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Item: Board of Governors Minutes, February 1986

Call Number: UA-1 13.4

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Minutes of a Special Meeting of the Board of Governors held on Monday, February 10, 1986, at 2:30 p.m. in the Board and Senate Room

Dalhousie University Halifax, Nova Scotia

PRESENT: Ms. C. Blewett
Mr. G.T.H. Cooper
Dr. D. M. Curry

(Honorary Secretary)

Mr. P. Doig
Mr. S. Ellis
Mrs. B. Flinn
Mrs. J. Fraser
Ms. J. Jackson
Mr. D. A. Kerr
Ms. M. Lamb

Miss Z. Linkletter
Mrs. A. MacDonald

Dr. W. A. MacKay
(President)
Mrs. S. Medjuck
Mr. W. S. Robertson
(Chairperson)
Dr. H. Roper
Mr. A. C. Shaw

(Honorary Treasurer)

Mr. D. Sobey Mrs. P. Weld

(Vice-Chairperson)
Mr. F. B. Wickwire
Mr. S. Zwicker

Also present were Messrs. J. McNulty (Senate representative), W. E. Jones (Senate representative and Chairperson, Presidential Search Committee), J. Rutherford (President, DFA), A. Andrews (Presidental Search Committee), and Dr. J. Fingard (Presidential Search Committee). Also present was A. M. Sinclair (Acting Secretary).

Regrets were received from Mr. W. G. Campbell, Mr. J. W. Lindsay, Mr. E. N. McKelvey, and the Honourable Robert L. Stanfield.

Mr. Robertson opened the meeting by stating that the purpose of the special meeting was to receive the report of the Presidential Search Committee. He indicated that the meeting would be held In Camera, with attendance being restricted to members of the Board of Governors, Senate representatives to the Board of Governors, the DFA representative to the Board of Governors, the Search Committee, and the Vice-Presidents.

It was duly moved and seconded that the Board accept the recommendation of the Presidential Search Committee that Dr. Howard Clark be appointed President and Vice-Chancellor of Dalhousie University for a period of six years, beginning the 1st of September 1986. In addition, Dr. Clark would hold the position of Professor of Chemistry with tenure.

Dr. Jones, Chairperson of the Search Committee, outlined the process followed by the Committee and indicated that the Committee was unanimous in its support of Dr. Clark. He and other members of the Committee discussed the academic and administrative achievements of Dr. Clark. Mr. Struan Robertson noted that accepting the motion would entail the acceptance by the Board of the following points:

lotion

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- a) The Chairperson of the Board of Governors, with the assistance of Dr. Jones and Mr. Allan Shaw, would be authorized to complete salary and other negotiations with Dr. Clark.
- b) The Search Committee would not disband but would attend to some further matters between the present time and the 1st of September 1986.
- c) If the motion were approved by the Board of Governors, the matter would remain confidential until Senate was made aware of the decision later on in the afternoon.

The question being put, it was approved without dissenting voice.

On motion, members of the Board of Governors expressed a vote of thanks to the members of the Search Committee for their efforts.

Adjournment

The meeting adjourned at 3:10 p.m.

Donna M. Curry

Honorary Secretary

W. Struan Robertson

Chairperson

Minutes of a Meeting of the
Executive Committee held on Tuesday,
February 18, 1986, at 4:00 p.m. Dalhousie University
in the Board and Senate Room Halifax, Nova Scotia

PRESENT: Dr. Donna Curry Mr. W. S. Robertson Mr. P. R. Doig (Chairperson)
Dr. W. A. MacKay Mrs. P. Weld Mr. S. Zwicker

The following members of the Board also attended: Mr. W. Campbell, Mr. D. A. Kerr, and Mrs. A. MacDonald.

Also present were Messrs. B. C. Crocker (Legal Advisor to the President), A. M. Sinclair (Vice-President, Academic and Research), and V. E. Traversy (Acting Secretary).

Regrets were received from Mr. G. T. H. Cooper, Mrs. Shirlee Medjuck, Mr. A. C. Shaw, and Mr. A. J. Tingley (Secretary).

#### Minutes

The minutes of the meeting of December 17, 1985, which had been previously distributed were approved.

## President's Introductory Remarks

The President noted that Dr. Gordon Bethune had written to express his appreciation on being named Emeritus Professor, and had asked that his sentiments be passed on to the Board.

The President drew attention to a document circulated for information with the agenda, entitled "Computing and Information Services at Dalhousie - January 1986". The document had been prepared for the MPHEC, and was thought to be of interest to Board members in summarizing computing plans and actions.

#### Board Matters

The proposed schedule of Board and Executive Committee meetings for 1986/87 was reviewed. It was agreed to shift the March 1986 Board meeting (and associated tour of facilities in Arts and Science) to Tuesday, March 25, 1986, and to accept the schedule with this revision.

#### Academic Matters

- a) Constitution of the Confederation of Halifax University in Education  $\ \ \,$
- b) Cooperative Graduate Programme in Education
  It was agreed to refer these matters to the Committee on
  Relations with Other Institutions, for review in time for
  reconsideration by the Board at the March meeting.

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c) Name Change for Department of Religion
Approval was granted to change the name of the Department
of Religion to the Department of Comparative Religion.

Reports of Standing Committees

#### (a) Finance and Budget Committee

The President reported that detailed operating budgets were now being prepared by academic and other units across the University, incorporating a reduction in the operating expenditure base of 3%. He noted that, if government operating assistance is provided at the level recommended by the MPHEC, the 3% base reduction will leave the operating budget \$600,000 short of balancing. It is hoped that the government will accept the MPHEC's recommendations, given that the federal government will be increasing its EPF transfers by more than 5%. As well, efforts are continuing to identify means of eliminating the remaining \$600,000 projected shortfall.

#### (b) Buildings and Grounds Committee

Mr. W. Campbell reported that the Chemistry Building project had not yet gone to tender, as the MPHEC was considering engineering advice to the effect that the cost estimates included may be low.

Mr. Campbell noted that plans had been developed to spend \$150,000/yr. to upgrade fire systems in campus buildings, but that the source of funds for these plans had not yet been specified.

Mr. Campbell indicated the Buildings and Grounds Committee had been reviewing with some concern the architect selection process for the Law School project. Specifically, in selecting 3 firms to be short-listed from the 14 firms invited to submit preliminary proposals, it appeared to some members of the Committee that linkage with a national firm had been the predominant consideration. Mr. Campbell noted that the Committee had agreed that such linkages should be looked favourably upon in the selection process, but had not intended that this be overriding criterion. Mr. Campbell reported that the selection committee had been asked to add to the short list the name of the firm of architects which originally designed the Law School.

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On a motion from Mr. Zwicker, the Executive Committee agreed:

"to express concern that the architect selection process for the Law School project not place undue emphasis on the linkage to national firms of the firms being considered."

# $\frac{\texttt{Campaign}}{\underbrace{\texttt{for}}}$

The President reported that good progress continued to be made toward the campaign goal. He noted, in particular, the national corporate canvass, renewed efforts with foundations, and special initiatives with alumni in Pharmacy and Law.

#### Age Condition/ Pension Plan

The Report of the Ad Hoc Committee investigating Removing Age Conditions from the Dalhousie University Staff Pension Scheme was referred to the Staff Benefits Committee for consideration.

### Centennial Scholarship for Women

It was agreed that the Eliza Ritchie Centennial Scholarship be established as set out in the draft terms of reference dated January 10, 1986, subject to:

- 1. agreement of the Trustees of the Killam Estate, should the funding be from that estate; and
- 2. the acquiescence of the Nova Scotia Human Rights Commission regarding eligibility.

#### Enrolment Statistics

Dr. Sinclair commented on the official December enrolment statistics, which had been circulated with the agenda.

#### President's Report/Royal Commission

- 1. The President indicated that he had telephoned congratulations to Dr. Howard Clark, and had invited Dr. and Mrs. Clark to visit the University coincident with the March Board meeting. He undertook to advise Dr. Clark of the shift of meeting date, in the hope that a visit on March 25 would be possible. As well, the President would be consulting with Dr. Clark when in southern Ontario for AUCC meetings during the first week of March.
- 2. The President noted that Mrs. E. A. Christian, Executive Secretary to the President, had been hospitalized recently and would be recuperating for several weeks before her return.

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- 3. The Minister of Education, the Honourable Tom McInnis began a series of university visits at Dalhousie on January 30, 1986. The President and Vice-Presidents had had an opportunity to raise several matters in two sessions with the Minister. Mr. G. Piercey, academic Deans and others had met informally with the Minister over lunch, at which time the Minister had warned about the limited capacity of the provincial government to provide increased support for public sector needs in general.
- 4. The MPHEC held a regular meeting at Dalhousie on February 3, 1986, and met briefly with University officials. At the request of the Commission, the document concerning Computing at Dalhousie (January 1986) was prepared and tabled.
- 5. The Regional Advisory Group on Health Sciences had received for consideration the draft report of the Medicine Funding Study, which indicates the need for additional financial support if the current level of programming is to be maintained, and the negative impact on medical education and public health if this is not forthcoming. As well, the Group has asked Dalhousie for an analysis of the financial implications of a possible reduction in the Dentistry class size from 40 to 32.
- 6. The President noted that the press coverage of the public forum on the Report of the Royal Commission on Post-Secondary Education had emphasized the negative comments raised. He observed that there was considerable sympathy for preserving the capacity to coordinate a wide range of programmes at the regional level, while increasing the attention to higher education policies within the province. A preliminary response from Dalhousie is being prepared for review by the Senate and Board in March.
- 7. Successful alumni meetings had been held in Truro, Sydney, Wolfville, Ottawa, and Montreal, and meetings are upcoming in Toronto, Saint John and Fredericton.
- 8. The President noted the continuing concern about the care of animals used in experimental work, and assured the Executive Committee of the active attention to this matter by the University Committee on Laboratory Animals and senior officers. In discussion, it was suggested that more information be communicated about the benefits of research using animals, but acknowledged that emotional reactions are difficult to address using scientific evidence.

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- 9. The President had received the Report of the Advisory Committee on Athletics. The Report will come forward to the Board for consideration in the Student Relations and Residence Committee.
- 10. The President indicated that he had received recommendations concerning appointments for the positions of Dean of the Faculty of Dentistry and the Director of the School of Business Administration. As well, he noted that the departure of Dr. N. Horrocks at the end of June would require appointment of both a Dean of the Faculty of Management Studies and the Director of the School of Library Service.

#### In Camera Report on Staff Changes

The report on staff changes had been circulated, and an addendum was provided to those present at the meeting. In the absence of Mr. A. Shaw, Mr. S. Zwicker presented the report, noting that the proposed change in type of appointment for Ms. Nancy Prowse of the Faculty of Dentistry was being deferred. With the amendment, the report was approved.

Adjournment The meeting was adjourned at 5:45 p.m.

Donna M. Curry

Honorary Secretary

W. Struan Robertson

Chairperson