

Item: Board of Governors Minutes, June 1984

Call Number: UA-1 12.5

Additional Notes:

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Confidential

Minutes of a Meeting of the  
Board of Governors held on Monday,  
June 18, 1984, at 4:00 p.m. in the  
Board and Senate Room

Dalhousie University  
Halifax, Nova Scotia

PRESENT: Dr. A. G. Archibald, Chairman	Mrs. S. Medjuck
Mr. B. Black	Mrs. R. Murray
Mr. G. T. H. Cooper	Mr. G. Piercey Honorary Treasurer
Ms. J. DeWolf	Mr. D. Ritcey
Mr. A. Gigeroff	Mr. W. S. Roberston Vice-Chairman
Mr. J. W. Graham	Dr. H. Roper
Ms. M. Lamb	Mrs. P. Roscoe
Miss Z. Linkletter Honorary Secretary	Mr. A. C. Shaw
Mrs. A. Macdonald	Dr. C. B. Stewart
Ms. M. D. MacDonald	Mrs. P. Weld
Dr. W. A. MacKay	
Ms. S. McInnes	

Also present were Messrs. D. M. Cameron (Vice-President, Planning and Resources); A. M. Sinclair (Vice-President, Academic); L. R. Shaw (Vice-President, Finance and Development); O. Nofle (Financial Services); R. Bowman (Director, Public Relations); R. Rodger (Observer from Senate); J. McNulty (Observer from Senate); M. Roughneen (Director of Personnel Services); B. L. Burnell (Actuary); B. C. Crocker (Legal Advisor to the President); J. Rutherford (Representing the President of the Dalhousie Faculty Association); and A. J. Tingley (Secretary).

Regrets were received from Mr. S. Zwicker and Dr. W. E. Jones.

Minutes

The minutes of the meeting of May 22, 1984, which had been circulated, were approved.

President's  
Introductory  
Remarks

The President suggested that most agenda items be treated quickly, so that as much time as possible be spent on the report of the Finance and Budget Committee.

He drew attention to a proposed schedule of meetings which was circulated at the meeting. He will ask for approval of this schedule at a future meeting. He also proposed that a special meeting of the Board be held on July 27, at which meeting the principal agenda item would be the Campaign.

Board  
Matters

(a) *Board Membership*  
The following were welcomed as members of the Board, their membership having been approved by the Governor-in-Council.

Mr. Allen C. Shaw (For a term of three years)  
Mr. Alexander D. MacIntosh (For a term of three years)  
Mr. C. Peter McColough (For a term of three years)

Board  
Matters  
(continued)

The following had been named as a representative of Mount Saint Vincent on the Board. Approval to this appointment was given.

Mrs. A. Macdonald (For a term of one year)

The following has been nominated as a representative of the Alumni Association as a member of the Board. Approval to the appointment was granted.

Mr. Barrie Black (For a term of one year)

It was agreed that the President be authorized to approach certain members of the Board to determine their willingness to have their terms of office extended.

*(b) Board Committees*

The officers of the Board will bring in a slate of committees at a future meeting. In the meantime, it was agreed that individuals could be approached and invited to serve.

Academic  
Matters

*(a) Integrated Programmes in Education*

A recommendation of Senate had been received as attached in Appendix A. It was agreed that the changes be ratified.

*(b) Part-Time Studies and Continuing Education*

A report on this matter had been circulated to the Board. The recommendation had previously been approved by Senate. It was agreed that the report be received for information only at this stage.

*(c) Reorganization of the Faculty of Administrative Studies*

The Senate has approved a reorganization as follows:

- (1) That a Faculty of Management Studies, comprising the Schools of Business Administration, Library Service, and Public Administration, be established.
- (2) That the Institute of Public Affairs and the Office of Part-Time Studies and Extension be merged into a new unit.
- (3) That the Maritime School of Social Work become part of the Faculty of Health Professions.

These recommendations were approved.

Appointment  
of Ombud  
and  
Assistant  
Ombud

The following appointments, having been recommended by the Student Union and Senate, were approved.

Mr. Peter Rogers, Ombud  
Mr. Greg Cooper, Assistant Ombud

Reports  
of  
Standing  
Committees

(a) *Staff Relations Committee*

- (1) A list of staff changes was circulated to those present. These were ratified.
- (2) Revisions to the Collective Agreement, which had been circulated, and attached hereto as Appendix B, were approved.
- (3) Mr. Brian Crocker reported that negotiations with the Dalhousie Faculty Association are continuing. Mr. M. Roughneen advised that negotiations with the Dalhousie Staff Association are just beginning. The deadline for the submission of proposals by the Union is July 14.

(b) *Finance and Budget Committee*

Miss Z. Linkletter reported that the Committee has been continuing to meet, but a final budget has not yet been set.

The President reported that, in contrast to the practice of previous years, advice on grants had not been received from the MPHEC. Rather, this year an announcement was made in the Legislature, which, though accurate from the point of view of government, was confusing to universities. The overall result was disappointing to Dalhousie. He has hope that some change may result when the situation is reviewed.

Mr. Shaw reviewed the financial problems at length.

(1) *Financial History*

The deficits that have accumulated in the last four years were described. Reasons for certain of these were outlined.

(2) *Financial Strategy of the Last Three Years*

Among the steps that have been taken are:

- (1) A reorganization of the debt to protect the University as much as possible against rising interest costs.
- (2) Reduction of the debt by the selling of real estate.
- (3) Improved efficiency of University operations.
- (4) An attempt has been made to improve budgetting by use of the envelope system, and also tuition has been increased.
- (5) The financial basis of ancillary operations has been improved.
- (6) With the exception of recent problems in Dalplex operations, the line has been held on non-academic operations. In connection with this point, he

Reports  
of  
Standing  
Committees

(continued)

noted that there have been some extra outlays, such as for Development staff, Orientation programmes, and improvement of public relations generally.

- (7) Finally, no unfunded capital expenditures have been made.

(3) *1983-84 Financial Performance*

Reference was made to an unexpectedly large deficit in the Dalplex operation, and to certain problems in the Budget Office. Remedial steps have been taken.

(4) *Budget - 1984-85*

Faculties have been requested to make four percent cuts in their operations. To date several faculties still have not met the cutback target, though all are within 1% of the target. A further major problem is that no grant has been provided by government for alteration and renovations. Mr. Shaw suggested that the following steps be taken to reduce the projected deficit:

- (1) If the grant for the expansion of Dentistry is not received, this amount should be removed from the budget of the Faculty of Dentistry.
- (2) If additional medical funding is not received, the Medical Faculty must decrease its budget by eight hundred thousand dollars.
- (3) Salary assumptions must be decreased from six percent.

(5) *Pension Holiday*

As there is a surplus in the Pension fund, a pension holiday may be taken, that is, the University may decrease its contribution to the fund for one year. This would result in a four million dollar extraordinary budgetary surplus.

(6) *MPHEC Accumulated Deficit Rule*

On the basis of this rule, the amount of deficit that can be accumulated since 1974 is limited. Dalhousie has exceeded this limit. The University has proposed that a Sinking Fund with annual payments made to it be established to retire the accumulated operating deficit. MPHEC has agreed in principle, but has requested a higher annual payment than the University is prepared to make. The extraordinary item of four million dollars that would result from the pension holiday could be used to reduce the deficit, and go some way to meet the MPHEC requirements.

It was made clear that a balanced budget will be struck.

Reports  
of  
Standing  
Committees  
(continued)

(c) *Pension Advisory Committee Report*

A document from this Committee had been circulated. Approval was given to one item, "Average Earnings Formula and Improved Vesting", as attached in Appendix C.

(d) *Building and Grounds Committee*

Vice-President Shaw reported that the sale of property to United Equities has been completed, and that the Forrest Building renovations are nearing completion, on budget.

Campaign  
for  
Dalhousie

The July meeting will be primarily developed to planning for this campaign. The President reported that progress to date is encouraging.


President's  
Advisory  
Committee on  
Sexual  
Harrassment

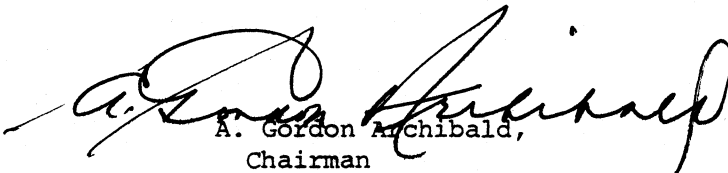
It was agreed that the President be authorized to put in place the procedures outlined in the report of this Committee, which had previously been circulated to all members of the Board.

Signing  
Officers -  
Dalhousie  
University  
Cultural  
Activities

A resolution concerning signing officers was approved.

Adjournment The meeting adjourned at 6:00 p.m.

  
Zilpha Linkletter,  
Honorary Secretary

  
A. Gordon Archibald,  
Chairman