

Item: Board of Governors Minutes, August 1986

Call Number: UA-1 13.5

Additional Notes:

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Minutes of the Meeting of the  
Executive of the Board held on  
Tuesday, August 19, 1986 at 4:00 p.m.  
in the Board and Senate Room

Dalhousie University  
Halifax, Nova Scotia

PRESENT: Mr. James S. Cowan	Dr. Donna Curry
Mr. Peter R. Doig	Mrs. Shirlee Medjuck
Mr. George C. Piercey	Mr. Allan Shaw
Mrs. Peggy Weld	Dr. W. Andrew MacKay
Mr. Sherman Zwicker	Mr. W. Struan Robertson Chairperson

The following additional members of the Board attended the meeting:  
Mr. J. MacMullin, Ms. M. Lamb, Mrs. A. MacDonald, and Judge I. Palmeter.  
Also present were Dr. H. C. Clark (President Designate), Dr. A. M. Sinclair  
(Vice-President, Academic and Research), Ms. Marilyn MacDonald (Director  
of Public Relations), Dr. Marcia Ozier (Dalhousie Faculty Association),  
Mr. M. Wright (Director of Financial Services), Dr. L. E. Haley (Interim  
Vice-President, Finance and Administration), Mr. J. W. Graham (Assistant  
Vice-President, University Services), Mr. Brian Christie (Director of  
Institutional Analysis and Planning), Dr. R. S. Rodger (Representative of  
Senate), Mr. V. Traversy (Coordinator of Operations), and Dr. A. J.  
Tingley (Secretary).

#### Minutes

The minutes of the meeting of April 15, 1986 had been circulated. Item  
2(b) was amended so that the membership of the Nominating Committee  
reads as follows:

Mrs. S. Medjuck, Chairperson  
Mrs. P. Weld  
Mr. S. Zwicker  
Mr. P. Doig  
Mr. J. MacMullin

With this amendment, the minutes were approved.

#### Board

(a) Welcome to Dr. Clark  
The Chairman welcomed Dr. Clark who has arrived to take up his duties.  
Dr. Clark responded fittingly, and in particular thanked Dr. MacKay  
for his assistance during the transitional period.

(b) Board Membership

The following had been nominated by the University of King's College  
for further terms of one year as members of the Dalhousie Board:

Dr. H. Roper  
Mr. G. T. H. Cooper

Approval was given for these persons to continue as members.

The President suggested a name that might be proposed to government to  
fill an existing vacancy on the Board. It was agreed that this name  
should be presented to government.

(c) Representatives on Senate Committees

It was agreed that the following should be Board Representatives on the Senate Committees shown:

Academic Administration Committee	Dr. Henry Roper
Academic Planning Committee	Dr. A. J. Tingley
Computer Advisory Committee	Dr. Henry Roper
Library Committee	Mrs. Peggy Weld
Physical Planning Committee	Mr. James S. Cowan

There will be consultation with the Officers of the Board who are authorized to determine a representative on the Senate Financial Planning Committee.

Standing  
Committees

(a) Finance and Budget Committee

Mr. Piercey reported that at this time a balanced budget for 1986-87 cannot be submitted. Efforts are being made to reduce the shortfall, which is currently 1.1 million dollars. Dr. MacKay commented further, and indicated ways in which the budget deficit might be reduced. The report was received, approval being deferred to a future meeting in the hope and expectation that the budget deficit will be reduced.

(b) Buildings and Grounds Committee

Mr. James Cowan reported on a number of items.

- (i) New tenders have been called for the Chemistry construction as the original tenders were all over budget. The closing date is August 28, 1986. He recommended that if tenders are received which are within the budget, and the MPHEC agrees, construction should go forward. Authority was granted to the Officers to authorize this.
- (ii) He requested that authority be granted to approve the renovation of a laboratory in the old Chemistry Building to the extent of \$100,000. This was approved, the charge to be made against the Campaign for Dalhousie.
- (iii) At a joint meeting of the Buildings and Grounds Committee and the Physical Planning Committee of Senate, it was agreed to recommend that tenders be called for the construction of student housing south of South Street. The opposition that has been expressed by some of the residents of the area had been considered. It was agreed that tenders should be called, with the understanding that discussion with the neighbouring residents should continue.
- (iv) The estimated costs of the new construction and renovation of the Law School is 7.5 million dollars. It was agreed that plans should proceed based on this figure.

- (v) It was proposed that authority be granted to proceed with detailed drawings for work on Henson College, expected to cost \$450,000, or \$500,000 including provision for an elevator. This proposal was approved on the understanding that up to \$200,000 would come from funds donated for building or general purposes of the Institute of Public Affairs or of Henson College.
- (vi) He reported that plans have been made to provide 77 additional parking places at a cost of \$46,000. No green areas will be lost. This proposal was approved.

Resolution  
re Mortgage  
- Chase  
Building

The resolution, a copy of which is attached as Appendix A, was approved.

Resolution  
re Mortgage  
- King's  
College

The resolution, a copy of which is attached as Appendix B, was approved. It was pointed out that the approval of Dalhousie is required as the building in question is on land owned by Dalhousie.

Appointment  
of Ombud &  
Assistant  
Ombud

It was agreed that these positions should be filled as follows, the Senate having recommended accordingly:

Ms. Wendy MacGregor  
Mr. Rory Rogers

Ombud  
Assistant Ombud

Agnes  
Baxter  
Room

It was agreed that a room in the Chase Building used as a Reading Room by the Department of Mathematics, Statics, and Computing Science should be named after Agnes Baxter, an early graduate in the area of mathematics. This had been recommended by the committee established to consider the naming of buildings and rooms.

Inter-  
University  
Services  
Incorporated

It was agreed that arrangements approved at the meeting of May 20, 1986 should be amended to read that the University be represented on the Board of ISI either by the President, or by the President and Vice-Presidents, and that the President be authorized to finalize the appropriate form of representation after consultation with his colleagues in the metro universities.

International  
Institute for  
Transportation  
and Ocean  
Policy Studies

It was agreed that a merger of the Dalhousie Ocean Studies Program and the Canadian Marine Transportation Centre into the International Institute for Transportation and Ocean Policy Studies be authorized. It was further agreed that Mr. Brian Flemming be invited to serve on the Board of the new Institute as a representative of the University or of the Board.

Administration  
Productivity  
Study

A document, a copy of which is attached as Appendix C, was circulated to those at the meeting. Dr. Haley described the process. He pointed out that the resulting savings are expected over time to be very substantial.

Insurance  
Claim re  
Weldon Fire

A proposal for settlement was outlined by the President. The auditors, Peat Marwick Limited, had recommended this as a fair basis of settlement; and in a telephone call our insurance broker, Sedgewick Thompson Inc., gave the opinion that the proposed settlement is satisfactory. It was pointed out that an advantage of approving this settlement would be that the funds would be paid in the near future, even though the insurance company has no obligation to pay except for replacements. Authority was granted to the Officers to approve the settlement on this basis.

Funding of  
The Pearson  
Centre

A document, a copy of which is attached as Appendix D, was circulated to those at the meeting. The proposal outlined therein was approved.

History of  
Dalhousie

A document, a copy of which is attached as Appendix E, was circulated at the meeting. The proposal outlined therein was approved.

IN CAMERA

Staff  
Changes

The proposed changes had been circulated, and an addendum was circulated to those at the meeting. Mr. A. Shaw referred to some items of particular significance. The report was approved.

The President referred to the death of Professor G. V. V. Nicholls. He had sent condolences to the family.

Collective  
Bargaining

Mr. A. Shaw reported that a settlement has been made with the DFA. Negotiations are currently under way with DSA and CUPE.

Process for  
Salaries of  
Senior  
Officers

The Chairman pointed out that salaries for senior officers had in the past been left to the Officers of the Board. It was agreed that this procedure should be continued, it being understood that any member of the Board would be given any relevant information on request.

Report of  
the President

- (a) The President reported that Mrs. King, a daughter of President MacKenzie, has recently died.
- (b) Advice from the Council of Premiers on medical funding is expected. He is confident that additional funding will be available.
- (c) It has been proposed that the number of students in medicine and dentistry be decreased. No change has been made in the numbers for medicine. After consultation with the MPHEC, the President advised the Faculty of Dentistry that forty students should be accepted for the coming year, as in recent years. A problem that should be resolved before the intake is reduced is that of the funding formula.
- (d) An agreement has been signed with CIDA with respect to Environmental Studies in Indonesia.

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- (e) He is concerned about the effect on research funding of the government policy on matching grants from industry. This may mean more funding will go to central Canada.
- (f) The Earl of Dalhousie may be on the campus for a few days next week in connection with a dental convention.
- (g) He drew attention to a publication designed for Prospective and Registering Students, and to the Dalhousie Report for 1985-86.
- (h) He referred to the progress made in the last six years, in a time of severe financial difficulty and thanked those whose assistance had made this possible. He believes that the present position of Dalhousie is strong and that the University has a great future.

Adjournment

The meeting adjourned at 5:55 p.m.



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Donna M. Curry  
Honorary Secretary



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W. Struan Robertson  
Chairperson