricia Harris

Dr. Daurene Lewis

Dr. Frank Lovely

Ms. Bernadette Macdonald

Mr. George MacDonald

Mr. Brad MacKay

Hon. Jacqueline Matheson

Dr. John O'Brien

Mr. Hugh Pierce

Dr. Ted Rhodes

Mrs. Patricia Roscoe

Dr. Colin Stuttard

Mr. Peter Stuart

Dr. Tom Traves

President

Mrs. Carol D. Young

Honorary Secretary

Regrets were received from Mr. Curtis Cartmill, Mr. James Cowan, Sir Graham Day, Dr. Elaine Gordon, Ms. Margaret Langley, Mrs. Ann Petley-Jones, Mr. John Risley and Mr. Kenneth Rowe.

Also present were: Dr. Deborah Hobson (Vice-President, Academic & Research), Mr. Bryan G. Mason (Vice-President, Finance & Administration), Mr. Eric A. McKee (Vice-President, Student Services), Ms. Dale Godsoe (Vice-President, Development & Alumni Affairs), Dr. E. Jane Fee (President, Dalhousie Faculty Association), Mr. Brian C. Crocker (University Secretary & Legal Counsel), Dr. Gilbert R. Winham (Chair, Budget Advisory Committee), Mr. Morven Wilson (Director, University Computing & Information Services), Dr. Robert O. Fournier (Associate Vice-President, Research & International Relations), Mr. Brian D. Christie (Executive Director, Office of Institutional Affairs), Dr. Peter Ricketts (Dean, Faculty of Graduate Studies), Mr. Ian Nason (Director, Financial Services), Ms. Charlotte Sutherland (Director, Development Office), Dr. Melissa Furrow (Member, Budget Advisory Committee), Ms. Mary Ann Daye (Manager, Annual Fund), Ms. Shawna Burgess (Development Officer), Ms. Wendy McGuinness (Public Relations Officer), and Ms. Joann Griffin (Secretary).

The Chairperson called the meeting to order at 4:05 p.m.

Approval of agenda

The agenda as distributed was approved with the addition of one more matter under items for decision, namely a program proposal for a Dalhousie/Nova Scotia Agricultural College Bachelor of Applied Technology Degree with a major in Landscape Horticulture. Board members also agreed to have a brief *In-Camera* session immediately following the adjournment of the regular meeting.

Minutes of Board meeting of November 19, 1996

Mrs. Harris moved and Mr. Stuart seconded a motion that the minutes of the Board of Governors meeting held on November 19, 1996 be approved as circulated. The motion carried.

Chairman's Report

Mr. Shaw congratulated everyone who had been involved in the Dalhousie/TUNS amalgamation, the legislation for which had received its third and final reading in the Legislative Assembly on December 13, 1996. He then reported on the December meeting of the Officers of the Board during which he noted that the tenth report of the Budget Advisory Committee along with the proposed acquisition of an integrated suite of administrative computing systems had been the two major topics considered at that meeting, both of which appeared on the agenda for today's Board meeting. With respect to the Budget Advisory Committee report he explained that it was intended to be a discussion paper for the University Community and he drew attention to the three policy parameters (tuition fees, salary increases, and across the board budget cuts) about which we will ultimately have to make decisions.

He concluded his comments by reporting on a two hour meeting he had recently with the Auditor General regarding the survey and review of Nova Scotia universities which focuses on governance arrangements. He noted that they had a fruitful discussion and that a general report as well as another report specific to Dalhousie is now expected from the Auditor General early in the new year.

President's Report

A copy of the President's Report which was distributed at the meeting is attached to these minutes. In speaking briefly to the Report, the President stressed how pleased he was that the Dalhousie/TUNS amalgamation legislation had now received its third and final reading. He noted that this is an historic event for Dalhousie and he thanked Mr. Crocker for his considerable efforts in drafting the legislation.

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Presentation/Discussion

Dr. Miriam J. Stewart - Centre of Excellence in Women's Health

In introducing Dr. Stewart, the Chairperson noted that she has recently been appointed as Associate Dean of the Faculty of Graduate Studies and also holds an appointment as Professor in the School of Nursing. He went on to note that from 1980-83 Dr. Stewart was Assistant Dean, Faculty of Health Professions and from 1983-89 was Secretary of Senate, and that she has been a chair and/or member of numerous university, faculty and school committees over the past seventeen years at Dalhousie.

Information about the Maritime Centre of Excellence for Women's Health and the Centres of Excellence for Women's Health Program were distributed at the meeting. Dr. Stewart remarked that the Maritime Centre was a relatively new venture for Dalhousie. She reviewed the history leading up to the establishment of the Maritime Centre of Excellence and explained it shares the same five principal mandates of knowledge generation, communication, information, networking and policy advice as the other four centres across the country which have been funded by Health Canada with \$2,000,000 from 1996-2002. She noted the centres will undertake policy-oriented research and analysis; provide policy advice, generate knowledge, disseminate information; participate in building community-academic based networks; collectively address health issues; examine ways to make the health system more responsive to needs of women; and examine current health system issues such as the impact of health reform and women's health, patterns of health service, and health needs of particular groups of women.

With respect to the Maritime Centre of Excellence for Women's Health she explained its aim is to understand, promote and improve the health of women and its goals are to develop models of determinants of health behaviour and health services use; foster research about women's health; build partnerships; influence policies; communicate results of initiatives; develop long term collaborative programs and empower women.

She then noted who all their many partners are which include eight universities in the Maritimes, twenty-nine representatives from Dalhousie, and many community and government partners. She highlighted the importance and value of having so many people in universities linked with the community and government as a distinguishing feature of this program.

Board members engaged in a brief discussion with Dr. Stewart at the conclusion of her presentation.

Items for decision

Acquisition of Management Information System

Information had been pre-circulated about the Dalhousie University Proposal to Acquire an Integrated Suite of Administrative Computing Systems dated December 1996. Mr. Mason gave a brief history of events leading up to the recommendation contained in the Report during which he noted our reliance upon several administrative computing systems with the four major ones being Student, Finance, Personnel/Payroll, and Alumni/Development none of which currently share data with the others. He drew attention to the fact that the Student Information System we currently have will cease to operate correctly with the advent of the year 2000 which is a problem we urgently need to address, and he reviewed the funding arrangements that are noted on page nine of the Report. He also placed the recommendation in the context of the Metro Universities Consortium activities and noted that while it had not been possible to find a single management information system that satisfied the requirements of all the member institutions there remain various other areas for cooperation for the Consortium. He explained that the consultant who had worked closely with all of the metro universities also identified the SCT Banner system as the more flexible, stronger, and more robust system and that the proposed acquisition of the SCT Banner system had been discussed and widely endorsed within the University Community and with our new partners at TUNS.

During the discussion that ensued the following was noted. The number of suppliers is quite limited as companies have to invest an enormous amount of time and money to develop the complex systems required in a university setting. One potential supplier declined to participate not having all four of the modules available that we needed. There will be a very limited compatibility between the various systems in the consortium and we will have to find ways of sharing information particularly as it relates to students to ensure a reasonable level of communication. It is hoped that the implementation of all modules will be completed in four to five years, but initially we will concentrate all of our efforts on the student information system. SCT Banner is the largest company developing university products and they invest substantial funds in research and development. While Tapestry, our current financial module, is a very powerful and advanced product, it unfortunately has no other modules that go with it; and after careful consideration it was determined the advantages of total integration outweigh those of staying with Tapestry.

Mr. Fountain moved and Dr. Lovely seconded a motion THAT the University proceed with the acquisition of the SCT Banner Management Information system and associated software, hardware and consulting/training services, with a total project budget of approximately \$2,250,000 to be funded as proposed in the December 1996 Dalhousie University Proposal to Acquire an Integrated Suite of Administrative Computing Systems. The motion carried.

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Appointment of Ombudsperson and Assistant Ombudsperson

It was explained that new appointments as Ombudsperson and Assistant Ombudsperson had been made necessary by the resignation of the Ombudsperson, Ms. Kelly Shea, who will be participating in an exchange program in the January term.

Dr. Traves moved and Mr. Pierce seconded a motion THAT effective January 1, 1997 until April 30, 1997 Ms. Mary Hamblin be appointed as Ombudsperson and Mr. Tay Landry be appointed Assistant Ombudsperson. The motion carried.

Proposed undergraduate program name change - Bachelor of Commerce (Non Co-op) to Bachelor of Management

It was noted that information about the proposed undergraduate program name change had been pre-circulated. Dr. Traves moved and Mrs. Harris seconded a motion THAT, on the recommendation of Senate, the Board of Governors approve the proposed undergraduate program name change from Bachelor of Commerce (Non Co-op) to Bachelor of Management. The motion carried.

Proposed Master of Arts in International Development Studies

It was noted that information on the proposed Master of Arts in International Development Studies had been pre-circulated. Dr. Traves moved and Mr. MacKay seconded a motion THAT the Board of Governors approve the implementation of the Master of Arts in International Development Studies. The motion carried.

Program proposal Dalhousie/NSAC (Nova Scotia Agricultural College) Bachelor of Applied Technology Degree with a major in Landscape Horticulture

Information on the proposed Dalhousie/Nova Scotia Agricultural College Bachelor of Applied Technology Degree with a major in Landscape Horticulture was distributed at the meeting, and a copy is attached to these minutes. Dr. Hobson made brief remarks about the proposed program which she encouraged Board members to endorse.

Dr. Traves moved and Professor Conrod seconded a motion THAT, on the recommendation of the Nova Scotia Agricultural College and the Dalhousie Senate, the Board of Governors of Dalhousie University supports the implementation of the Bachelor of Applied Technology degree with a major in Landscape Horticulture at the Nova Scotia Agricultural College and encourages the Maritime Provinces Higher Education Commission to approve this program, with the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College. The motion carried.

Items for discussion

Budget Advisory Committee Report X - A Discussion paper on the Financial Outlook for 1997-1998 to 1999-2000

It was noted that a copy of the Budget Advisory Committee Report X had been pre-distributed. Dr. Winham, Chair of the Budget Advisory Committee, gave a brief history of the Budget Advisory Committee and then commented on the Budget Advisory Committee Report X during which the following was noted. When the 1993-1994 budget is contrasted with the 1996-1997 budget you see a \$13 million decline in government funding and an increase of approximately \$5 million in costs which was accounted for by a \$10 million increase in tuition fees and \$8 million in budget cuts throughout the University Community. At the same time faculty and staff had a wage freeze and roll back. This has resulted in various concerns such as the students concern over tuition fees, the Deans concern over budget cuts and the faculty and staff concern over salaries. He pointed out that over the history of the Budget Advisory Committee we have been budgeting in a vacuum operating under a provincially mandated freeze so had only two variables (tuition fees and budget) cuts to consider. Now the circumstances have changed and salaries are the third variable to be considered. He drew Board members attention to column 3 of Table 1 on page three of the BAC X Report which shows a \$2,399 million deficit, and to Table 2 on page nine which presents the interrelationship of the three variables and the trade offs. He explained that we do not have a clear sense of what the precipice is in terms of tolerance for increased tuition fees; that the Deans have expressed serious concern about what the impact of any further budget cuts will mean; and faculty and staff who have lived with a wage freeze and cut back will undoubtedly have high expectations for the next round of collective bargaining.

A discussion followed during which the following was noted. We have not budgeted for any savings from the current early retirement program as any savings accrue to the respective faculty and we do not know how many individuals will take early retirement from which faculties and whether they will leave in 1997 or 1998. We will, in the first instance, have fewer staff if there are many early retirements and that will save money but we are also receiving many requests to replace these individuals and if that request is accommodated we will use up those savings. Our efforts to determine what other universities are planning to do with respect to tuition fees leads us to anticipate it will vary substantially from university to university. The time line for the process, as contained in Appendix A of the BAC X Report, was reviewed which time line indicates that the Board of Governors will consider the 1997-98 tuition fee recommendation on March 18, 1997 and the 1997-98 budget will be presented for approval to the Board at its June 17, 1997 meeting.

The discussion concluded with Mr. MacKay recognizing the complexity of the problem, and expressing the willingness of the students to work on an equitable solution.

Macleans rankings

It was noted that information about the Macleans rankings had been pre-circulated. Dr. Traves indicated we have cause for some satisfaction in that we continue to attract students with the highest grade point average in the region and they do graduate at a very satisfactory rate as well. He also commented that we continue to improve on a number of performance indicators that relate to quality issues, but in areas dependent upon the amount of money spent we can see some slippage.

Items for information

Dalhousie/TUNS Amalgamation update

The President observed that there was not much to add to his comments earlier in the meeting about the Dalhousie/TUNS Amalgamation but he noted that he and Dr. Rhodes were working closely with a number of groups and making steady progress on all the essential elements of the amalgamation in preparation for the official date of April 1, 1997 when the amalgamation takes effect. Nonetheless he observed that it is an extended process and that much will unfold out of the reality of the amalgamation after April 1.

Briefing - The work of the Development Committee

A Report to the Board of Governors from the Development Committee dated December 17, 1996 was distributed at the meeting. Mrs. Young briefly reviewed the highlights of the Report during which she noted the committee's responsibilities and its current membership. She noted that while the Annual Fund has experienced some slippage, the number of donors is up while the amount of donations has declined. She indicated they remain hopeful of achieving their goal of raising \$1.6 million this year and stressed the importance of having more donors which could over time have a significant cumulative impact on the Annual Fund. She emphasized that it is important to remember during our Capital Campaign that the Annual Fund cannot be forgotten or ignored and that we have to take particular care to ensure that the Annual Fund retains its vitality and continues to generate the necessary monies each and every year.

She noted that at the moment they are looking for a number of people to fill leadership positions for the 1997 Annual Fund Campaign and suggestions regarding that would be appreciated. She noted that Mr. Cartmill is heading up the 1997 Grad Class Program which is expected to be a great success with thirty student groups already on board.

She concluded her report by noting that fundraising is a team effort and we are all important members of that team. As well, the contributions of the hardworking staff in the Development Office were acknowledged.

Information exchange

In addition to the several candidates from Dalhousie this year who were considered for a Rhodes Scholarship, one of whom - Ms. Carol-Ann Brown has been selected - Dr. Rhodes noted that TUNS was also very proud to have had one of their students considered as well. He then commented that, working with Ms. Godsoe, they are putting together an incremental team to initiate an additional capital campaign effort prior to the official amalgamation date. He announced that the proposed new Centre of Excellence in Internetworking Engineering has received a pledge of \$2 million in equipment from Cisco Systems Canada Limited plus \$25,000 for scholarships for five years, and that today Maritime Telegraph & Telephone Company Limited approved \$160,000 towards that program.

In response to an inquiry about the naming of the College, Dr. Rhodes commented that they have received literally hundreds of suggestions from friends, students and alumni and they will be meeting early in January to review the suggestions and hope to reach a decision shortly thereafter.

Adjournment

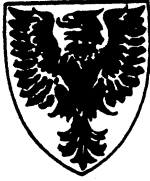
There being no further business the Chairperson adjourned the meeting at 5:50 p.m. and requested that Board Members only and Dr. Fee remain for a brief *In-Camera* session. For the record, during that session the following motion was unanimously approved: THAT Sir Graham Day be reappointed Chancellor of Dalhousie University at the conclusion of his current appointment for a further three-year period effective October 1, 1997 to September 30, 2000.

Mrs. Carol D. Young
Honorary Secretary

Mr. Allan C. Shaw
Chairperson

Attachments:

- 1) President's Report
- 2) Program proposal Dalhousie/NSAC Bachelor of Applied Technology Degree with a major in Landscape Horticulture



PRESIDENT'S REPORT TO THE BOARD OF GOVERNORS

As the Fall Term draws to its close, I want to wish Board members greetings of the season. This has been a busy and productive term for our Dalhousie community and I commend all for their contributions.

I am very pleased to inform you that the Nova Scotia Legislature passed the legislation necessary to amalgamate Dalhousie and TUNS on 13 December 1996. This is an historic opportunity for us and I look forward to working closely with our new colleagues at TUNS to realized the tremendous potential present in this merger of our universities.

Atlantic Universities Open Learning Accrediting Service

I wish to advise Board members that the academic vice-presidents of the Association of Atlantic Universities have developed a proposal for the establishment of the Atlantic Universities Open Learning Accrediting Service. This service is intended to provide a regional response to the expressed concern of provincial governments that postsecondary institutions allow greater access, equity and mobility to students.

The Open Learning Accrediting Service would establish a credit bank through which students could accumulate course credits derived from accredited institutions - in the region or elsewhere- towards a Bachelor of General Studies degree which would be offered through the authority and control of the Association of Atlantic Universities. The degree would be available in anglophone, francophone, or bilingual versions, depending on the combination of courses submitted for credit. The OLAS would not offer courses itself, but would simply act as a banking service for students who have accumulated credits through the legitimate academic processes of universities.

The Bachelor of General Studies would be a 90-credit (=15 full courses) degree with no major and no residency requirement, but with distributional requirements in the humanities, social sciences and sciences. Students would be required to take half of their degree credits above the second year level. At least half of the degree credits would have to be taken at member universities, or one full year from a single member university.

This proposal is modelled on similar programs which are offered elsewhere in Canada- at Athabasca, Brandon, Brock, Calgary, Northern BC, Ottawa, Simon Fraser, and the Open University of BC.

This consortial approach to degree studies in the region arose in the first instance from the concept of pooling the relatively small number of distance education courses now offered by the 18 universities in the Atlantic region in order to provide access to a university degree for students who are unable to fulfill the residency requirements of a single institution. It has been extended to encompass any legitimately acquired university course credits.

The full proposal of the Atlantic Canada Universities Open Learning Accrediting Service is available in draft form in the President's Office, and will be circulated when the final version is brought forward.

Maclean's Rankings

As noted at our last meeting, Board members may be concerned about the results of the latest Maclean's university survey. Careful analysis of the detailed data which lie behind the rankings, however, produce a more complex picture of our performance.

Dalhousie is the only university in the Atlantic region which is in the medical/doctoral category. It is by far the smallest university in this category. Many of the categories of ranking (e.g. Reputation, which is based on surveys of guidance counsellors, university academics and chief executive officers) favour the larger institutions. Two universities (Montreal, Manitoba) rejoined the medical/doctoral list this year. This affected our relative ranking.

Although Dal's rank dropped from 6 to 9 this year, our actual performance, as measured by the statistics themselves, improved from last year in most categories. Of particular relevance to the quality of undergraduate education is the increase in the average grade of entering students, the proportion who graduate, the proportion with entering averages of 75% or better, and the number of students who won national awards. This speaks to the ever-increasing quality of our student body. We are also pleased to see an increase in the diversity of our students, as measured by the percentage of out of province students, where we rank number one.

Budget cuts are reflected in our drop in some categories, particularly in the decrease in percentage of first year classes taught by tenured faculty, and the increase in class sizes at all levels.

Dal's commitment to support of its students is reflected in our high rankings in percentages of total operating expenditures devoted to scholarships and bursaries and to student services.

Dal's relative standing has slipped slightly in two of the four categories relating to library holdings (total holdings, proportion of library budget allocated to updating the collection), but its performance has improved slightly in the other two (holdings per student, % of university budget devoted to library services). The library figures do not take account of the access that Dal students have to library resources through Novanet, and thus underestimate the library resources available to our undergraduate students.

Faculty performance in winning peer-adjudicated research grants remained steady for social sciences/humanities grants, and improved by two rankings for medical/science grants. The

medical/science research figure conflates NSERC and MRC grants. Our limited record in getting MRC grants is affected by the lack of provincial funding for medical research in Nova Scotia. Analysis of last year's raw data from the Maclean's survey showed that Dal ranked #3 in Canada in terms of number of NSERC awards per eligible faculty member. This record is outstanding, and bears directly on the quality of science education available to undergraduates at Dal through the Faculty of Science.

Dal has moved from 15th to 11th in the Highest Quality category of the National Reputational Ranking of all universities.

Dal has always ranked high in the category of alumni support. Although it slipped from third to fourth this year, only Toronto, McGill and Queen's rank above us.

Finally, to close this section of my report, I am pleased to note that Dalhousie students had the highest entering grades (82.3%) of any university in Atlantic Canada, ranking eleventh in Canada. We also ranked eighth nationally in the number of entering students who eventually graduate (81.8%), second in Atlantic Canada. The quality of the students attracted to Dalhousie constitutes one of our greatest strengths and their academic achievement at Dalhousie is our greatest achievement.

Tom Traves

Program Proposal
Dalhousie/NSAC (Nova Scotia Agricultural College)
Bachelor of Applied Technology Degree with a major in Landscape Horticulture

When it met on December 9, 1996, Senate, upon the recommendation of the Senate Academic Priorities and Budget Committee, approved the proposed NSAC Bachelor of Applied Technology degree with a major in Landscape Horticulture. This allows the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College, as is the case for all other degree programs at the College.

The Bachelor of Applied Technology with a major in Landscape Horticulture is a two year degree-completion program that will require applicants to have already completed the two year NSAC Landscape Horticulture Technology Program with a cumulative average of 70%. The concept of the Bachelor of Applied Technology program encourages augmentation of existing NSAC technician and technology programs by providing academically sound students with an opportunity to complete a Bachelor's degree in their area of expertise. The program is distinct from existing NSAC programs, and will make extensive use of existing NSAC courses through modifications in course content and emphasis.

The program meets a defined need and, as such, has a high priority at NSAC. Students are expected to master skills that will not only lead to gainful employment in the present, but which will allow them to readily adjust to new technologies as they become available.

Programs of this sort, combining university and non-university learning in a degree program are a growing trend across the country. There would be essentially no adverse financial implications for Dalhousie resulting from this degree program, and our enrolments would be unaffected.

MOTION:

That, on the recommendation of the Nova Scotia Agricultural College and the Dalhousie Senate, the Board of Governors of Dalhousie University supports the implementation of the Bachelor of Applied Technology degree with a major in Landscape Horticulture at the Nova Scotia Agricultural College and encourages the Maritime Provinces Higher Education Commission to approve this program, with the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College.

**Proposal for Undergraduate Program Name Change
Bachelor of Commerce (Non Co-op) to Bachelor of Management**

The approval of the Board of Governors is sought for the proposed undergraduate program name change from Bachelor of Commerce (Non Co-op) to Bachelor of Management.

Resolutions requesting this change have been passed at the School and Faculty levels and the B.Comm (Co-op) Student Society supports and encourages this name change as a means of avoiding confusion among potential employers and the students themselves. The change has the advantage also of increasing the ease with which students and graduates of the undergraduate program in the School of Business Administration pursuing the Non Co-op option can be identified and tracked for follow-up employment surveys, etc. There are no financial implications resulting from this name change which has been approved by the Senate Academic Priorities and Budget Committee and by Senate.

MOTION:

That, on the recommendation of Senate, the Board of Governors approve the proposed undergraduate program name change from Bachelor Commerce (Non Co-op) to Bachelor of Management.

Program Proposal
Master of Arts in International Development Studies

The approval of the Board of Governors is sought for the proposed Master of Arts in International Development Studies. This program was approved by the Board of Governors for recommendation to the MPHEC on May 17, 1988 and then on January 17, 1989 its implementation was deferred pending establishment of a financial framework for the University. More recently, on April 21, 1992, the Board of Governors approved a partial relaxation of its moratorium on new programs.

The Master of Arts in International Development Studies is an interdisciplinary program building on a successful undergraduate program which is offered in partnership with Saint Mary's University. With a cap of six enrolments, this will be a small program which will draw in particular on courses and supervisors in Economics, History, Political Science, Sociology and Sociology and Social Anthropology. It will be lodged in the Faculty of Arts and Social Sciences through the International Development Studies Program. Library resources in this field have improved since the time when the proposal first received Board of Governors' approval in 1988. No additional costs are anticipated and there is no provision for, or anticipated need for, Time-Release for the Graduate Coordinator.

MOTION:

That the Board of Governors approve the implementation of the Master of Arts in International Development Studies.

Program Proposal
Dalhousie/NSAC (Nova Scotia Agricultural College)
Bachelor of Applied Technology Degree with a major in Landscape Horticulture

When it met on December 9, 1996, Senate, upon the recommendation of the Senate Academic Priorities and Budget Committee, approved the proposed NSAC Bachelor of Applied Technology degree with a major in Landscape Horticulture. This allows the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College, as is the case for all other degree programs at the College.

The Bachelor of Applied Technology with a major in Landscape Horticulture is a two year degree-completion program that will require applicants to have already completed the two year NSAC Landscape Horticulture Technology Program with a cumulative average of 70%. The concept of the Bachelor of Applied Technology program encourages augmentation of existing NSAC technician and technology programs by providing academically sound students with an opportunity to complete a Bachelor's degree in their area of expertise. The program is distinct from existing NSAC programs, and will make extensive use of existing NSAC courses through modifications in course content and emphasis.

The program meets a defined need and, as such, has a high priority at NSAC. Students are expected to master skills that will not only lead to gainful employment in the present, but which will allow them to readily adjust to new technologies as they become available.

Programs of this sort, combining university and non-university learning in a degree program are a growing trend across the country. There would be essentially no adverse financial implications for Dalhousie resulting from this degree program, and our enrolments would be unaffected.

MOTION:

That, on the recommendation of the Nova Scotia Agricultural College and the Dalhousie Senate, the Board of Governors of Dalhousie University supports the implementation of the Bachelor of Applied Technology degree with a major in Landscape Horticulture at the Nova Scotia Agricultural College and encourages the Maritime Provinces Higher Education Commission to approve this program, with the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College.

Board of Governors
Dalhousie University
Tuesday, December 17, 1996
MOTIONS TO BE PROPOSED

Item No. BE IT RESOLVED:

6. **Acquisition of Management Information System**
THAT the University proceed with the acquisition of the SCT Banner MIS and associated software, hardware and consulting/training services, with a total project budget of approximately \$2,250,000 to be funded as proposed in the December 1996 Dalhousie University Proposal to Acquire an Integrated Suite of Administrative Computing System.

7. **Appointment of Ombudsperson and Assistant Ombudsperson**
THAT effective January 1, 1997 until April 30, 1997 Ms. Mary Hamblin be appointed as Ombudsperson and Mr. Tay Landry be appointed Assistant Ombudsperson.

8. **Proposed undergraduate program name change - Bachelor of Commerce (Non Co-op) to Bachelor of Management**
THAT, on the recommendation of Senate, the Board of Governors approve the proposed undergraduate program name change from Bachelor of Commerce (Non Co-op) to Bachelor of Management.

9. **Proposed Master of Arts in International Development Studies**
THAT the Board of Governors approve the implementation of the Master of Arts in International Development Studies.

10. **Program proposal Dalhousie/NSAC (Nova Scotia Agricultural College) Bachelor of Applied Technology Degree with a major in Landscape Horticulture**
THAT, on the recommendation of the Nova Scotia Agricultural College and the Dalhousie Senate, the Board of Governors of Dalhousie University supports the implementation of the Bachelor of Applied Technology degree with a major in Landscape Horticulture at the Nova Scotia Agricultural College and encourages the Maritime Provinces Higher Education Commission to approve this program, with the degree to be awarded by Dalhousie University in association with the Nova Scotia Agricultural College.